



# AGENDA

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## BUDGET COMMITTEE

THE CORPORATION OF THE CITY OF MISSISSAUGA

**WEDNESDAY, OCTOBER 3, 2012 –  
IMMEDIATELY FOLLOWING GENERAL COMMITTEE**

**COUNCIL CHAMBER  
SECOND FLOOR, CIVIC CENTRE  
300 CITY CENTRE DRIVE, MISSISSAUGA, ONTARIO, L5B 3C1  
[www.mississauga.ca](http://www.mississauga.ca)**

### Members

Mayor Hazel McCallion	(CHAIR)
Councillor Jim Tovey	Ward 1
Councillor Pat Mullin	Ward 2
Councillor Chris Fonseca	Ward 3
Councillor Frank Dale	Ward 4
Councillor Bonnie Crombie	Ward 5
Councillor Ron Starr	Ward 6
Councillor Nando Iannicca	Ward 7
Councillor Katie Mahoney	Ward 8
Councillor Pat Saito	Ward 9
Councillor Sue McFadden	Ward 10
Councillor George Carlson	Ward 11

CONTACT PERSON: Julie Lavertu, Legislative Coordinator  
Office of the City Clerk, Telephone: 905-615-3200, ext. 5471; Fax: 905-615-4181  
[Julie.Lavertu@mississauga.ca](mailto:Julie.Lavertu@mississauga.ca)

CALL TO ORDERDECLARATIONS OF (DIRECT OR INDIRECT) PECUNIARY INTERESTAPPROVAL OF AGENDADEPUTATIONS

- A. Patti Elliott-Spencer, Director, Finance, with respect to the Proposed Capital Budget based on the Capital Prioritization Exercise.

**NOTE: A PowerPoint presentation and Appendices regarding Item A are currently being finalized and will be distributed on Friday, September 28, 2012.**

MATTERS TO BE CONSIDERED

1. Municipal Land Transfer Tax

Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer with respect to the municipal land transfer tax.

RECOMMENDATION

1. That the City of Mississauga requests that the Province of Ontario amend the *Municipal Act, 2001* to give municipalities the statutory authority to access tax tools similar to the City of Toronto, including the Municipal Land Transfer Tax, as outlined in the Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer entitled "Municipal Land Transfer Tax";
2. That the Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer entitled "Municipal Land Transfer Tax" be circulated to local MPs and MPPs, the Premier of Ontario, the Minister of Municipal Affairs and Housing, the Minister of Infrastructure, the Minister of Finance, the Association of Municipalities of Ontario, and the Federation of Canadian Municipalities; and
3. That the recommendation in the Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer entitled "Municipal Land Transfer Tax" be sent to all Ontario municipalities with a request for endorsement.

2. Infrastructure Stimulus Fund (ISF) and Recreational Infrastructure Canada (RInC) Program Summary Report

Corporate Report dated September 24, 2012 from the City Manager and Chief Administrative Officer with respect to Infrastructure Stimulus Fund (ISF) and Recreational Infrastructure Canada (RInC) Program summary report.

RECOMMENDATION

That the Corporate Report dated September 24, 2012 from the City Manager and Chief Administrative Officer entitled "Infrastructure Stimulus Fund (ISF) and Recreational Infrastructure Canada (RInC) Program Summary Report," including Appendix 1 attached to the Corporate Report, be approved and that all necessary by-laws be enacted.

3. 2012 Year End Financial Forecast as of June 30, 2012 2<sup>nd</sup> Quarter

Corporate Report dated September 20, 2012 from the Commissioner of Corporate Services and Treasurer with respect to the 2012 year end financial forecast as of June 30, 2012 2<sup>nd</sup> quarter.

RECOMMENDATION

1. That the 2012 Year End Operating Forecast and Adjustments as of June 30, 2012 as outlined in the report dated September 20, 2012 from the Commissioner of Corporate Services and Treasurer, be received.
2. That the budget adjustments as listed in Appendix 3 attached to the report dated September 20, 2012 from the Commissioner of Corporate Services and Treasurer be approved.

4. Capital Works in Progress Status Review, as at May 31, 2012 and Adjustments

Corporate Report dated September 18, 2012 from the Commissioner of Corporate Services and Treasurer with respect to capital works in progress status review, as at May 31, 2012 and adjustments.

RECOMMENDATION

1. That the status of the Capital Works in Progress and required adjustments, as outlined in the Corporate Report dated September 18, 2012 from the Commissioner of Corporate Services and Treasurer entitled "Capital Works in Progress Status Review, as at May 31, 2012 and Adjustments," including Appendices 1 to 4 attached to the Corporate Report, be approved.
2. That the necessary by-laws be enacted, as outlined in the Corporate Report dated September 18, 2012 from the Commissioner of Corporate Services and Treasurer entitled "Capital Works in Progress Status Review, as at May 31, 2012 and Adjustments."

5. Meadowvale Community Centre and River Grove Community Centre Redevelopment, Wards 6 and 9

Corporate Report dated September 26, 2012 from the Commissioner of Community Services with respect to the Meadowvale Community Centre and River Grove Community Centre Redevelopment.

RECOMMENDATION

1. That the Corporate Report dated September 26, 2012 from the Commissioner of Community Services entitled "Meadowvale Community Centre and River Grove Community Centre Redevelopment" be received.
2. That the timing of the redevelopment of the Meadowvale Community Centre and the River Grove Community Centre be approved in principle.

CLOSED SESSION

ADJOURNMENT





# Corporate Report

Clerk's File

BUDGET COMMITTEE

OCT 03 2012

Originator's  
Files

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**DATE:** September 19, 2012

**TO:** Budget Committee  
Meeting Date: October 3, 2012

**FROM:** Janice M. Baker, FCA  
City Manager and Chief Administrative Officer

**SUBJECT:** **Municipal Land Transfer Tax**

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- RECOMMENDATION:**
1. That the City of Mississauga requests that the Province of Ontario amend the *Municipal Act, 2001* to give municipalities the statutory authority to access tax tools similar to the City of Toronto, including the Municipal Land Transfer Tax, as outlined in the Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer entitled "Municipal Land Transfer Tax";
  2. That the Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer entitled "Municipal Land Transfer Tax" be circulated to local MPs and MPPs, the Premier of Ontario, the Minister of Municipal Affairs and Housing, the Minister of Infrastructure, the Minister of Finance, the Association of Municipalities of Ontario, and the Federation of Canadian Municipalities; and
  3. That the recommendation in the Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer entitled "Municipal Land Transfer Tax" be sent to all Ontario municipalities with a request for endorsement.

**REPORT  
HIGHLIGHTS:**

- Cities throughout Canada are facing the challenges of increased demand on infrastructure and insufficient funding. For many years, Cities have called for long-term permanent sustainable funding.
- A Municipal Land Transfer Tax is an example of a financial tool that would provide Cities with long-term permanent sustainable funding.
- The City of Toronto is currently the only municipality with the power to levy a Municipal Land Transfer Tax. The upcoming review of the *Municipal Act, 2001* should include legislation that allows taxing powers similar to the City of Toronto, and in particular, the power for all municipalities to levy a Municipal Land Transfer Tax.
- If the City of Mississauga were to implement a Municipal Land Transfer Tax, the City could generate up to an estimated \$74 million in net revenue. The revenue could be dedicated to maintaining the City's infrastructure and closing the current infrastructure gap.

**BACKGROUND:**

Cities have for many years called for long-term permanent sustainable funding to assist with the increasing infrastructure deficit. A report by Federation of Canadian Municipalities (FCM) entitled 'The State of Canada's Cities and Communities 2012' indicates a national municipal infrastructure deficit of \$123 billion, as of 2007. This infrastructure deficit has continued to increase over the years.

As reported to Budget Committee, the City of Mississauga owns over \$6.7 billion of infrastructure with an existing annual infrastructure funding gap of \$82 million, based on historic cost. This number is considerably higher when replacement values are factored in, and does not include the infrastructure deficit for the Region of Peel.

The City of Mississauga receives limited funding for infrastructure from other levels of government. Federal and provincial grants such as the Infrastructure Stimulus Fund (ISF) and the Recreational

Infrastructure Canada (RInC) program, while very useful, are short-term and unsustainable. As our infrastructure maintenance and replacement costs grows in the future, to fund this gap strictly from property tax would place enormous pressure on the tax rate. Since property tax is by its nature regressive, the City needs to not only look to other levels of government for more funding, we need more funding tools. The need to raise funds for infrastructure rehabilitation is vital in preventing significant deterioration of City facilities, roads, sidewalks, parks and other assets.

Given the current and projected infrastructure deficit coupled with the lack of adequate infrastructure funding, this report presents the implementation of a Municipal Land Transfer Tax within the City of Mississauga as a tangible first step towards addressing the City's fiscal needs.

Land Transfer Taxes are applied in many jurisdictions throughout Canada. It is a one-time tax that arises when property, which includes land and buildings, is transferred from one owner to another. Usually, the amount assessed is a percentage of the purchase price and is paid by the purchaser.

In Ontario, the City of Toronto is the only municipality with the power to impose a Municipal Land Transfer Tax (in addition to the already existing Province of Ontario Land Transfer Tax). Toronto was granted this authority through a direct taxation clause within the *City of Toronto Act, 2006*.

Since implementing a Municipal Land Transfer Tax in February 2008, the City of Toronto has generated considerable revenue. Toronto's net revenue per year from the tax is as follows:

- \$178.5 million in 2009;
- \$274.5 million in 2010;
- \$319.2 million in 2011; and
- \$333.0 million projected for 2012.

The implementation of a Municipal Land Transfer Tax has provided the City of Toronto with long-term permanent sustainable funding.

**COMMENTS:**

The *Municipal Act, 2001* – the main statute that governs all municipalities of Ontario (except Toronto) – will be under its five-year review in September, 2012 and will be focusing on two aspects; finance and accountability. This upcoming review of the *Municipal Act, 2001* provides an opportunity for all municipalities to have the power to levy a Municipal Land Transfer Tax.

The Municipal Finance Officers Association (MFOA) are urging the *Municipal Act, 2001* Review Board to consider including legislation that allows taxing powers similar to the City of Toronto, and in particular, the power for all municipalities to levy a Municipal Land Transfer Tax. The Large Urban Mayor Caucus of Ontario (LUMCO) are also actively pursuing additional sources of funding for cities.

City Staff supports the implementation of a Municipal Land Transfer Tax and recommends that the Province amend the *Municipal Act, 2001* to give all municipalities the authority to levy a Municipal Land Transfer Tax, should they wish to do so.

