

2009 / 2010 Business Plan and Budget Presentation

**Recreation & Parks
December 2, 2008**

2009 – 2010 Business Plan

Recreation and Parks Service Area

We anticipate and respond to the needs of our community as a committed partner in fostering a healthy city in which to live, work and play

Recreation & Parks Service

Park Planning and Development

- Recreation and parks facility planning
- Open space development
- Business plan formulation and reviews

Recreation and Parks

- Program delivery
- Facility Rentals
- Facility Operations
- Customer Service
- Parks operations
- Environmental stewardship
- Administration

Recreation & Parks Services

Scope of Operations

- Day to day operations of 2.7 million square feet of indoor Recreation space
- 6500 acres of parkland
- Community Centres generate 11,000,000 visits per year.
- \$45 million revenue stream recapture 53% (energy costs included) of costs
- Connected to 190 affiliated groups.
- Mobilizes over 100,000 hours of volunteerism each year

2009-2010 Major Initiatives

The 2009-2010 Business Plan initiatives are aligned to and support key BC21 strategic pillars and Moving Forward objectives;

Infrastructure

- Port Credit Arena Redevelopment
- Meadowvale Community Centre Redevelopment
- Redevelopment of Civic and Library Square

Living Green

- Recreation and Parks Master Plan
- Environmental Master Plan
- Credit Valley Park Plan
- Mississauga Cycling Master Plan

2009-2010 Major Initiatives

Sustainable Business Plan

- Customer Service Excellence
- My Mississauga Program
- User fee reviews; manage demand/supply relationships

Creating an Environment where Youth, Older Adults and New Immigrants Thrive

- Older Adult Plan
- Recreation Access Policy
- Youth Plan

Recreation and Parks Benchmarking

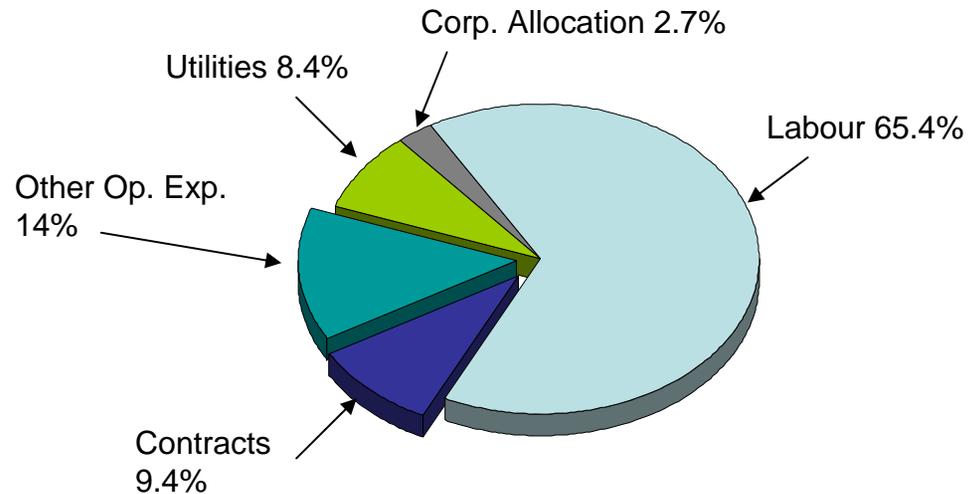
	Mississauga	Brampton	Ottawa	Calgary	Edmonton
Population	704,000	452,000	888,800	1,042,900	759,879
Gross Cost / Capita	\$117.11	\$149.14	\$162.91	\$137.80	\$111.12
Net Cost / Capita	\$52.48	\$92.88	\$132.94	\$100.78	\$76.23
% of Cost Recovery	55.2%	37.7%	30.2%	26.9%	31.4%
Gross Cost per Acre (to maintain)	\$2,906	\$3,764	\$3,907	\$3,960	\$3,102
Parks Cost / Capita	\$24.76	\$35.86	\$29.67	\$74.89	\$49.04
# Ha / 1000 residents	3.87	2.47	3.70	8.40	6.40
Total Ha of Parks	2724	1743	2852.7	8719	4861.9
Total Km of Trails	223	243	234	663	143
Km of Trails / 1000 residents	0.32	0.54	0.27	0.64	0.19
Cost Rec Fac's / Capita	\$53.44	\$65.04	\$45.75	NA	NA
Cost Rec Programs / Capita	\$27.59	\$29.55	\$65.03	NA	NA
Sq. Meters Indoor Space/Capita	0.41	0.25	0.42	NA	NA

2009 Operating Budget

2009 Gross Budget Detail (\$000)

Labour	58,800
Contract Services	8,500
Other operating	12,500
Utilities	7,500
Total Expenses	87,300
Gross Revenue	(47,000)
Net Cost	40,300
Corporate Allocations	2,500
Net of Allocations	42,800

2009 Gross Expenses



Note: Corporate Allocations include IT, F&PM and Admin costs

2009 Budget Changes

Base Budget Changes

Operating Changes from 2008	Initiative Amount
Part time labour - market value pay rates	270,000
FT Labour Pressure - Rec & Parks	1,458,500
Park Planning Annualization cost	259,800
Recreation and Parks Annualization cost	132,800
Mississauga Valley Gym Annualization cost	7,700
Hershey Centre - OHL Pressure	335,000
Use Part time/ Co-Op students backfill FT	(26,000)
Program Fee Increases (3%)	(435,000)
Utility increases of \$344k and efficiencies of (\$156k)	187,800

2009 Budget Changes Cont'd

New Revenues

Operating Changes from 2008	Initiative Amount
Older Adult Recreational Swim and Skate fees effective April, 2009	(110,000)
Energy surcharge (2%) / 2009 Arena Rental fees	(50,000)
Sponsorship	(100,000)
Planning Application fees	(401,500)