If the *Municipal Act, 2001* is amended to allow the City of Mississauga, and other municipalities, to implement a Municipal Land Transfer Tax, the City estimates potential net annual revenue of approximately \$74 million. This estimated revenue is based on 2011 Mississauga residential and commercial/ industrial sales, and mirrors the land transfer tax rates and exemptions adopted by the City of Toronto. It is worth noting that potential revenues from a land transfer tax would be directly tied to real estate market conditions which fluctuate over time.

The revenue from a Municipal Land Transfer Tax could be dedicated to maintaining the City's infrastructure. This would be a significant step toward maintaining the City's aging infrastructure and closing the current infrastructure gap.

There are a number of ways the Province can include Municipal Land Transfer Tax legislation within the *Municipal Act, 2001*; the Province may choose to limit the power of levying a Municipal Land Transfer Tax to cities of a certain size or to a specific region (such as the GTA)

or by type of municipality (such as single and lower-tier).

There are a number of factors that would need to be critically assessed to ensure that a land transfer tax is designed to meet the direction set by the City Council. Land transfer taxes have several nuances to ensure the City's intended objectives are met. These nuances include the ability for the City Council to determine a progressive tiered rate structure of the tax, along with possible rebates and exemptions, allowing for greater flexibility.

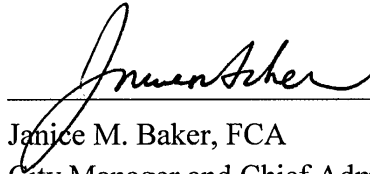
A land transfer tax gives the City a new source of revenue and reduces its reliance on property tax. Relative to other taxation measures it can be easily implemented and administered. Unlike development charges that contribute to the initial construction of community infrastructure, land transfer tax helps to fund the replacement of aging infrastructure. This allows for new members of the community to contribute to a state of good repair for infrastructure. In addition, this tax has been successful in many other municipalities across Canada, and is a source of funding that produces a permanent revenue stream while having a relatively small impact on taxpayers.

**STRATEGIC PLAN:** In the 'Connect; Completing our Neighbourhoods' pillar, the City's Strategic Plan identifies the need to build and maintain infrastructure in a sustainable way.

**FINANCIAL IMPACT:** New revenues attained through a Municipal Land Transfer Tax will provide the City with long-term permanent sustainable funding.

**CONCLUSION:** Current funding sources have been insufficient to fully meet the growing and complex demands of the City. Traditional revenue streams have been limited and while one-time federal and provincial grants, such as ISF and RInC, are welcome; the City cannot rely on them as they are neither dependable nor sustainable.

The City must have a strategy in place that deals directly with the challenges it – and all Canadian cities – face, such as increased demand on infrastructure and insufficient funding. A Municipal Land Transfer Tax would broaden the City's funding sources and establish long-term permanent sustainable funding for City infrastructure.



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Janice M. Baker, FCA  
City Manager and Chief Administrative Officer



# Corporate Report

Clerk's Files

BUDGET COMMITTEE

OCT 03 2012

Originator's  
Files

**DATE:** September 24, 2012

**TO:** Chair and Members of Budget Committee  
Meeting Date: October 3, 2012

**FROM:** Janice M. Baker, FCA  
City Manager and Chief Administrative Officer

**SUBJECT:** **Infrastructure Stimulus Fund (ISF) and Recreational  
Infrastructure Canada (RInC) Program Summary Report**

**RECOMMENDATION:** That the Corporate Report dated September 24, 2012 from the City Manager and Chief Administrative Officer entitled "Infrastructure Stimulus Fund (ISF) and Recreational Infrastructure Canada (RInC) Program Summary Report," including Appendix 1 attached to the Corporate Report, be approved and that all necessary by-laws be enacted.

**REPORT  
HIGHLIGHTS:**

- 153 projects were approved for funding through the ISF and RInC programs. These projects included road rehabilitations, sidewalk construction, noise wall replacements, park pathway rehabilitations, a storm water pond redevelopment, library renovations, indoor and outdoor pool redevelopments, the Hershey Centre and Mississauga Celebration Square.
- The funding for both programs was a partnership between the federal government, provincial government and the City of Mississauga (City). The federal and provincial governments committed \$104.5 million in funding for City projects while the City committed \$65.2 million for both eligible and ineligible project costs.

- The community's response to the completed projects has been overwhelmingly positive as evidenced by the number of people who attended the official openings of the renovated facilities, the increases in program registration, participation and facility visits, the positive resident feedback as well as awards from external agencies and organizations.
- The total cost of the ISF and RInC program was \$163.2 million. The federal and provincial governments contributed \$98.4 million and the City contributed \$64.8 million.
- The ISF and RInC program shows the estimated surplus of \$380,800 for the entire program being returned. An additional \$250,000 is anticipated to be received in the near future when the final project claim is returned. With this additional anticipated amount the forecasted surplus is approximately \$630,800.
- An estimated 1776 jobs were created through the ISF and RInC program.

**BACKGROUND:**

As part of Canada's Economic Action Plan, the federal government established a new \$4 billion Infrastructure Stimulus Fund that provided funding to provincial, territorial, municipal, community and private sector construction-ready infrastructure projects. Projects were to focus largely on the rehabilitation of existing assets such as water, wastewater, public transit, highways, roads, culture, parks and trails. The fund focused on short term initiatives for economic stimulus and aimed to create jobs across the country.

Funding was available for two years for projects that could begin construction quickly and be built during the 2009 and 2010 construction seasons. For municipal projects, the federal and provincial governments each contributed up to one-third of eligible costs, with municipalities contributing one third, so that all parties equally shared the total eligible project costs. 132 projects were initially approved for Mississauga on June 5, 2009 in the above noted categories. The federal and provincial governments announced contributions of \$46.2 million each to Mississauga projects with the City contributing a further \$46.2 million of eligible costs for a total of \$138.6 million. All ineligible costs were to be funded by the City,



which were estimated in June 2009 at approximately \$2.8 million.

In addition, the federal government provided \$500 million over two years for the Recreational Infrastructure Canada program to support upgrading and renewal of recreational facilities in communities across Canada. Similar to the ISF program, RInC aimed to stimulate the economy as well as enhance local recreational facilities, improve energy efficiency and contribute to the quality of life in communities. The federal and provincial contributions for this program were capped at \$1 million each per project. On June 26, 2009 the redevelopment of six outdoor pools was approved for Mississauga. The federal and provincial governments each contributed \$6 million dollars to Mississauga with a further \$12 million from the City for a total of \$24 million in infrastructure funding.

On September 27, 2010 the City was notified of the opportunity to apply for additional projects to reallocate excess funds from previously approved ISF projects. Through “recycled funding” the City was able to complete an additional 14 noise wall projects and the redevelopment of the Hershey Centre for a grand total of 147 ISF projects. A list of all approved ISF and RInC projects are included in Appendix 1: ISF and RInC Projects Completed and Requiring Adjustments.

On December 3, 2010 Prime Minister Stephen Harper announced an extension to the ISF and RInC program deadlines, extending them an additional construction season to October 31, 2011. While the City was on track to complete the projects by the March 31, 2011 deadline, requests for an extension were submitted for 26 ISF projects and all six RInC projects in order to mitigate the risk of winter weather work by extending project timelines, reduce non-essential projects costs like weekend and overtime work, and maximize project funding received for holdbacks and official openings.

All final claims and required documents were submitted by the final reporting date of January 31, 2012 and all outstanding payments, with the exception of Lorne Park library, have been received by the City. The final claim for Lorne Park library is expected shortly following the agreed upon completion of deficiencies by the contractor and the release of the holdback amount by the Province.

**COMMENTS:**

The ISF and RInC programs allowed the City to complete the

equivalent of an additional year of capital projects over the 2009 and 2010 construction seasons while continuing to deliver the existing capital program. Despite short-term inconveniences to residents, like the closure of all three south branch libraries and all six outdoor pools at the same time, the completed projects have been well received by residents who have embraced the new and re-opened facilities and infrastructure.

Of the 153 projects completed through the ISF and RInC program each has contributed to enhancing the infrastructure in the city. New roads, park pathways and sidewalks have made moving through the city a little easier and the new noise walls have given a “face lift” to what was once crumbling infrastructure. The rehabilitation of the libraries, pools and Mississauga Celebration Square have had a significant impact on the community and each has been widely embraced. Official Openings and Re-Openings of 13 of the facilities were held in the spring and summer of 2011 attracting over 5,000 attendees in total. Estimated attendance at each of the facilities is captured in the chart below:

<b>Facility</b>	<b>Official Opening Date</b>	<b>Estimated Attendance</b>
Lakeview Branch Library	June 11, 2011	200
Port Credit Branch Library	June 11, 2011	250
Lorne Park Branch Library	June 11, 2011	350
Clarkson Community Centre	June 18, 2011	500
Malton Community Centre	June 18, 2011	700
Mississauga Celebration Square – Council Meeting	June 22, 2011	150
Mississauga Celebration Square – Lunch-time Celebration	June 22, 2011	650
Applewood Outdoor Pool	July 9, 2011	150
Lewis Bradley Outdoor Pool	July 9, 2011	175
David Ramsey Outdoor Pool	July 9, 2011	350
Erindale Outdoor Pool	July 9, 2011	350
Streetsville Outdoor Pool	July 9, 2011	200
Lions Club of Credit Valley Outdoor Pool	July 10, 2011	400
Burnhamthorpe Branch Library	August 6, 2011	750
<b>Total</b>		<b>5,175</b>

Since the openings, the community has continued to embrace the new and renovated facilities demonstrating the positive impact of the new and renovated infrastructure; for example:

The Lakeview Library was the first facility to reopen in February 2011 and in the first week of opening, 300 new patrons signed up for library cards which is more than the number of new library cards issued at this branch in the whole previous year. Similar responses were received at Lorne Park, Port Credit and Burnhamthorpe libraries with more than 1,500 new library cards being issued in the first month of re-opening. Burnhamthorpe Library saw a remarkable increase in new library cards in the first month of operating with a 256% increase in the number of cards issued over the same period in 2009. Library patrons have delighted in the refreshed and modernized settings and have provided comments such as “Love the light and the colours. Great space to relax and study. Great renovation worth waiting for.”, “Fabulous – so nice to see Mississauga investing in their older branches – a much needed facelift.” and “This is the ultimate in libraries.”