2009 Budget Changes – Cont'd

Program Reductions

Operating Changes from 2008	Initiative Amount
Active Mississauga Guide	(72,000)
Communities in Bloom	(60,000)
Canadian Professional Golf Association Event	(100,000)
Courses and Conferences	(7,700)
Statutory Holiday closures	(25,000)
Mississauga/ West Toronto Tourism Program	(145,000)

2009 Staffing Summary and Program Changes

	Initiative Amount	Full Time Staff Impact	FTE Part Time Staff Impact
Waterfront Trail Winter Maint - 1 new staff, 1 PT conversion	67,000	2.0	-1.0
Customer Service - 2 new staff (PT conversion)	15,000	2.0	-2.0
Parkland growth - Including Materials, Equipment & Staff	108,700		1.5
Erin Meadows Pool Tile replacement			-8.0
Use Part time/ Co-Op students to backfill			-0.5
Statutory Holiday closure of community centres			-0.5
Smart Commute and Green Fleet	43,000		
TOTAL Request		4.0	-10.5

2009 Operating Budget Overview

R&P Service – Net Summary

(\$000)

- 2008 Revised Net Budget **\$41,077.2**
 - » Labour Increases \$2,614.9
 - » Other Operating decreases (\$19.5)
 - » Revenue Increases (\$899.6)
 - » IT, F&PM & PDBS Admin Allocations \$51.0

- 2009 Net Budget **\$42,824.0**

2010 Budget Pressures and Opportunities

Base Budget Changes

Operating Changes from 2009	Initiative Amount
Program Fee Increases	(510,000)
Labour Pressure - Rec & Parks	2,818,600
Part time labour - market value rate adjustments	144,000
Riverwood maintenance	15,000
Utility increases	280,300
PDBS Administrative, IT and F&PM Allocations	179,500

2010 Budget Pressures and Opportunities – Cont'd

New Revenues

Operating Changes from 2009	Initiative Amount
Older Adult Recreational Swim and Skate fees	(10,000)
Annualization of Energy surcharge (2%) / 2009 Arena Rental fees	(100,000)
Summer Ice Rate Adjustments	(10,000)
Planning Applications (Phase 2)	(256,700)

2010 Staffing Summary and Program Changes

	Initiative Amount	Full Time Staff Impact	FTE Part Time Staff Impact
Smart Commute and Green Fleet - PT conversion	12,000	1.0	-1.0
Parkland growth - Including Materials, Equipment and Staff	248,200	1.0	2.5
Erin Meadows Pool Tile replacement			8.0
Meadowvale CC Redevelopment (R&P ONLY)	67,000		-18.0
Active Mississauga Guide	(77,000)		
TOTAL Request		2.0	-8.5

2010 Operating Budget Overview

R&P Service - Summary

	<u>(\$000)</u>
• 2009 Net Budget	\$42,824.0
» Labour Increases	\$2,543.6
» Other Operating Increases	\$123.0
» Revenue Increases	(\$126.6)
» IT, F&PM & Admin Allocations	<u>\$179.5</u>
• 2010 Net Budget	\$45,543.5

Operating Budget Risks/ Future Concerns

- Weaker economy may impact ability to achieve revenue targets
- Aging infrastructure maintenance
- Competition for part time labour

Recreation & Parks Capital Budget & Forecast 2009 - 2018

Recreation and Parks Funded Highlights

	<u>\$000's</u>
2009 Highlights	
• Meadowvale CC Renovation Design	2,847
• Port Credit Arena	11,786
• Victory Hall	272
• Recreation & Parks Studies	116
• Parks Maintenance	1,761
• Sports Field Maintenance	938
• Urban Forestry	487
• Vehicles and Equipment	275
2010 Highlights	
• Meadowvale CC Renovation Construction	18,983
• Parks Maintenance	648
• Sports Field Maintenance	806
• Urban Forestry	337
• Vehicles and Equipment	707
• Facility Minor Renovations	604
2011-2018 Highlights	
• Rivergrove CC Renovation Construction (2012)	7,674
• West End Soccer – 2 Artificial Fields & Building (2011)	11,870
• Iceland Artificial Turf Replacement (2 fields) (2014)	1,257
• Huron Park Artificial Turf Replacement (2018)	830
• Facility Minor Renovations	4,762
• Parks Maintenance	5,333
• Sports Field Maintenance	3,621
• Urban Forestry	2,692
• Vehicles and Equipment	5,988

Recreation and Parks 2009 – 2018 Capital Budget Presentation

BY PROGRAM vs PREVIOUS YEAR							
Rec & Parks (\$000's)	2009	2010	2011-2018	2009-2018 Total	2008-2017 Total	Increase \$	Increase %
City Wide Rec Facilities	1,971	17,820	33,842	53,633	46,445	7,188	15%
Facility Minor Renovations	0	604	4,761	5,365	5,999	-634	-11%
Parks Maintenance	1,783	648	5,333	7,764	9,094	-1,330	-15%
Sports Field Maintenance	938	806	5,708	7,452	7,153	299	4%
Urban Forestry-Tree Planting	1,358	1,178	8,398	10,934	11,321	-387	-3%
Vehicles and Equipment	455	887	7,212	8,554	8,832	-278	-3%
Total - R&P Service	6,505	21,943	65,254	93,702	88,844	4,858	5%