Both the indoor and outdoor pools have also been well received by the community. Since the redevelopment of Clarkson and Malton pools these pools have seen a 21% increase in the number of rental bookings, a 78% increase in the number of registrations and an outstanding 96% increase in the number of recreational swim participants. Residents of both Clarkson and Malton have expressed their excitement in having all of their community facilities under one roof. Of particular interest are the comments from a patron of a disabled teenager. She wrote to the Clarkson Aquatics Supervisor to say how much her family appreciated the updated facility, specifically the accessible change room. The features in the change room have “given us the freedom to go swimming again often, and given us the option of changing at the pool ... The standard ramps into the pool and onsite water wheelchairs are also much appreciated to protect our custom wheelchair.” The response from the community to the therapeutic tanks and programs has been equally as rewarding for the aquatics staff with many residents expressing appreciation for the convenience of having a therapeutic facility close to home.

The immediate success of the outdoor pools is clearly demonstrated by the substantial increase in usage of the pools after the renovations as demonstrated in the chart below:

<b>Facility</b>	<b>2007-2009 Average Attendance</b>	<b>2011 Attendance</b>
Applewood	10,100	17,851
David Ramsey	10,400	21,527
Erindale	11,700	15,141
Lewis Bradley	9,200	15,012
Port Credit	15,200	27,589
Streetsville	14,100	17,379

In total, in the summer of 2011, the outdoor pools surpassed 100,000 visits which had never been reached before. Additionally, an unprecedented 2,600 two month passes were sold of which 2,000 were families purchasing passes for the first time. The summer of 2011 also saw the greatest number of at capacity swims in the history of the outdoor pools and consistently full programming.

This trend that began with the openings in the summer of 2011 continued in 2012. Since the redevelopment the outdoor pools have seen a 13% increase in the number of rental bookings, a 62% increase in foot traffic (which includes recreational swim participants, rental participants and program participants) and an outstanding 87% increase in the number of aquatic program registrations.

Mississauga Celebration Square has also been enthusiastically embraced by the community. It has become a vibrant community gathering place for people of all ages and backgrounds. Youth and young families have particularly embraced the newly redeveloped Square. It is not un-common to see several hundred residents gathered in the Square on any evening of the week. However, weekend evenings are when the Square particularly comes to life. Children utilize the space as a giant park, families gather in large groups to enjoy picnics and dinners and people just sit, talk and enjoy each others' company. The following statistics demonstrates the popularity of the Square:

	<b>Total May 2011 (Opening) to September 2012</b>
Event Days	190
Event Attendance	889,547
Non-Event Attendance	140,250
Overall Attendance	1,029,797

An additional 50,000 more people are expected to come through the Square this year. By comparison, approximately 300,000 people attended My Mississauga events in 2009 prior to the renovation. The redeveloped Square has also allowed the City to attract new events and activities that would not have been possible on the old Square. The city has gone from six (6) community festivals in 2010 to eleven (11) in 2011 and twenty-two (22) in 2012. More than 35 event applications for 2013 are expected for 2013.

The skating rink has created winter vibrancy in the downtown and has exceeded expectations. This past season, 42,000 people enjoyed 97 days on the rink. Despite the unseasonably warm weather, this was more than 3 times longer than the operating season before the renovation.

There has also been a dramatic increase in film and commercial rentals on the Square in the past year. The Square has played host to more than 4 major film and television shoots and 2 commercial rentals.

In addition to the community's positive response to the new facilities several organizations and agencies have recognized the new facilities:

- Burnhamthorpe Library received a 2011 Mississauga Urban Design Award of Merit for Community Scale, Context, Execution and Living Green;
- Burnhamthorpe Library is among seven libraries across the province to receive an award from the Ontario Library Association for architectural and design transformation;
- Mississauga Celebration Square received a 2011 Mississauga Urban Design Award of Excellence;
- Clarkson Pool received a 2011 Mississauga Urban Design Award of Merit for Community Scale, Context and Execution;
- Malton Pool received a 2011 Mississauga Urban Design Award of Merit for Community Scale, Context and Execution;

- Malton Pool received a 2011 National Merit Award from the March of Dimes for Barrier Free Design;
- Lakeview, Lorne Park and Port Credit libraries received a 2012 Governor General's Medal in Architecture; and
- Lakeview, Lorne Park and Port Credit libraries received a 2012 Urban Design Award of Excellence.

The City's success in delivering the ISF program was recognized by the provincial government, specifically the Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA). OMAFRA was the Ministry responsible for administering the ISF program for all Ontario participants. On three occasions City staff were invited to share Mississauga's experiences with provincial staff including a "lessons learned" exercise at the close of the program. At this workshop City staff provided the Province with feedback on the following:

- Terms and Conditions of Contribution Agreement;
- Claims and Final reports;
- Progress Reporting and Project Outcomes; and
- Expenditure Reporting.

In addition, the Province has suggested that City staff should work with provincial staff to document the successes Mississauga had in administering the ISF program. This documentation would be used for future programs as reference for municipalities or other organizations to assist in their administration of an infrastructure program.

**STRATEGIC PLAN:** The ISF and RInC funded projects advance the Strategic Goal to Build and Maintain Infrastructure under the Completing our Neighbourhoods Pillar. These one-time funding programs allowed the City to improve our infrastructure and build for the future.

**FINANCIAL IMPACT:** The ISF and RInC programs permitted the City to complete the equivalent of an additional year of capital projects over the 2009 and 2010 construction seasons while continuing to deliver the existing capital program. Of the 153 projects completed (ISF and RInC combined) 106 of them were completed under budget with an additional four (4) projects completed within \$1,000 of their budget.

Savings from projects allowed the City to apply for the recycled funding program and allowed additional projects including the Hershey Centre renovations along with fourteen (14) additional Noise Wall projects. These savings also helped cover unexpected overages that were declared ineligible. Standard capital costs such as building permits, land purchases, and surveys and inspections were deemed ineligible within the ISF and RInC guidelines, as well as some furniture costs, but with the savings from these projects costs were recovered through overall savings within the programs.

Projects that came in over budget are primarily are a result of one or more of the following:

- Unknown and/or unexpected site conditions that resulted in increased project costs to resolve;
- Compressed construction schedule resulting in the need to design and demolish/construct simultaneously instead of consecutively;
- Increased market costs for some trades as the substantial completion date of March 31, 2011 approached;
- As of July 1, 2010, the Harmonized Sales Tax (HST) came into effect. At the time project budgets were established and the applications were prepared for approval this tax was unknown and not anticipated. The City costs for materials, supplies and consultant costs increased by 1.76% which is the portion of the HST that is not rebated back to the City. Since these projects began in 2009 some were near completion or complete and this additional cost did not affect the overall project budget. However, most of the projects could not absorb this additional cost and were over-budget as a result of the HST. In the case of Mississauga Celebration Square this pressure resulted in approximately \$600,000 in additional costs. This is almost half the overage amount for Mississauga Celebration Square.

With the exception of the HST, none of the reasons for project overages were unique to the ISF or RInC projects. The usual circumstances that occur during construction projects that cause overages occurred during the ISF and RInC projects. The financial impact of these circumstances may, however, appear inadvertently magnified because of the number of projects and condensed timeline

that was in place to complete the projects.

The RInC program funding formula also resulted in increased, and unanticipated, costs for the City. The funding for the RInC program was different from the ISF program in that instead of funding 1/3 of each project both the federal and provincial governments each funded up to one third of a project's total eligible costs, up to a maximum of \$1 million each per project. The amount payable for each claim, however, was based on the proportion of the maximum financial assistance to the total eligible costs of the project. Understanding this difference was not possible until the Agreement was received in late 2009 well after the budgets had been set and the projects were underway.

The RInC Agreement allowed for a potential total of \$12 million in grant funding. Projects that came in under budget, however, did not receive the full grant amount but instead received a proportion of the grant depending on the amount spent. Four of the six RInC projects were completed under budget and therefore, the City received the proportionate amount of the grant and not the full grant. As an example, Lions Club of Credit Valley Outdoor pool was completed with project costs coming in under budget for a total of \$4.7 million resulting in the City receiving only \$1.5 million in grant funding rather than the maximum \$2 million. In the end the federal and provincial governments contributed \$11.2 million and not the anticipated \$12 million to the RInC program.

As a final summary, the federal and provincial government committed \$104.5 million in funding for City projects. Of that, approximately \$98.4 million was spent and received back by the City in claims. The City had committed \$65.2 million in funding and spent approximately \$64.8 million. Appendix 1: ISF and RInC Projects Completed and Requiring Adjustments identifies the final net project costs and shows the estimated surplus of \$380,800 for the entire program being returned. Funding of \$306,000 will be returned to the Capital Reserve Fund (Account 33121) and \$74,800 will be returned to the Sidewalk Contribution Reserve Fund (Account 35207).

An additional \$250,000 is expected to be received in the near future when the final claim for Lorne Park library is received. This funding is a result of a holdback not being released from the Province until final invoices relating to deficiencies are received. With this



additional \$250,000 the anticipated final surplus amount is \$630,800.

**CONCLUSION:**

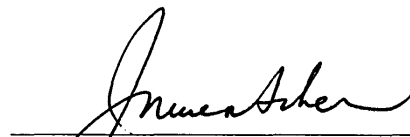
When the ISF and RInC programs were announced by the federal government in the spring of 2009, the City was well positioned to identify and improve its aging infrastructure, create great public spaces and complete our communities. The funding programs provided the City with a one time opportunity to revitalize aging infrastructure and existing assets such as public transit, roads, noise walls, municipal buildings, sidewalks and park pathways resulting in new or renovated facilities with expanded life cycles, energy efficient features and great community spaces.

The ISF and RInC funding programs and all related Mississauga projects are complete. The City has submitted all required documents to the provincial government and has received all but the Lorne Park library outstanding claim payments.

The community, as well as external agencies and organizations have embraced the new and renovated infrastructure and facilities. Increased attendance and registrations combined with awards and positive feedback from the community all demonstrate the success of the facilities. The ISF and RInC funding allowed the City to invest in its aging infrastructure in a way that would never have been possible without the assistance of the provincial and federal governments. These facilities will serve the community into the future providing transportation, recreation, leisure and community building opportunities for generations to come.

**ATTACHMENTS:**

Appendix 1: ISF and RInC Projects Completed and Requiring Adjustments



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Janice M. Baker, FCA  
City Manager and Chief Administrative Officer

*Prepared By: Lori Kelly, Manager Strategic Community Initiatives,  
City Strategy and Innovations*

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source	Close
9020	Storm Water Management Pond-Eglinton/Hwy 403 - Rehabilitation of SWM Facility #3601	79.1	166.7	(87.6)	Capital Reserve Fund	Y
9021	Noise Attenuation Barrier Replacement - Burnhamthorpe Road - Westminster Dr to Cawthra Rd	94.1	102.9	(8.8)	Capital Reserve Fund	Y
9022	Noise Attenuation Barrier Replacement - Mavis Road - Dundas St W to Paisley	42.1	45.3	(3.2)	Capital Reserve Fund	Y
9023	Noise Attenuation Barrier Replacement - Mavis Road - Burnhamthorpe Rd to Hwy 403	163.7	176.0	(12.3)	Capital Reserve Fund	Y
9024	Noise Attenuation Barrier Replacement - Burnhamthorpe Road - Golden Orchard to Little Etobicoke Creek	13.6	9.9	3.7	Capital Reserve Fund	Y
9025	Noise Attenuation Barrier Replacement - Burnhamthorpe Road - Little Etobicoke Creek to Corbet Dr	34.0	22.9	11.0	Capital Reserve Fund	Y
9026	Noise Attenuation Barrier Replacement - Burnhamthorpe Road - Tomken Rd to Westminster Dr	62.6	72.3	(9.7)	Capital Reserve Fund	Y
9027	Noise Attenuation Barrier Replacement - Burnhamthorpe Road - Cawthra Rd to Wilcox Rd	20.6	26.9	(6.3)	Capital Reserve Fund	Y
9028	Noise Attenuation Barrier Replacement - Burnhamthorpe Road West - Between Elora Drive and Confederation Parkway	73.1	92.3	(19.2)	Capital Reserve Fund	Y
9029	Noise Attenuation Barrier Replacement - Burnhamthorpe Road - Golden Orchard to Little Etobicoke Creek	13.1	12.3	0.8	Capital Reserve Fund	Y
9030	Noise Attenuation Barrier Replacement - Confederation Parkway - Between Hillcrest Ave and a point 220 metres south	68.6	58.7	10.0	Capital Reserve Fund	Y
9031	Noise Attenuation Barrier Replacement - Rathburn Road West - Tomken Road to Corbet Drive	40.9	39.2	1.7	Capital Reserve Fund	Y
9032	Noise Attenuation Barrier Replacement - Rathburn Road West - Elora Drive to Wakefield Cres. (east leg)	64.7	86.4	(21.7)	Capital Reserve Fund	Y
9033	Noise Attenuation Barrier Replacement - Rathburn Road East - Between Wyatt Ct. and Golden Orchard Drive	33.0	40.0	(7.0)	Capital Reserve Fund	Y

**ISF**

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional/ (Surplus) Approval Required (\$000)	Funding Source	Close
9034	Noise Attenuation Barrier Replacement - Rathburn Road West - Queensbridge Drive to Sawgrass Park	128.8	113.3	15.5	Capital Reserve Fund	Y
9035	Noise Attenuation Barrier Replacement - Rathburn Road West - Corbet Drive to Little Etobicoke Creek	91.1	133.3	(42.2)	Capital Reserve Fund	Y
9036	Noise Attenuation Barrier Replacement - Rathburn Road West - Little Etobicoke Creek to 80m east of Hickory Drive	55.9	66.4	(10.5)	Capital Reserve Fund	Y
9037	Noise Attenuation Barrier Replacement - Rathburn Road West - Between Mavis Road and Queensbridge Drive	32.4	69.3	(36.9)	Capital Reserve Fund	Y
9038	Noise Attenuation Barrier Replacement - Tomken Road - Between Willowbank Trail and Eastgate Pkwy	152.2	88.0	64.2	Capital Reserve Fund	Y
9039	Noise Attenuation Barrier Replacement - Eglinton Avenue - Wayside Ct. to Wainscot Dr.	14.7	15.5	(0.8)	Capital Reserve Fund	Y
9040	Noise Attenuation Barrier Replacement - Eglinton Avenue - 39 metres west of Guildwood Way easterly to Mariner Court	35.7	59.2	(23.5)	Capital Reserve Fund	Y
9041	Eglinton Ave W-Erin Mills to Mississauga Road	292.6	288.5	4.1	Capital Reserve Fund	Y
9042	Admiral Blvd - Between Hurontario Street to Kennedy Road	297.1	364.4	(67.3)	Capital Reserve Fund	Y
9043	Aerowood Drive - Between Ambler Drive and Kamato Road	115.3	156.0	(40.7)	Capital Reserve Fund	Y
9044	Argentia Road-Derry Road to Mississauga Road	429.9	430.1	(0.2)	Capital Reserve Fund	Y
9045	Britannia Road E-Hurontario Street to Kennedy Road	340.7	424.1	(83.4)	Capital Reserve Fund	Y
9046	Burnhamthorpe Road- Between Creditview Road and Credit River Bridge	236.5	273.0	(36.5)	Capital Reserve Fund	Y
9047	Creditview Road- Between Britannia Road and Old Creditview Road	464.8	487.5	(22.7)	Capital Reserve Fund	Y
9048	Winston Churchill Blvd-Eglinton Avenue to Derry Road	1,469.5	2,032.6	(563.1)	Capital Reserve Fund	Y
9049	Eglinton Ave W-Creditview Road to Terry Fox	648.8	715.0	(66.2)	Capital Reserve Fund	Y

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source	Close
9050	Winston Churchill Blvd-Dundas Street W to Burnhamthorpe Road	579.4	580.0	(0.6)	Capital Reserve Fund	Y
9051	Haultain - from Maingate Drive to the West End	44.3	45.5	(1.2)	Capital Reserve Fund	Y
9052	Lakeshore Road W- Between Lorne Park and Southdown Road	954.0	973.9	(20.0)	Capital Reserve Fund	Y
9053	Maingate Drive-Between Eglinton Avenue and Matheson Blvd.	169.5	238.3	(68.9)	Capital Reserve Fund	Y
9054	Turner Valley - Between Argentia Road and Mississauga Road	62.6	91.0	(28.4)	Capital Reserve Fund	Y
9055	Sidewalks - Britannia Rd-Ninth Line to Tenth Line	62.9	38.7	24.2	Sidewalk Developer Contributions	Y
9056	Sidewalks - Britannia Rd-Winston Churchill Blvd to Greensboro Dr	7.8	11.4	(3.6)	Sidewalk Developer Contributions	Y
9057	Sidewalks - Britannia Rd-Avebury Rd to Hurontario St	17.6	17.7	(0.1)	Sidewalk Developer Contributions	Y
9058	Sidewalks - Kennedy Rd- Between Coopers Ave ajnd Brunel Rd	14.6	10.3	4.3	Sidewalk Developer Contributions	Y
9059	Sidewalks - Derry Rd-McLaughlin Rd to Hurontario St	66.7	59.2	7.5	Sidewalk Developer Contributions	Y
9060	Sidewalks - Derry Rd-Edwards Blvd to Airport Rd	157.8	339.3	(181.5)	Sidewalk Developer Contributions	Y
9061	Sidewalks - Bonhill Rd- Between Van Deemter Ct and Netherhart Rd	127.2	34.9	92.3	Sidewalk Developer Contributions	Y
9062	Sidewalks - Brunel Rd- Between Kennedy Rd and Whittle Rd	48.4	47.7	0.7	Sidewalk Developer Contributions	Y
9063	Sidewalks - Cardiff Blvd- Between Derry Rd East and Lorimar Dr (west leg)	51.9	80.6	(28.7)	Capital Reserve Fund /Sidewalk Developer Contributions	Y
9064	Sidewalks - Columbus Rd- Between Midway Blvd and Derry Rd East	41.1	46.8	(5.8)	Sidewalk Developer Contributions	Y
9065	Sidewalks - Dixie Rd- Between Crestlawn Dr and Hickory Dr	27.2	37.1	(9.9)	Sidewalk Developer Contributions	Y

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source	Close
9066	Sidewalks - Freemont Blvd- Between Britannia Rd and Cantay Rd	21.3	21.5	(0.2)	Sidewalk Developer Contributions	Y
9067	Sidewalks - Hadwen Rd- Between Speakman Dr and North Sheridan Way	18.6	21.1	(2.5)	Capital Reserve Fund	Y
9068	Sidewalks - Meyerside Dr - Between Netherheart Rd and Bonhill Rd	79.4	83.9	(4.5)	Capital Reserve Fund	Y
9069	Sidewalks - Midway Blvd- Between Columbus Rd and Dixie Rd	17.6	23.0	(5.4)	Capital Reserve Fund	Y
9243	City Centre Transit Priority-Mavis Road -Between Centre View Drive and Highway 403 Norht Ramp	164.9	443.3	(278.5)	Capital Reserve Fund	Y
9244	City Centre Transit Priority-Rathburn Road - Between Hurontario Street and Duke of York Blvd	1,599.6	1,390.0	209.6	Capital Reserve Fund	Y
9273	Burnhamthorpe Branch Library Redevelopment	5,696.3	5,713.7	(17.5)	Capital Reserve Fund/ Facilities Repair and Rehabilitation Reserve Fund	Y
9276	Port Credit Branch Library Redevelopment	1,757.8	1,433.3	324.4	Capital Reserve Fund/ 2009 Special Projects Reserve Fund	N
9277	Lorne Park Branch Library Redevelopment	1,471.1	1,333.3	137.8	Capital Reserve Fund	N
9278	Lakeview Branch Library Redevelopment	993.2	833.3	159.9	Capital Reserve Fund	N
9304	Civic Centre Building: Underground Parking Garage Repairs and Public Square Rehabilitation	14,740.1	13,333.3	1,406.7	Capital Reserve Fund / Parkland Dedication/ DC Recreation	Y
9436	Clarkson Community Centre & Library Expansion	5,449.3	5,133.3	315.9	Capital Reserve Fund / DC Recreation / 2009 Special Projects Reserve Fund / Parkland Dedication Reserve Fund	Y
9437	Malton Community Centre & Library Expansion	4,919.4	4,933.3	(13.9)	Capital Reserve Fund / DC Recreation / 2009 Special Projects Reserve Fund / Parkland Dedication Reserve Fund	Y