Recreation and Parks Unfunded Highlights

	<u>\$000's</u>
• Malton Arena Redevelopment Design & Construction (2011-2012)	3,161
• Leslie Log House Upgrade (2009)	208
• West End Soccer – Bubble to cover 1 artificial soccer field (2012)	2,533
• Parks Maintenance – based on lifecycle model (2009-2018)	25,700
• Sports Field Maintenance – based on lifecycle model (2009-2018)	5,300
• Capital Upgrades of Indoor School Pools (2010)	4,610
- Cawthra Park Indoor School Pool - \$658k	
- Clarkson Indoor School Pool - \$1,232k	
- Glenforest Indoor School Pool - \$1,373k	
- Malton Community Indoor School Pool - \$1,346k	
• Capital Upgrades of Outdoor Pools (2010)	3,878
- Lion's Outdoor Pool - \$770k	
- Applewood Outdoor Pool - \$575k	
- David Ramsey Outdoor Pool - \$480k	
- Westacres (Don McLean) Outdoor Pool - \$548k	
- Erindale Outdoor Pool - \$627k	
- Lewis Bradley Outdoor Pool - \$547k	
- Streetsville Outdoor Pool - \$330k	
• Urban Forestry (2009-2018)	5,325
- Hazard Tree Mitigation/Woodland Restoration - \$1,120k	
- Additional Playground and Park Trees - \$630k	
- Street Tree Planting (increased canopy) - \$3,425k	
- Volunteer Tree Planting Material - \$150k	

Recreation and Parks

Thank You

2009 - 2018
Capital Budget
Recreation & Parks Service Area

Planning, Development and
Business Service Division

2008 vs 2009 Capital Budget

Tax, DC & CIL (\$000's)

Program	2008-2017	2009-2018	Increase/(Decrease)	
			\$	%
City Wide Facilities	46,837	54,867	8,029	17.1%
Park Facility Installation	4,715	5,716	1,001	21.2%
Park Redevelopment	11,810	17,070	5,260	44.5%
Parkland Acquisition	44,837	82,725	37,888	84.5%
Parkland Development	10,834	9,674	-1,160	-10.7%
Total	119,032	170,051	51,019	42.9%

2009 – 2018 Capital Budget Major Expenditure Areas

(In Millions)

Waterfront Parks	\$28	} 45%
Trails	\$5	
City Center Development (Civic Square, Amacon, Zonta & Community Common)	\$16	
Neighbourhood Parks	\$26	
Land Acquisitions	\$83	48%
VARIOUS (Pedestrian Bridges, Studies, Playgrounds, Greenbelt Lands Development)	\$13	7%
2009-2018	<u>\$171</u>	

Capital Budget Request Major Waterfront Parks

(\$000's)

	Funding Source	2008-2017 CB&F		2009-2018 CB&F		Increase
		Year	Amount	Year	Amount	
J.C. Saddington	Tax	2011-2015	\$8,989	2014-2017	\$4,719	-\$4,270
Marina Park	DC&Tax	2012-2015	\$6,593	2012-2015	\$7,267	\$674
Fusion Park	DC, Tax & CIL	2009-2017	\$10,826	2009-2017	\$11,719	\$893
Port Credit Memorial Park West	Tax	2009 & 2010	\$1,916	2010 & 2012	\$2,117	\$201

2009 Capital Budget Request By Funding Source

(\$000's)

Program	2009	2010	2011-2018	Total	Funding Sources		
					Tax	DC	CIL
City Wide Facilities	5,131	7,827	41,909	54,867	18,579	27,128	9,159
Park Facility Installation	670	904	4,142	5,716	64	956	4,696
Park Redevelopment	2,440	1,269	13,361	17,070	17,070		
Parkland Acquisition	300	27,324	55,101	82,725			82,725
Parkland Development	1,765	2,109	5,800	9,674	561	9,112	
Total	10,306	39,433	120,312	170,051	36,275	37,196	96,580

City Wide Facilities – Funded - \$54,867

(000's)

2009	- Fusion site redevelopment - main house	1,755
	- Washroom at Community Common	1,100
	- Community Common Water Feature	901
	- Civic & Central Library Square – design	854
	- Trails and Streetscape Pathway	332
	- Riverwood Chappell House Entry	199
	- R.K. McMillan Park - correct shoreline erosion	133
	- Studies - Site Investigations, Appraisals & Audits	108
2010	- Civic & Central Library Square – construction	8,546
	- Zonta Meadows & Amacon - design	687
	- Culham Trail - Streetsville Mills	467
	- Port Credit Memorial West - design	265
	- Studies - Site Investigations, Appraisals & Audits	54

City Wide Facilities – Funded - \$54,867

(Cont'd)

(000's)

2011 – 2018	- Fusion Park - study, design & construction & playground & washroom	9,964
	- Marina Park - design & construction	5,773
	- J.C. Saddington Park - pre-development studies, design & Shoreline	4,719
	- Zonta Meadows & Amacon	4,311
	- Trails	3,771
	- Riverwood - Bridge, Chappell House and Front Entrance, MacEwan Barn Expansion Washrooms etc.	3,600
	- Construction - Restore Failing Shoreline	1,900
	- Port Credit Memorial West - construction	1,852
	- Rivergate Walk - design & construction	1,283
	- Other	2,293

Park Facility Installation – Funded - \$5,716

(000's)

2009	- Churchill Meadows Community Washroom - construction	\$552
	- Dr. Martin Dobkin Washroom - design	61
2010	- Dr. Martin Dobkin Washroom - construction	601
	- Washrooms design - Fallingbrook Community, Garnetwood, Hershey Centre SportZone	156
2011 – 2018	- Washrooms - Fallingbrook Community, Garnetwood, Hershey Centre SportZone, Lisgar Fields, South Common, and Wildwood	3,326
	- Play Equipment	1,020

Park Redevelopment – Funded - \$17,070

(000's)

2009	- Park Improvement - Bough Beeches, Lakefront Promenade, Red Oaks, Ridgewood	1,050
	- Pedestrian Bridges – Applewood Hills	182
	- Parking Lots - Adamson Estate, Petro Canada Park & Watersedge Park	134
	- Playground Redevelopment	1,074
2010	- Park Improvement - Albert McBride Park	428
	- Pedestrian Bridges – Valley Park	255
	- Playground Redevelopment	586
2011 – 2018	- Streetsville Memorial Park Redevelopment - Design (2018)	722
	- Wildwood Park Redevelopment - Design (2018)	1,145
	- Park Improvements	2,659
	- Pedestrian Bridges	2,007
	- Playground Redevelopment	6,417
	- Parking Lots - Lakefront Promenade, Meadowvale Sports Park (2014)	411