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source	Close
9800	Pathway Paving and Lighting Rehabilitation Bonnie Brea	13.5	14.7	(1.2)	Capital Reserve Fund	Y
9801	Pathway Paving and Lighting Rehabilitation Hawkins Glen	20.1	24.8	(4.7)	Capital Reserve Fund	Y
9802	Pathway Paving and Lighting Rehabilitation - Meadowvale Sports Park	25.0	28.2	(3.2)	Capital Reserve Fund	Y
9803	Pathway Paving and Lighting Rehabilitation Sawmill Valley Trail	288.1	276.0	12.1	Capital Reserve Fund	Y
9804	Pathway Paving and Lighting Rehabilitation @ Elmcreek Park	24.5	31.5	(7.0)	Capital Reserve Fund	Y
9805	Pathway Paving and Lighting Rehabilitation - Brookmede Park	51.8	51.8	(0.0)	Capital Reserve Fund	Y
9806	Pathway Paving and Lighting Rehabilitation-Kings Masting Park	103.5	100.8	2.7	Capital Reserve Fund	Y
9807	Pathway Paving and Lighting Rehabilitation-Serson Park	77.2	80.0	(2.8)	Capital Reserve Fund	Y
9808	Pathway Paving and Lighting Rehabilitation @ Woodgreen Park	36.1	38.3	(2.2)	Capital Reserve Fund	Y
9809	Pathway Paving and Lighting Rehabilitation - Turney Woods	46.4	48.4	(2.1)	Capital Reserve Fund	Y
9810	Pathway Paving and Lighting Rehabilitation - Gordon Lummiss Park	24.2	27.2	(3.0)	Capital Reserve Fund	Y
9811	Pathway Paving and Lighting Rehabilitation @ Richards Memorial Park	16.0	18.0	(2.0)	Capital Reserve Fund	Y
9812	Pathway Paving and Lighting Rehabilitation - Lake Wabukayne	151.4	135.2	16.2	Capital Reserve Fund	Y
9813	Pathway Paving and Lighting Rehabilitation McKenzie Park	32.7	28.2	4.5	Capital Reserve Fund	Y
9814	Pathway Paving and Lighting Rehabilitation - Stillmeadows Park	17.9	21.4	(3.5)	Capital Reserve Fund	Y
9815	Pathway Paving and Lighting Rehabilitation @ Brandon Gate Park	31.5	34.9	(3.5)	Capital Reserve Fund	Y

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source	Close
9816	Pathway Paving and Lighting Rehabilitation - Promenade Meadows	35.7	41.7	(6.0)	Capital Reserve Fund	Y
9817	Pathway Paving and Lighting Rehabilitation - Sandgate Park	9.0	11.3	(2.3)	Capital Reserve Fund	Y
9818	Pathway Paving and Lighting Rehabilitation - Douglas Kennedy Park	105.9	107.0	(1.1)	Capital Reserve Fund	Y
9819	Pathway Paving and Lighting Rehabilitation-Springbank Meadows	34.5	34.9	(0.5)	Capital Reserve Fund	Y
9820	Pathway Paving and Lighting Rehabilitation Brentwood Park	45.2	45.1	0.1	Capital Reserve Fund	Y
9821	Pathway Paving and Lighting Rehabilitation @ Bloor Athletic Field	36.0	38.3	(2.3)	Capital Reserve Fund	Y
9822	Pathway Paving and Lighting Rehabilitation - Meadow Green	61.3	62.9	(1.6)	Capital Reserve Fund	Y
9823	Pathway Paving and Lighting Rehabilitation - Springfield Park	39.1	28.2	10.9	Capital Reserve Fund	Y
9824	Pathway Paving and Lighting Rehabilitation Arbour Green	35.7	38.3	(2.6)	Capital Reserve Fund	Y
9825	Pathway Paving and Lighting Rehabilitation Woodhurst Heights	142.0	117.1	24.9	Capital Reserve Fund	Y
9826	Pathway Paving and Lighting Rehabilitation - Kindree Gate	14.9	18.0	(3.1)	Capital Reserve Fund	Y
9827	Pathway Paving and Lighting Rehabilitation @ Shaver Trail	85.1	90.1	(5.0)	Capital Reserve Fund	Y
9828	Pathway Paving and Lighting Rehabilitation Lake Aquitaine	201.2	214.0	(12.8)	Capital Reserve Fund	Y
9829	Pathway Paving and Lighting Rehabilitation Huron Park	127.8	187.2	(59.4)	Capital Reserve Fund	Y
9830	Pathway Paving and Lighting Rehabilitation McCauley Green	41.2	41.7	(0.5)	Capital Reserve Fund	Y
9831	Pathway Paving and Lighting Rehabilitation - Stonebrook Park	59.4	51.8	7.6	Capital Reserve Fund	Y

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source	Close
9832	Pathway Paving and Lighting Rehabilitation Taffey Park	12.3	18.0	(5.7)	Capital Reserve Fund	Y
9833	Pathway Paving and Lighting Rehabilitation J.C. Saddington Park	81.2	80.0	1.2	Capital Reserve Fund	Y
9834	Pathway Paving and Lighting Rehabilitation - Spruce Park	19.5	31.5	(11.9)	Capital Reserve Fund	Y
9835	Pathway Paving and Lighting Rehabilitation-Richard F.C. Mortenson Park	24.4	31.6	(7.2)	Capital Reserve Fund	Y
9836	Pathway Paving and Lighting Rehabilitation @ Golden Orchard Park	25.4	29.3	(3.9)	Capital Reserve Fund	Y
9837	Pathway Paving and Lighting Rehabilitation Trappers Green	145.4	141.9	3.4	Capital Reserve Fund	Y
9838	Pathway Paving and Lighting Rehabilitation Windy Hollow	81.2	86.7	(5.5)	Capital Reserve Fund	Y
9839	Pathway Paving and Lighting Rehabilitation - Fred Halliday Memorial Park	70.5	22.9	47.6	Capital Reserve Fund	Y
9840	Pathway Paving and Lighting Rehabilitation - Beechwood Park	16.4	21.4	(5.0)	Capital Reserve Fund	Y
9841	Pathway Paving and Lighting Rehabilitation Kogaydiwin Trail	74.0	83.4	(9.4)	Capital Reserve Fund	Y
9842	Pathway Paving and Lighting Rehabilitation @ Wildwood Park	97.1	86.7	10.4	Capital Reserve Fund	Y
9843	Pathway Paving and Lighting Rehabilitation Ben Machree Park	15.1	18.0	(2.9)	Capital Reserve Fund	Y
9844	Pathway Paving and Lighting Rehabilitation - Burnhamthorpe Library Grounds	33.8	31.6	2.3	Capital Reserve Fund	Y
9845	Pathway Paving and Lighting Rehabilitation-Westwood Park	41.9	45.1	(3.1)	Capital Reserve Fund	Y
9846	Pathway Paving and Lighting Rehabilitation Sheridan Creek Trail	119.2	128.4	(9.2)	Capital Reserve Fund	Y
9847	Pathway Paving and Lighting Rehabilitation Shelby Park	56.1	48.4	7.7	Capital Reserve Fund	Y



## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional/ (Surplus) Approval Required (\$000)	Funding Source	Close
9848	Pathway Paving and Lighting Rehabilitation - Kennedy Park	21.4	24.8	(3.4)	Capital Reserve Fund	Y
9849	Pathway Paving and Lighting Rehabilitation Wakefield Common Park	22.1	24.8	(2.7)	Capital Reserve Fund	Y
9850	Pathway Paving and Lighting Rehabilitation Woodland Chase Park	51.7	51.8	(0.1)	Capital Reserve Fund	Y
9851	Pathway Paving and Lighting Rehabilitation - Glen Eden Park	116.0	96.9	19.2	Capital Reserve Fund	Y
9852	Pathway Paving and Lighting Rehabilitation Hiawatha Park	20.5	21.4	(0.9)	Capital Reserve Fund	Y
9853	Pathway Paving and Lighting Rehabilitation Prinetree Grove Park	50.3	11.3	39.0	Capital Reserve Fund	Y
9854	Pathway Paving and Lighting Rehabilitation - Lake Aquitaine Trail	120.7	113.8	7.0	Capital Reserve Fund	Y
9855	Pathway Paving and Lighting Rehabilitation Thornlodge Park	82.4	117.1	(34.8)	Capital Reserve Fund	Y
9856	Pathway Paving and Lighting Rehabilitation - Woodeden Park	47.2	48.4	(1.3)	Capital Reserve Fund	Y
9857	Pathway Paving and Lighting Rehabilitation - Settlers Green	56.6	55.2	1.4	Capital Reserve Fund	Y
9858	Pathway Paving and Lighting Rehabilitation Northwood Park	73.3	83.4	(10.1)	Capital Reserve Fund	Y
9859	Pathway Paving and Lighting Rehabilitation - Plowmans Park	39.9	29.3	10.6	Capital Reserve Fund	Y
9860	Pathway Paving and Lighting Rehabilitation - Pinecliff Park	10.8	14.3	(3.5)	Capital Reserve Fund	Y
9861	Pathway Paving and Lighting Rehabilitation J.J. Plause Park	139.8	200.5	(60.7)	Capital Reserve Fund	Y
9862	Pathway Paving and Lighting Rehabilitation - Derry Greenway	22.4	24.8	(2.4)	Capital Reserve Fund	Y
9863	Pathway Paving and Lighting Rehabilitation Glendenning Park	9.6	11.3	(1.7)	Capital Reserve Fund	Y
9864	Pathway Paving and Lighting Rehabilitation Rayfield Park	30.4	38.3	(7.9)	Capital Reserve Fund	Y
9865	Pathway Paving and Lighting Rehabilitation Windwood Park	116.0	96.9	19.2	Capital Reserve Fund	Y

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source	Close
9866	Pathway Paving and Lighting Rehabilitation Shalebank Hollow	27.3	28.2	(0.9)	Capital Reserve Fund	Y
9867	Pathway Paving and Lighting Rehabilitation Woodington Green	162.0	135.2	26.8	Capital Reserve Fund	Y
9868	Pathway Paving and Lighting Rehabilitation Rathwood District Park	94.6	96.9	(2.3)	Capital Reserve Fund	Y
9869	Pathway Paving and Lighting Rehabilitation Millgrove Trail	352.6	321.0	31.6	Capital Reserve Fund	Y
9870	Pathway Paving and Lighting Rehabilitation Millgrove park	49.4	34.9	14.4	Capital Reserve Fund	Y
9871	Pathway Paving and Lighting Rehabilitation Edengrove Park	78.1	73.2	4.9	Capital Reserve Fund	Y
9872	Pathway Paving and Lighting Rehabilitation Eden Woods	80.0	76.6	3.4	Capital Reserve Fund	Y
9873	ISF Program Delivery	1,237.3	2,800.0	(1,562.7)	Capital Reserve Fund	Y
10021	Noise Attenuation Barrier Replacement - Dundas Street W - 360m west of Cedarglen Gate to 170 east of Cedarglen Gate	80.5	82.1	(1.6)	Capital Reserve Fund	Y
10022	Noise Attenuation Barrier Replacement - Robert Speck Parkway - Burnhamthorpe Road E to 125 m north of Meadows Blvd	58.0	64.2	(6.2)	Capital Reserve Fund	Y
10023	Noise Attenuation Barrier Replacement - Rathburn Road E - Cawthra Road to Willowbank Trail	47.2	51.3	(4.2)	Capital Reserve Fund	Y
10024	Noise Attenuation Barrier Replacement - Rathburn Road E - Tomken Road to Starlight Crescent	62.4	64.2	(1.8)	Capital Reserve Fund	Y
10025	Noise Attenuation Barrier Replacement - Rathburn Road E - Wyatt Court to Hickory Drive	15.9	30.8	(14.9)	Capital Reserve Fund	Y
10026	Noise Attenuation Barrier Replacement - Eglinton Avenue W - Penhallow Road to Wayside Ct.	13.9	9.0	5.0	Capital Reserve Fund	Y
10027	Noise Attenuation Barrier Replacement - Eglinton Avenue W - Wainscot Drive to Millworks Crescent	14.4	10.8	3.6	Capital Reserve Fund	Y
10028	Noise Attenuation Barrier Replacement - Eglinton Avenue W - Silverthorne Crescent to Heritage Hills Blvd	10.5	9.0	1.5	Capital Reserve Fund	Y

## ISF &amp; RINC PROJECTS COMPLETED AND REQUIRING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source	Close
10029	Noise Attenuation Barrier Replacement - Eglinton Avenue W - Heritage Hills Blvd. to 30 m east of	7.4	9.0	(1.6)	Capital Reserve Fund	Y
10030	Noise Attenuation Barrier Replacement - Eglinton Avenue W - Heritage Hills Blvd. to Founders Walk	11.2	10.8	0.5	Capital Reserve Fund	Y
10031	Noise Attenuation Barrier Replacement - Eglinton Avenue W - Founders Walk to Empire Crescent	8.3	10.8	(2.5)	Capital Reserve Fund	Y
10032	Noise Attenuation Barrier Replacement - Burnhamthorpe Road W - Credit River to 140 m west of Promontory Cres	100.5	118.1	(17.6)	Capital Reserve Fund	Y
10033	Noise Attenuation Barrier Replacement - Burnhamthorpe Road W - Credit River to 200 m west of Promontory Dr.	36.3	56.5	(20.2)	Capital Reserve Fund	Y
10034	Noise Attenuation Barrier Replacement - Tomken Road - Burnhamthorpe Road E to Eastgate Parkway	130.6	154.0	(23.4)	Capital Reserve Fund	Y
10426	Hershey Centre Rehabilitation	1,048.2	891.7	156.5	Capital Reserve Fund	Y
<b>148</b>						
<b><u>RInC Program</u></b>						
9432	Streetsville Outdoor Pool	1,402.4	1,000.0	402.4	Capital Reserve Fund/ Big 3/ 2009 Special Projects Reserve Fund	Y
9445	Erindale Outdoor Pool	2,020.8	2,000.0	20.8	Capital Reserve Fund	Y
9446	Port Credit Outdoor Pool	3,151.0	4,000.0	(849.0)	Capital Reserve Fund/ 2009 Special Projects Reserve Fund	Y
9447	Applewood Outdoor Pool	1,495.7	1,000.0	495.7	2009 Special Projects Reserve Fund	Y
9448	Lewis Bradley Outdoor Pool	2,058.0	2,000.0	58.0	Capital Reserve Fund	Y
9449	David Ramsey Outdoor Pool	2,036.7	2,000.0	36.7	Capital Reserve Fund	Y
<b>Total - RInC Program</b>		<b>12,164.6</b>	<b>12,000.0</b>	<b>164.6</b>		
<b>Total - ISF</b>		<b>52,676.1</b>	<b>53,211.5</b>	<b>(535.3)</b>		
<b>Total - ISF and RINC</b>		<b>64,840.7</b>	<b>65,211.5</b>	<b>(370.8)</b>		



# Corporate Report

BUDGET COMMITTEE

Clerk's Files

OCT 03 2012

Originator's  
Files

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**DATE:** September 20, 2012

**TO:** Chair and Members of Budget Committee  
Meeting Date: October 3, 2012

**FROM:** Brenda R. Breault, CMA, MBA  
Commissioner of Corporate Services and Treasurer

**SUBJECT:** **2012 Year End Financial Forecast as of June 30, 2012**  
**2<sup>nd</sup> Quarter**

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**RECOMMENDATION:**

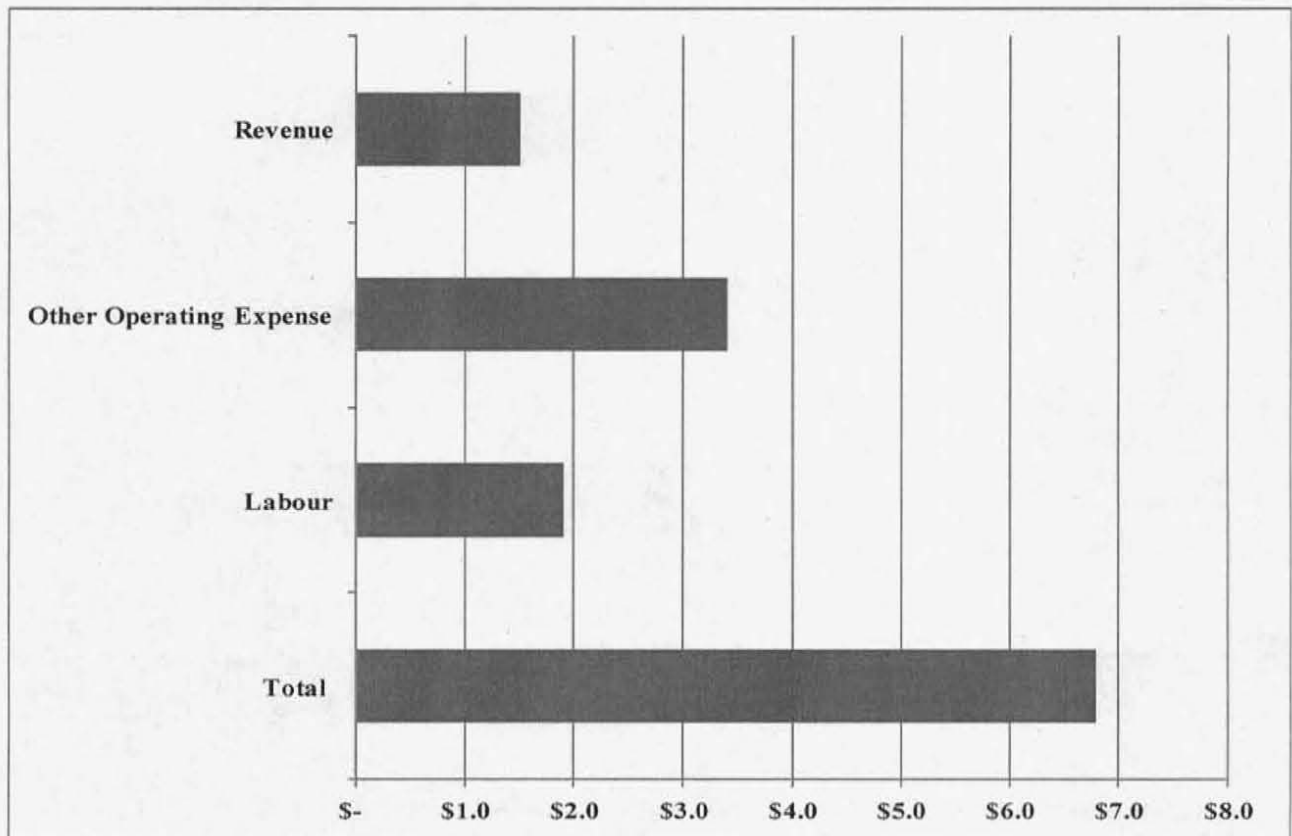
1. That the 2012 Year End Operating Forecast and Adjustments as of June 30, 2012 as outlined in the report dated September 20, 2012 from the Commissioner of Corporate Services and Treasurer, be received.
2. That the budget adjustments as listed in Appendix 3 attached to the report dated September 20, 2012 from the Commissioner of Corporate Services and Treasurer be approved.

**REPORT  
HIGHLIGHTS:**

2012      Year End Forecast

- A 2012 year end surplus of \$6.8 million is forecasted based on the actual operating results at June 30, 2012 and outlook for the remainder of the year.
- The forecasted surplus is comprised of the following:
  - A Revenue surplus of \$1.3 million mainly driven by increased Transit farebox revenue and higher Enersource dividend, partially offset by lower building permit revenues.
  - Favourable Other Operating Expense variance of \$3.6 million attributable to the Winter Maintenance program savings, partially offset by higher diesel fuel cost for Transit.
  - A \$1.9 million savings in Labour resulting from staff turnover and vacancies.

**Projected 2012 Year End Operating Surplus (\$Millions)**



**BACKGROUND:** In accordance with the Reserve and Reserve Fund and Budget Control By-laws the Finance Division of the Corporate Services Department provides Council with a corporate operating financial overview a minimum of two times per year. Staff normally provides the report three times per year based on results at the end of June, end of September and the end of December. These reports provide Council with information related to the Operating Program and Reserves and Reserve Funds, as well as providing recommendations for reallocation of funds, if necessary. Separate reports are provided on the status of capital work-in-progress two times per year.

**COMMENTS:** This report provides a forecast of the City's financial performance to year-end. Based on actual results as of June 30, 2012 and forecast expenditures for the remainder of the year, a surplus of \$6.8 million is forecasted for 2012. The surplus is comprised of \$1.3 million in Revenue, \$3.6 million in Other Operating savings and \$1.9 million in Labour gapping savings.