Parkland Acquisition – Funded - \$82,725

	(000's)
- Valley Lands 541 acres	30,210
- Waterfront Sites 20 acres	20,000
- Potential Closed School Sites 24 acres	24,000
- Churchill Meadows/City - Parkland Dedication Agreement	8,344

Parkland Development – Funded - \$9,674

(000's)

2009	- O'Connor Park	1,668
2010	- Sanford Farm, Madill Common & Dezen, etc.	1,838
2011 – 2018	- Hwy10, Pinnacle & Eglinton - (2012 & 2013)	1,458
	- Pinchin Farm - design & construction (2016 & 2017)	3,620
	- Community Parks & Greenbelt Lands	1,091

What is not funded - \$92,725

(000's)

City Wide Facilities- \$38,753

- Riverwood basic development	\$12,546
- Civic & Library Square	10,000
- Park 302 Basic Development	9,086
- J.C. Saddington Park Construction	5,145
- Culham Trail - Bancroft Ave to Derry Rd.	1,976

Park Facility Installation - \$2,235

- Various Play Equipment, Cricket Pitch & Spary Pad	\$2,235
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Park Redevelopment- \$24,767

- Erindale Park	\$8,829
- Wildwood Park	7,630
- Streetsville Memorial Park	4,810
- Ball Diamond Removal and Redevelopment - 12	3,498

Parkland Development - \$27,150

- Ninth Line Lands	\$18,730
- Various Community Parks	4,603
- Credit Valley Greenbelt Lands	3,817

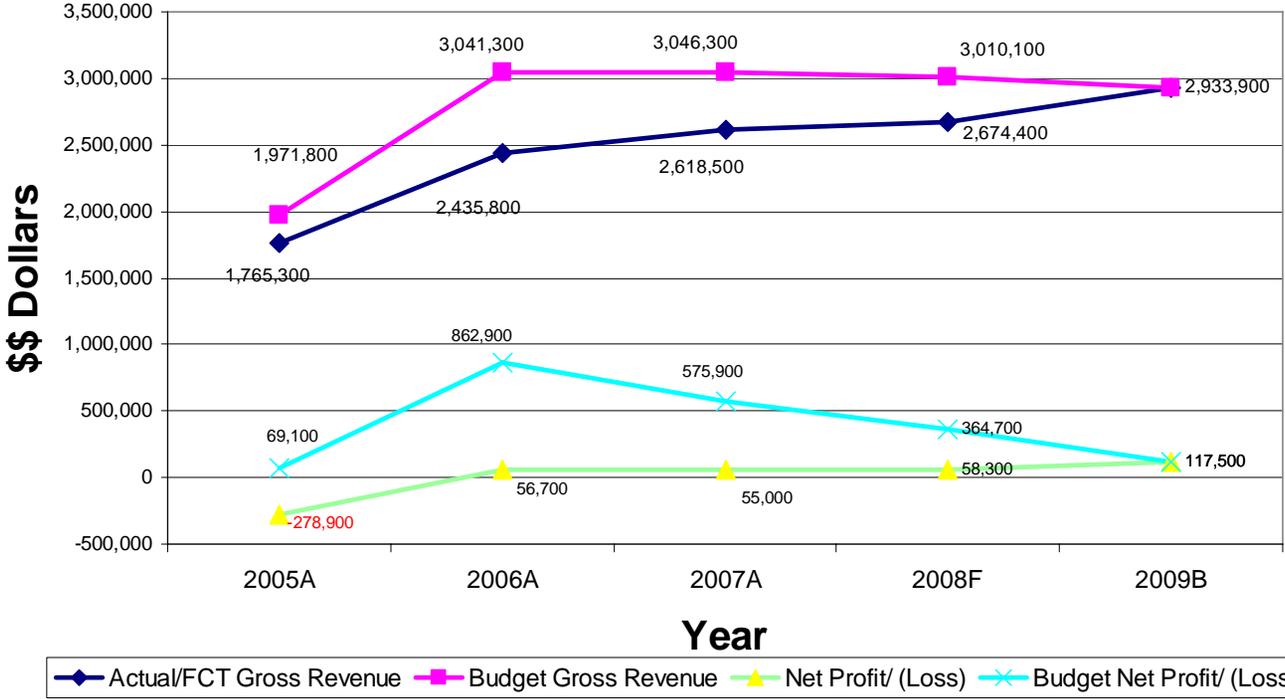
Planning, Development & Business Services

Thank You

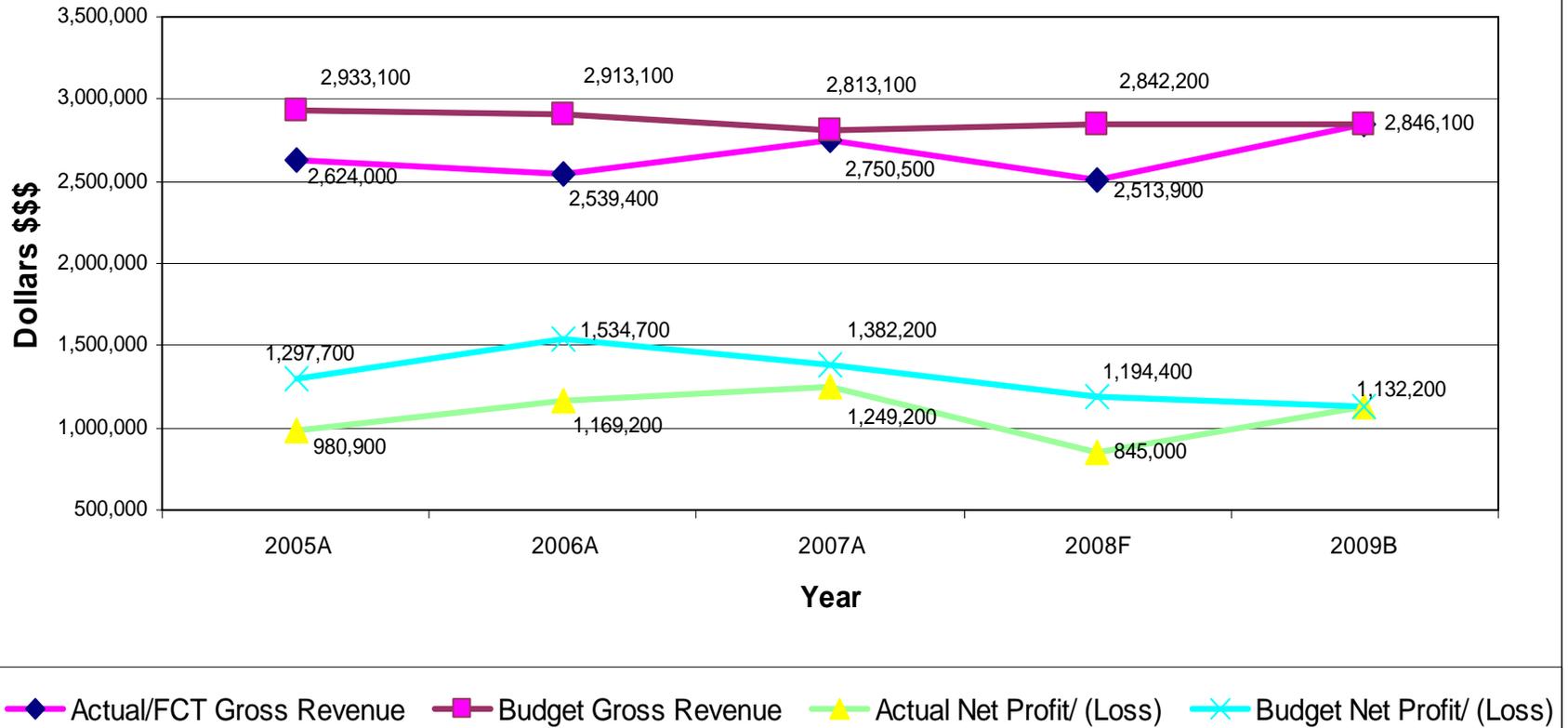
Recreation and Parks

Appendix

BraeBen Golf Course



Lakeview Golf Course



BraeBen Golf Course

- 2008 Championship Course rounds forecasted to grow 7% over 2007.
- Tournament play near capacity in 2008 @ 7,000 rounds.
- 2008 Food and Beverage revenues increased 7%.
- BraeBen increased hosted events in 2008 by 12% over 2007 (280 vs 250).
- Facility continues to receive many compliments on course conditions, quality of F&B product and customer service.

Hershey Sports Complex

2008 Performance

- \$809k in utilities expenses are included in Sports Complex budget.
- Indoor soccer league has 480 teams
- Partnering with Mississauga Minor Basketball Association to drive gym use
- Tenants in place – Gymnastics Mississauga and Sports Council.

2009 Budget

- Utilities expenses show a decrease of \$13.6k due to efficiencies in operation.
- League related labour costs are lower by \$46.7k for field convenors due in part to adjustment in league format to 9v9 vs 6v6 for Youth.
- 2009 league and rental revenues are expected to be greater with continuous access to the field house through May and June.

Hershey Sports Complex

Operating Budget 2009

(in thousands)

(negatives are favourable)

	2008 Restated Budget	2009 Requested Budget
Labour Permanent	201	209
Labour Part-Time	165	110
Total Labour	366	319
Contractors & Professional Services	1,527	1,566
Utility Costs	809	795
Other Expenses	79	82
Total Expenses	2,415	2,443
Fees & Services Charges	-200	-329
Rents & Concessions	-2,673	-2,589
Other Revenues	0	0
Total Revenues	-2,873	-2,918
Net Cost	-92	-156

Hershey Bowl & Community Rinks

2008 Performance

- Hershey Centre's financials reflect all utilities for the bowl and community rinks
- IceDogs re-location, lower attendance than budget and early exit from play-offs impacted rent, F&B revenue and advertising/suite sales related to the OHL club.
- 2009 budget reflects these impacts

Hershey Bowl and Community Rinks

Operating Budget 2009

(in thousands)

(negatives are favourable)

	2008 Restated Budget	2009 Requested Budget
Labour Permanent	0	0
Labour Part-Time	0	0
Total Labour	0	0
Contractors & Professional Services	3,646	3,556
Utility Costs	747	835
Other Expenses	113	116
Total Expenses	4,506	4,507
Fees & Services Charges	-1,362	-1,131
Rents & Concessions	-2,641	-2,375
Other Revenues	-69	-104
Total Revenues	-4,072	-3,610
Net Cost	434	897