Key factors contributing to the variances by service are outlined in the following chart:

Service Area (in \$Millions)	Items	Net Budget	Year End Forecast	Projected Year End Variance	
				\$ Fav/(Unfav)	% of Budget
<b>Revenues</b>					
Financial Transactions	Enersource Dividend	(9.0)	(12.2)	3.2	35.6%
Mississauga Transit	Transit Farebox Revenues	(65.8)	(68.3)	2.5	3.8%
Financial Transactions	Tax Interest & Penalties	(7.0)	(8.0)	1.0	14.3%
Land Development Services	Building Permit	(10.3)	(7.8)	(2.5)	(24.2%)
Financial Transactions	Supplementary Tax	(3.3)	(1.7)	(1.7)	(50.3%)
Recreation	User Fees	(43.8)	(42.8)	(1.0)	(2.3%)
Regulatory	Parking Fines and Other	(11.8)	(11.2)	(0.6)	(5.1%)
Multiple Service Areas	Miscellaneous	(110.6)	(110.9)	0.4	0.3%
<b>All</b>	<b>Revenues</b>	<b>(261.6)</b>	<b>(262.9)</b>	<b>1.3</b>	<b>0.5%</b>
<b>Other Operating</b>					
Roads, Storm Drainage and Watercourses	Winter Maintenance	20.0	16.6	3.4	17.0%
All Service Areas	Utilities	20.0	19.2	0.8	4.0%
Mississauga Transit	Transit Diesel Fuel	15.6	17.1	(1.5)	(9.6%)
Multiple Service Areas	Miscellaneous	137.1	136.2	0.9	0.7%
<b>All</b>	<b>Other Operating Expenses</b>	<b>192.7</b>	<b>189.1</b>	<b>3.6</b>	<b>1.9%</b>
<b>Labour Costs</b>					
Recreation	Salaries & Wages	41.2	40.4	0.8	1.9%
Facility & Property Mgmt	Salaries & Wages	12.8	12.3	0.5	3.9%
Fire	Salaries & Wages	83.9	83.4	0.5	0.6%
Parks & Forestry	Salaries & Wages	22.4	22.0	0.4	1.8%
Roads, Storm Drainage and Watercourses	Salaries & Wages	27.4	28.1	(0.7)	(2.6%)
Multiple Service Areas	Salaries & Wages	226.8	226.4	0.4	0.2%
<b>All</b>	<b>Labour Costs</b>	<b>414.4</b>	<b>412.5</b>	<b>1.9</b>	<b>0.5%</b>
<b>Total</b>		<b>345.4</b>	<b>338.6</b>	<b>6.8</b>	<b>2.0%</b>

Note: Detailed explanations can be found in Appendix 2: Forecast Details by Service Area

**Forecast Highlights and Emerging Issues:**

The following will contribute to the forecasted variance in 2012 or in 2012 and beyond.

**Revenue:**

Building Permit revenues are forecasted to be \$7.8 million this year or \$2.5 million less than 2012 approved budget of \$10.3 million. The 2012 Building Permit revenue forecast of \$7.8 million is \$1.3 million or 20% over the revenue of \$6.5 million realized in 2011. Increases to Building Permit and Development Application Fees were introduced earlier this year to approach cost recovery for these user fees following a comprehensive Fees Study that identified total costs for each service. The financial impact of these fee increases is expected to be an increase to revenue received and progressing towards cost recovery. The Region of Peel is implementing significant increases in Development Charges rates in 2012. The transitioning of the provisions for the new rates may impact Building Permit and Development Application revenues.

Transit is forecasting a surplus of \$2.5 million from Transit Farebox revenue due to increased ridership. Higher than planned growth in Transit ridership year-to-date will likely moderate in the second half of the year as economic growth slows in the GTA. Future growth will be limited by the lack of funding for significant improvements in service levels in future years.

An Enersource Dividend of \$12.2 million is expected by the end of 2012 which is \$3.2 million higher than the budget of \$9.0 million and accounts for 47% of the total city forecasted year end surplus. The 2012 dividend is based on Enersource's 2011 financial results. The 2013 dividend is expected to be substantially lower than the forecasted \$12.2 million for 2012.

Recreation is facing revenue challenges, which are primarily a result of the OHL lease reduction of \$0.2 million as approved by Council and lower than budgeted user fees of \$0.6 million in Arena and Fitness Center programs due to the economy and changing demographics. The reduction in user fees is being offset by managed labour savings of \$0.8 million, as programs are reduced in line with demand.

A number of set parking fines in Regulatory Services were approved by Council to be increased in November 2011, which are still awaiting approvals by the Province's Office of Attorney General. The delay in



approval will result in a shortfall of \$0.4 million from the estimated revenue budget of \$7.0 million.

**Other Operating:**

Diesel fuel expenditures in Transit Services are forecasted to exceed the budget of \$15.6 million by \$1.5 million. Higher than budgeted prices paid during the first quarter of the year account for the majority of this variance. Prices moderated during the second quarter and are forecasted to, on average, be in the range of the 2012 budgeted price of \$0.94 per litre for the balance of the year.

The monitoring system contract award for the LED Streetlight conversion project has been finalized and the remaining contracts for the lights and installation are expected to be awarded in early fall. The slight delay in the project start-up will result in lower energy consumption savings in 2012. This is being offset by lower energy price increases than budgeted. If energy prices continue to trend at the current rates for the rest of the year, no significant year-end variance is forecasted.

**Labour:**

Roads, Storm Drainage and Watercourses labour recovery from capital projects is projected at a preliminary year end shortfall of \$0.7 million. Road rehabilitation capital budgets and related recoveries are still being affected by Infrastructure Stimulus Fund (ISF) related impacts. The labour recovery shortfall will be evaluated in 2013 when the proposed capital plan, subject to Council approval, returns to pre-ISF funding levels.

Fire and Emergency Services has labour gapping of \$0.5 million due to more retirements than planned.

Parks and Forestry has labour gapping of \$0.4 million due to salary differential for replacement hires and delays in hiring pending a restructuring in the service area.

As noted earlier, there are labour savings of \$0.8 million in Recreation as a result of actively managing labour costs to offset reduced revenues due to reduced program demand.

Library has \$0.3 million favourable variance in labour due to planning for implementing Self Serve technology.

Outstanding labour settlements for Library, Fire and Emergency Services and Concession Attendants may impact future forecasted labour costs.



**Operating Program Budget Adjustments:**

Appendix 3: Operating Budget Adjustments by Service Area of this report identifies adjustments required to the 2012 Operating Budget approved by Council. According to the Budget Control Bylaw, all inter-program adjustments require Council authorization. There is no change to the City's net operating program as a result of these adjustments. The adjustments reallocate budget funds from one program/account to another.

**CONCLUSION:**

In summary, it is forecasted that the City will generate a surplus of \$6.8 million at year end for 2012, or 2.0% of the City total annual net budget.

**ATTACHMENTS:**

Appendix 1: Operating Forecasts Summary by Service Area  
Appendix 2: Operating Forecasts Details by Service Area  
Appendix 3: Operating Budget Adjustments by Service Area



Brenda R. Breault, CMA, MBA  
Commissioner of Corporate Services and Treasurer

*Prepared By: Jim Cirello, Acting Manager of Financial Planning  
and Policy*

## Appendix 1: Operating Forecast Summary by Service Area

Service Area (in \$ Millions)	Net Budget	Year End Forecast	Projected Year End Variance	
			\$ Fav/(Unfav)	% of Budget
Fire and Emergency Services	86.6	86.1	0.5	0.6%
Roads, Storm Drainage and Watercourses	67.3	63.8	3.5	5.2%
Mississauga Transit	51.9	49.9	2.0	3.9%
Parks and Forestry	29.6	29.3	0.3	1.1%
Mississauga Library	24.6	24.5	0.1	0.5%
Business Services	22.1	22.1	0.0	0.0%
Facility and Property Management	19.7	19.0	0.7	3.4%
Recreation	19.4	19.4	0.0	0.2%
Information Technology	17.3	17.2	0.1	0.6%
Strategic Policy	10.7	10.7	0.0	0.0%
Land Development Services	6.7	8.9	(2.2)	-32.9%
Arts and Culture	6.1	6.1	0.1	1.0%
Mayor & Council	4.2	4.2	0.0	0.0%
Regulatory Services	1.4	1.6	(0.2)	-14.2%
Legislative Services	(2.7)	(2.7)	0.0	0.0%
Financial Transactions	(19.5)	(21.4)	1.9	-9.7%
<b>City</b>	<b>345.4</b>	<b>338.6</b>	<b>6.8</b>	<b>2.0%</b>

## Appendix 2: Operating Forecasts Details by Service Area

Service Area (in \$Millions)	Item	Net Budget	Year End Forecast	Projected Year End Variance		Comments and Action Plan
				\$ Fav/ (Unfav)	% of Budget	
Fire and Emergency Services	Revenue	(1.3)	(1.3)	0.0	0.0%	
Fire and Emergency Services	Other Operating	4.1	4.1	0.0	0.0%	
Fire and Emergency Services	Labour	83.9	83.4	0.5	0.6%	Labour Gapping of \$0.5M is due to retirements and worker's compensation credit.
<b>Fire and Emergency Services</b>	<b>Total</b>	<b>86.6</b>	<b>86.1</b>	<b>0.5</b>	<b>0.6%</b>	
Roads, Storm Drainage and Watercourses	Revenue	(8.9)	(9.1)	0.2	(2.3%)	
Roads, Storm Drainage and Watercourses	Other Operating	48.8	44.8	4.0	8.2%	A favourable winter maintenance operating variance of \$3.4M is forecasted due to lower than normal winter activities for the months of January to March, 2012. A favourable variance of \$0.4M in Corporate Fleet Maintenance can be primarily attributed to the recent vehicle replacements which require less maintenance.
Roads, Storm Drainage and Watercourses	Labour	27.4	28.1	(0.7)	-2.6%	The unfavourable labour variance of \$0.7M is primarily attributable to ISF related reductions in the road rehabilitation capital budgets for the last several years. This, in turn, has also reduced the related labour recovery from these capital projects.
<b>Roads, Storm Drainage and</b>	<b>Total</b>	<b>67.3</b>	<b>63.8</b>	<b>3.5</b>	<b>5.2%</b>	
Mississauga Transit	Revenue	(92.6)	(95.5)	2.9	(3.1%)	The revenue surplus is primarily attributable to the increased transit ridership.
Mississauga Transit	Other Operating	33.6	34.5	(0.9)	(2.7%)	Based on the year to date average price/litre of \$1.03 for diesel fuel which is \$0.09/litre higher than the budgeted price of \$0.94/litre, an overspending of \$1.5M for diesel fuel cost is forecasted. This deficit is partially offset by lower natural gas cost of \$0.6M due to lower natural gas rate.
Mississauga Transit	Labour	110.9	110.9	0.0	0.0%	
<b>Mississauga Transit</b>	<b>Total</b>	<b>51.9</b>	<b>49.9</b>	<b>2.0</b>	<b>3.9%</b>	
Parks and Forestry	Revenue	(3.6)	(3.5)	(0.1)	0.02	
Parks and Forestry	Other Operating	10.9	10.8	0.0	0.3%	
Parks and Forestry	Labour	22.4	22.0	0.4	1.7%	Favourable variance in labour is due to vacancies and positions held pending Remodelling For the Future.
<b>Parks and Forestry</b>	<b>Total</b>	<b>29.6</b>	<b>29.3</b>	<b>0.3</b>	<b>1.1%</b>	
Mississauga Library	Revenue	(2.5)	(2.3)	(0.1)	5.2%	
Mississauga Library	Other Operating	5.9	5.9	(0.0)	(0.1%)	
Mississauga Library	Labour	21.2	20.9	0.3	1.2%	\$0.3M of labour savings is a result of vacant positions being held due to planning for implementing Self Serve technology.
<b>Mississauga Library</b>	<b>Total</b>	<b>24.6</b>	<b>24.5</b>	<b>0.1</b>	<b>0.5%</b>	
Business Services	Revenue	(2.8)	(2.8)	0.0	(0.3%)	
Business Services	Other Operating	2.7	2.7	(0.1)	(2.1%)	
Business Services	Labour	22.3	22.3	0.1	0.2%	
<b>Business Services</b>	<b>Total</b>	<b>22.1</b>	<b>22.1</b>	<b>0.0</b>	<b>0.0%</b>	