2009 & 2010 Operating Budget Overview

R&P Service

BUDGET OVERVIEW RECREATION AND PARKS SERVICE

	2007 Actual	2008 Budget	2009 Base Budget	2009 Program Changes	2009 Request	2009 Change		2010 Base Budget	2010 Program Changes	2010 Request	2010 Change	
	\$	\$	\$	\$	\$	\$	%	\$	\$	\$	\$	%
EXPENDITURES												
LABOUR COST	52,557,445	56,228,700	58,709,400	134,200	58,843,600	2,614,900	4.7%	61,199,200	188,000	61,387,200	2,543,600	4.3%
Staff Development Costs	175,016	165,900	187,000	(7,700)	179,300	13,400	8.1%	179,300	0	179,300	0	0.0%
Communications Costs	318,237	281,700	303,500	0	303,500	21,800	7.7%	311,400	0	311,400	7,900	2.6%
Transportation Costs	2,827,613	2,987,300	3,001,300	0	3,001,300	14,000	0.5%	3,001,300	0	3,001,300	0	0.0%
Occupancy & City Costs	1,886,566	9,943,200	10,143,200	(155,900)	9,987,300	44,100	0.4%	10,178,400	0	10,178,400	191,100	1.9%
Equipment Costs & Maintenance Agreement	758,851	794,600	837,500	0	837,500	42,900	5.4%	822,500	0	822,500	(15,000)	-1.8%
Contractor & Professional Services	7,507,381	8,621,000	8,462,300	(11,400)	8,450,900	(170,100)	-2.0%	8,445,500	30,000	8,475,500	24,600	0.3%
Advertising & Promotions	856,943	849,200	856,100	(72,000)	784,100	(65,100)	-7.7%	778,800	(77,000)	701,800	(82,300)	-10.5%
Materials, Supplies & Other Services	5,071,736	4,564,600	4,760,500	(17,000)	4,743,500	178,900	3.9%	4,710,000	30,200	4,740,200	(3,300)	-0.1%
Finance Other	(24,336)	(49,100)	(39,500)	0	(39,500)	9,600	19.6%	(39,500)	0	(39,500)	0	0.0%
Transfers	220,678	296,000	187,000	0	187,000	(109,000)	-36.8%	187,000	0	187,000	0	0.0%
OTHER OPERATING EXPENSES	19,598,684	28,454,400	28,698,900	(264,000)	28,434,900	(19,500)	-0.1%	28,574,700	(16,800)	28,557,900	123,000	0.4%
TOTAL EXPENDITURES	72,156,129	84,683,100	87,408,300	(129,800)	87,278,500	2,595,400	3.1%	89,773,900	171,200	89,945,100	2,666,600	3.1%
REVENUES												
Grants	(505,479)	(449,000)	(457,300)	0	(457,300)	(8,300)	-1.8%	(457,300)	0	(457,300)	0	0.0%
Fees & Service Charges	(22,354,208)	(24,032,100)	(23,816,300)	(438,300)	(24,254,600)	(222,500)	-0.9%	(23,679,100)	(266,700)	(23,945,800)	308,800	1.3%
Licenses & Permits	(161,103)	(174,800)	(159,800)	0	(159,800)	15,000	8.6%	(159,800)	0	(159,800)	0	0.0%
Rents, Concessions & Franchise	(17,644,240)	(20,349,600)	(20,675,500)	(50,000)	(20,725,500)	(375,900)	-1.8%	(20,816,700)	(110,000)	(20,926,700)	(201,200)	-1.0%
Investment Income	(55,256)	(43,500)	(44,400)	0	(44,400)	(900)	-2.1%	(44,400)	0	(44,400)	0	0.0%
Other Revenue	(690,198)	(555,800)	(607,800)	0	(607,800)	(52,000)	-9.4%	(597,000)	0	(597,000)	10,800	1.8%
Transfers	(602,519)	(466,100)	(466,100)	(255,000)	(721,100)	(255,000)	-54.7%	(721,100)	(245,000)	(966,100)	(245,000)	-34.0%
TOTAL REVENUES	(42,013,003)	(46,070,900)	(46,227,200)	(743,300)	(46,970,500)	(899,600)	-2.0%	(46,475,400)	(621,700)	(47,097,100)	(126,600)	-0.3%
NET SERVICE IMPACT	30,143,126	38,612,200	41,181,100	(873,100)	40,308,000	1,695,800	4.4%	43,298,500	(450,500)	42,848,000	2,540,000	6.3%
Allocations	0	2,465,000	2,516,000	0	2,516,000	51,000	2.1%	2,695,500	0	2,695,500	179,500	7.1%
NET OF ALLOCATIONS	30,143,126	41,077,200	43,697,100	(873,100)	42,824,000	1,746,800	4.3%	45,994,000	(450,500)	45,543,500	2,719,500	6.4%

2009 & 2010 Operating Budget Overview Environment

BUDGET OVERVIEW

Strategic Policy - Environment

	2007 Actual	2008 Budget	2009 Base Budget	2009 Program Changes	2009 Request	2009 Change		2010 Base Budget	2010 Program Changes	2010 Request	2010 Change	
	\$	\$	\$	\$	\$	\$	%	\$	\$	\$	\$	%
EXPENDITURES												
LABOUR COST	119,030	289,000	280,800	43,000	323,800	34,800	12.0%	342,800	12,000	354,800	31,000	9.6%
Staff Development Costs	6,785	6,000	20,000	0	20,000	14,000	233.3%	20,000	0	20,000	0	0.0%
Communications Costs	1,050	0	0	0	0	0	0.0%	0	0	0	0	0.0%
Transportation Costs	882	0	1,500	0	1,500	1,500	0.0%	1,500	0	1,500	0	0.0%
Advertising & Promotions	1,575	18,000	12,000	0	12,000	(6,000)	-33.3%	12,000	0	12,000	0	0.0%
Materials, Supplies & Other Services	2,069	2,500	10,000	0	10,000	7,500	300.0%	10,000	0	10,000	0	0.0%
OTHER OPERATING EXPENSES	12,361	26,500	43,500	65,000	108,500	82,000	309.4%	133,500	0	133,500	25,000	23.0%
TOTAL EXPENDITURES	131,391	315,500	324,300	108,000	432,300	116,800	37.0%	476,300	12,000	488,300	56,000	13.0%
REVENUES												
TOTAL REVENUES	0	0	0	(65,000)	(65,000)	(65,000)	0.0%	(90,000)	0	(90,000)	(25,000)	-38.5%
NET SERVICE IMPACT	131,391	315,500	324,300	43,000	367,300	51,800	16.4%	386,300	12,000	398,300	31,000	8.4%
Allocations	0	0	0	0	0	0	0.0%	0	0	0	0	0.0%
NET of ALLOCATIONS	131,391	315,500	324,300	43,000	367,300	51,800	16.4%	386,300	12,000	398,300	31,000	8.4%

2009 & 2010 Operating Budget by Program Area

2009 NET BUDGET BY PROGRAM

	2007 Actual	2008 Budget	2009 Base Budget	2009 Program Changes	2009 Request	2009 Change		2010 Base Budget	2010 Program Changes	2010 Request	2010 Change	
	\$	\$	\$	\$	\$	\$	%	\$	\$	\$	\$	%
PROGRAM EXPENDITURES												
Recreation Facilities and Programs	6,090,672	10,992,900	11,912,700	(539,000)	11,373,700	380,800	3.5%	12,894,800	(351,800)	12,543,000	1,169,300	10.3%
Divisional Support Services	5,103,975	7,946,500	8,829,100	(161,700)	8,667,400	720,900	9.1%	9,154,900	(77,000)	9,077,900	410,500	4.7%
Boulevards and Forestry	4,661,365	4,916,000	4,896,400	(41,400)	4,855,000	(61,000)	-1.2%	5,005,600	0	5,005,600	150,600	3.1%
Golf/Marinas and Hershey Centre	(1,673,976)	(1,393,300)	(812,400)	(144,300)	(956,700)	436,600	31.3%	(791,600)	(13,200)	(804,800)	151,900	15.9%
Parks Maintenance	13,930,943	16,343,800	16,494,400	144,600	16,639,000	295,200	1.8%	17,333,900	248,200	17,582,100	943,100	5.7%
Parks Planning and Development	2,030,148	2,271,300	2,376,900	(131,300)	2,245,600	(25,700)	-1.1%	2,396,400	(256,700)	2,139,700	(105,900)	-4.7%
NET PROGRAM IMPACT	30,143,126	41,077,200	43,697,100	(873,100)	42,824,000	1,746,800	4.3%	45,994,000	(450,500)	45,543,500	2,719,500	6.4%

Recreation and Parks 2009 – 2018

Capital Budget Presentation

Redevelopment Projects Summary

		Current Funded Year	Previous Funded Year	Tax Funds	DC Funds	CIL Funds	Total Cost
1	Port Credit Arena	2009	2009			11,786	11,786
2	Meadowvale CC	2010	2010	8,511	3,748	9,571	21,830
3	P459 - 2 artificial soccer fields & building	2011	2009		5,936	5,936	11,871
4	Rivergrove CC renovations - construction	2012	2008			7,674	7,674
Redevelopment Projects - New Request				8,511	9,684	34,967	53,161
Last Year's Funding				11,172	8,515	18,527	38,214
Variance				-2,662	1,169	16,440	14,947

PDBS APPENDIX

Operating Budget

PDBS 2009 & 2010 Operating Budget Request By Cost Object

	2007 Actual	2008 Budget	2009 Base Budget	2009 Program Changes	2009 Request	2009 Change		2010 Base Budget	2010 Program Changes	2010 Request	2010 Change	
	\$	\$	\$	\$	\$	\$	%	\$	\$	\$	\$	%
EXPENDITURES												
LABOUR COST	5,744,076	6,466,100	6,930,600	67,100	6,997,700	531,600	8.2%	7,420,000	0	7,420,000	422,300	6.0%
Staff Development Costs	71,959	97,500	97,500	(26,300)	71,200	(26,300)	-27.0%	71,200	0	71,200	0	0.0%
Communications Costs	21,258	14,700	14,700	0	14,700	0	0.0%	14,700	0	14,700	0	0.0%
Transportation Costs	62,277	56,200	54,400	0	54,400	(1,800)	-3.2%	54,400	0	54,400	0	0.0%
Occupancy & City Costs	569	300	300	0	300	0	0.0%	300	0	300	0	0.0%
Equipment Costs & Maintenance Agreement	28,946	27,700	27,700	0	27,700	0	0.0%	27,700	0	27,700	0	0.0%
Contractor & Professional Services	6,490	57,200	57,200	(40,000)	17,200	(40,000)	-69.9%	17,200	0	17,200	0	0.0%
Advertising & Promotions	1,812	500	500	0	500	0	0.0%	500	0	500	0	0.0%
Materials, Supplies & Other Services	98,030	111,000	111,000	0	111,000	0	0.0%	111,000	0	111,000	0	0.0%
Finance Other	110	(66,000)	(66,000)	0	(66,000)	0	0.0%	(66,000)	0	(66,000)	0	0.0%
Transfers	43,021	75,000	75,000	0	75,000	0	0.0%	75,000	0	75,000	0	0.0%
OTHER OPERATING EXPENSES	334,471	374,100	372,300	(66,300)	306,000	(68,100)	-18.2%	306,000	0	306,000	0	0.0%
TOTAL EXPENDITURES	6,078,547	6,840,200	7,302,900	800	7,303,700	463,500	6.8%	7,726,000	0	7,726,000	422,300	5.8%
REVENUES												
Fees & Service Charges	(60,423)	(162,600)	(435,800)	(128,300)	(564,100)	(401,500)	246.9%	(564,100)	(256,700)	(820,800)	(256,700)	45.5%
Transfers	(374,882)	(539,100)	(539,100)	0	(539,100)	0	0.0%	(539,100)	0	(539,100)	0	0.0%
TOTAL REVENUES	(435,305)	(701,700)	(974,900)	(128,300)	(1,103,200)	(401,500)	57.2%	(1,103,200)	(256,700)	(1,359,900)	(256,700)	23.3%
NET SERVICE IMPACT	5,643,242	6,138,500	6,328,000	(127,500)	6,200,500	62,000	1.0%	6,622,800	(256,700)	6,366,100	165,600	2.7%
Allocations	0	(3,867,200)	(3,954,900)	0	(3,954,900)	(87,700)	2.3%	(4,226,400)	0	(4,226,400)	(271,500)	6.9%
NET of ALLOCATIONS	5,643,242	2,271,300	2,373,100	(127,500)	2,245,600	(25,700)	-1.1%	2,396,400	(256,700)	2,139,700	(105,900)	-4.7%

PDBS 2009 & 2010 Operating Budget Request By Program

	2007 Actual	2008 Budget	2009 Base Budget	2009 Program Changes	2009 Request	2009 Change		2010 Base Budget	2010 Program Changes	2010 Request	2010 Change	
	\$	\$	\$	\$	\$	\$	%	\$	\$	\$	\$	%
PROGRAM EXPENDITURES												
Departmental Support Services	3,613,094	0	(3,800)	3,800	0	0	0.0%	0	0	0	0	0.0%
Park Planning & Development	2,030,148	2,271,300	2,376,900	(131,300)	2,245,600	(25,700)	-1.1%	2,396,400	(256,700)	2,139,700	(105,900)	-4.7%
NET PROGRAM IMPACT	5,643,242	2,271,300	2,373,100	(127,500)	2,245,600	(25,700)	-1.1%	2,396,400	(256,700)	2,139,700	(105,900)	-4.7%

Operating Budget Changes

<u>Operating Changes</u>	<u>From 2008 to 2009</u>	<u>From 2009 to 2010</u>
Corporate Labour Allocation	204,700	372,700
Annualization of 3 Planners and 1 Landscape Architect	196,400	
Annualization of 1 Contract Planner	63,400	
Addition of 1 Contract Hansen System Administrator and 1 Part-time Data Entry Clerk	67,100	49,600
Defer Emergency Plan Study Cost to 2013	-40,000	
Reduce spending on staff Courses and Conferences expense	-26,300	
Reduce Commissioner Vehicle Fuel and Supply Cost	-1,800	
Increased Fees & Service Charges - Planning Application	-401,500	-256,700
Total before Allocation	62,000	165,600
Allocation	-87,700	-271,500
Total after Allocation	-25,700	-105,900

PDBS APPENDIX

Capital Budget

Capital Budget Request

Civic/Library Square

- Staff are working with cross departmental team including T&W, Planning and Building and F&PM
- Current cost estimate \$21.6M
- Current funding

CMS – Tax	5.1	
- DC	0.7	
- CIL	<u>3.6</u>	
CMS Total		9.4
T&W		0.3
F&PM		<u>0.5</u>
- Unfunded \$11.4M
- Requesting funding from provincial infrastructure program to support shortfall
- Without further funding identified, much of waterfront park development will need to be delayed for a number of years

Capital Budget Request

Civic/Library Square

- \$2.9M in 2008 budget included:
 - Upgrade cooling system for rink
 - Paint washrooms
 - New seating for amphitheatre
 - Re-build planters
 - Open front walls
 - Signage
- Revised scope, based on increased My Mississauga events and participants and Placemaking report, includes:
 - New cooling system for rink
 - Water feature level with the surface
 - Improved access to u/g parking
 - Food area
 - Redeveloped City Centre Drive to connect the 2 squares
 - Canopy, lighting, sound, stage and seating for amphitheatre
 - Outdoor market
 - Improved washrooms
 - Media wall
 - Canopies
- Infrastructure improvements required to support new elements

Capital Budget Request

Major Waterfront Parks - Detail

	2008-2017 CB&F			2009-2018 CB&F			Increase
	Funded Year	Funding Source	Amount	Funded Year	Funding Source	Amount	
J.C. Saddington site pre-development studies	2011	Tax	\$244	2014	Tax	\$244	
Detailed design - Land Based Work	2013	Tax	\$795	2015	Tax	\$875	
Construction - Shoreline & Site Preparation				2017	Tax	\$3,600	
Construction - Land Based Work	2015	Tax	\$7,950	Not Funded	Tax	\$5,145	
J.C. Saddington FUNDED			\$8,989			\$4,719	-\$4,270
J.C. Saddington NOT FUNDED			\$0			\$5,145	\$5,145
Marina Park - Pedestrian Bridge	2015	Tax	\$180	2015	Tax	\$211	
Marina Park - Design	2012	DC	\$477	2012	DC	\$525	
Marina Park - Construction	2014	DC & Tax	\$4,770	2014	DC & Tax	\$5,248	
Marina Park - Rivergate Walk - Shoreline	2012 & 2014	Tax	\$1,166	2012 & 2014	Tax	\$1,283	
Marina Park FUNDED			\$6,593			\$7,267	\$674
Fusion Main House	2009	Tax	\$1,755	2009	CIL	\$1,755	
Fusion Park pre-development studies	2012	DC	\$180	2014	DC	\$181	
Fusion Park - Design	2016	DC & Tax	\$742	2015	DC & Tax	\$817	
Fusion Park - Construction	2017	DC & Tax	\$7,420	2017	DC & Tax	\$8,163	
Fusion Park - Playground	2017	DC & Tax	\$93	2017	DC & Tax	\$103	
Fusion Park - Washroom	2017	CIL	\$636	2015 & 2017	CIL	\$700	
Fusion Park FUNDED			\$10,826			\$11,719	\$893
Port Credit Memorial West Park - Design	2009	Tax	\$233	2010	Tax	\$265	
Port Credit Memorial West Park - Construction	2010	Tax	\$1,683	2012	Tax	\$1,852	
Port Credit Memorial Park FUNDED			\$1,916			\$2,117	\$201