## Appendix 2: Operating Forecasts Details by Service Area

Service Area (in \$Millions)	Item	Net Budget	Year End Forecast	Projected Year End Variance		Comments and Action Plan
				S Fav/ (Unfav)	% of Budget	
Facility and Property Management	Revenue	(1.1)	(1.1)	0.0	0.0%	
Facility and Property Management	Other Operating	7.9	7.8	0.2	2.1%	Building services under expenditure of \$0.2M is a result of lower than anticipated cleaning costs.
Facility and Property Management	Labour	12.8	12.3	0.5	3.9%	Labour gapping savings of \$0.5M is due to vacancies.
<b>Facility and Property</b>	<b>Total</b>	<b>19.7</b>	<b>19.0</b>	<b>0.7</b>	<b>3.4%</b>	
Recreation	Revenue	(44.8)	(43.9)	(1.0)	2.2%	Revenue challenges are primarily a result of: OHL lease reduction of \$0.2M approved by Council through resolution #099-2012; \$0.2M in Fitness Centre; \$0.1M in Dome field as a result of delay in construction, and \$0.4M in Arena line of business still remain a challenge for 2012, due to the economy and changing demographics. An Arena study is currently in progress to determine the future direction of this line of business.
Recreation	Other Operating	23.1	22.8	0.2	1.0%	Favourable other operating expenses are primarily a result of favourable utilities.
Recreation	Labour	41.2	40.4	0.8	1.9%	Favourable labour variance is a result of managing labour expense to mitigate the revenue challenge the Division is facing.
<b>Recreation</b>	<b>Total</b>	<b>19.4</b>	<b>19.4</b>	<b>0.0</b>	<b>0.2%</b>	
Information Technology	Revenue	(1.1)	(1.1)	0.0	0.0%	
Information Technology	Other Operating	5.1	5.2	(0.1)	(2.0%)	
Information Technology	Labour	13.3	13.1	0.2	1.5%	Labour gapping savings of \$0.2M due to vacancies.
<b>Information Technology</b>	<b>Total</b>	<b>17.3</b>	<b>17.2</b>	<b>0.1</b>	<b>0.6%</b>	
Strategic Policy	Revenue	(1.2)	(1.2)	0.0	0.0%	
Strategic Policy	Other Operating	2.4	2.6	(0.2)	(8.5%)	Other operating deficit due to various Legal issues i.e. Labour & Employment, Airport issues and an update of the Environment
Strategic Policy	Labour	9.5	9.3	0.2	2.1%	Labour savings due to retirement and various vacancies throughout the service area.
<b>Strategic Policy</b>	<b>Total</b>	<b>10.7</b>	<b>10.7</b>	<b>0.0</b>	<b>0.0%</b>	
Land Development Services	Revenue	(13.5)	(11.2)	(2.2)	16.4%	The Building Permit revenue is forecasted to be \$2.5M under the budget due to where the City is at for its development stage. Development Application revenues are forecasted to slightly exceed budget by \$0.3M.
Land Development Services	Other Operating	2.5	2.5	0.0	0.0%	
Land Development Services	Labour	17.6	17.6	0.0	0.0%	
<b>Land Development Services</b>	<b>Total</b>	<b>6.7</b>	<b>8.9</b>	<b>(2.2)</b>	<b>(32.9%)</b>	
Arts and Culture	Revenue	(1.8)	(1.7)	(0.1)	5.5%	Revenue shortfalls are due to declining enrolment and facility use, offset by reduced expenditures.
Arts and Culture	Other Operating	3.8	3.7	0.1	3.1%	Reduced other operating costs associated with decline in revenues.
Arts and Culture	Labour	4.1	4.1	0.0	1.0%	
<b>Arts and Culture</b>	<b>Total</b>	<b>6.1</b>	<b>6.1</b>	<b>0.1</b>	<b>1.0%</b>	

## Appendix 2: Operating Forecasts Details by Service Area

Service Area (in \$Millions)	Item	Net Budget	Year End Forecast	Projected Year End Variance		Comments and Action Plan
				S Fav/ (Unfav)	% of Budget	
Mayor & Council	Revenue	0.0	0.0	0.0		
Mayor & Council	Other Operating	0.6	0.6	0.0	0.0%	
Mayor & Council	Labour	3.6	3.6	0.0	0.0%	
<b>Mayor &amp; Council</b>	<b>Total</b>	<b>4.2</b>	<b>4.2</b>	<b>0.0</b>	<b>0.0%</b>	
Regulatory Services	Revenue	(11.8)	(11.2)	(0.6)	5.1%	An unfavourable bingo licenses variance of \$0.2M can be primarily attributed to the closing of the International Centre Bingo Hall. The remaining variance is primarily related to a shortfall in parking fines. Select increases in parking fines were approved by Council to take effect in November 2011. A delay in getting the necessary approvals from the Attorney General's Office will result in a forecasted shortfall of \$0.4M.
Regulatory Services	Other Operating	2.5	2.3	0.2	8.1%	
Regulatory Services	Labour	10.7	10.5	0.2	1.9%	
<b>Regulatory Services</b>	<b>Total</b>	<b>1.4</b>	<b>1.6</b>	<b>(0.2)</b>	<b>(14.2%)</b>	
Legislative Services	Revenue	(9.7)	(9.7)	0.0	0.0%	
Legislative Services	Other Operating	1.2	1.2	0.0	0.0%	
Legislative Services	Labour	5.7	5.7	0.0	0.0%	
<b>Legislative Services</b>	<b>Total</b>	<b>(2.7)</b>	<b>(2.7)</b>	<b>0.0</b>	<b>0.0%</b>	
Financial Transactions	Revenue	(67.2)	(69.8)	2.6	(3.9%)	Revenue favourable variance is primarily due to higher expectations for Hydro Dividend of \$3.2M which is calculated and distributed at year-end, less Supplementary tax of (\$1.7M) and higher tax interest and penalties of \$1.0M.
Financial Transactions	Other Operating	45.9	46.0	(0.1)	(0.2%)	
Financial Transactions	Labour	1.8	2.4	(0.6)	(33.3%)	Unfavourable variance to Labour costs are primarily associated with City-paid Retiree Benefits which are increasing due to an increasing population of eligible users who opt to receive these benefits.
<b>Financial Transactions</b>	<b>Total</b>	<b>(19.5)</b>	<b>(21.4)</b>	<b>1.9</b>	<b>(9.7%)</b>	
<b>City</b>	<b>Grand Total</b>	<b>345.4</b>	<b>338.6</b>	<b>6.8</b>	<b>2.0%</b>	



**Appendix 3: Operating Budget Adjustments by Service Area**

<b>From</b>	<b>To</b>	<b>Amount</b>	<b>Reason</b>
Devel Workload Assistance - Adm & Plan CMS - Divisional Support Services Gold & Hersey Center CMS - Planning & Administration	Park Planning & Development Parks Maintenance CMS - Environment CMS Departmental Support Services CULTURE-Celebration Square GOLF/MARINAS & HERSHEY CENTRI	2,964,600 598,800 529,700 32,100 978,500 1,301,000	Community Services Department reorganization for new divisions: Parks & Forestry and Recreation, and new program: Celebration Square.
Arts & Culture Support Services Fire Support Services Library Administration & Shared Services Park Planning Recreation Active Living Administration Customer Service Support	Community Services Support Services Parks Operation Services	478,300 828,600	Support services allocation to division requires expense budget alignment.
Arts & Culture Support Services	Culture Filming Culture Operations Culture Planning	96,800 587,400 252,400	Budget adjustment due to Culture Division Reorganization.
Parks Operation Services Community Services Support Services	Forestry Parks & Forestry Support Services	284,900 329,100	Budget adjustment due to Recreation, Parks & Forestry Reorganization.
Recreation Administration Golf Course Operations Major Operations & Maintenance Administration Customer Service Support	Sports	63,700 81,100 159,000 65,200	Through prior year budget approval, there were 5 FTE position reduction that were temporarily residing within Sports. The 5 positions have been identified through the re-organization in 2012. This budget adjustment is to reflect the assignment of the 5 full time positions reduction to different service programs.
CMS Major Operations & Maintenance Recreation Golf Course Operations	Recreation Administration Sports	243,700 24,000	Realign staffing resource identified through re-organization in order to better deliver service.
Community Services Support Services	Park Planning Administration Customer Service Support	140,700 37,800	Budget adjustment due to Recreation, Parks & Forestry Reorganization.
CMS - Major Operation & Maintenance Recreation Program Development	Recreation Administration Youth Plan Initiatives	128,200 112,100	Realign staffing resource identified through re-organization in order to better deliver service.
Sports	Fitness & Active Living Administration Customer Service Support	85,000 8,900	Realign staffing resource identified through re-organization in order to better deliver service.
Fire Support Services	Administration Customer Service Support	54,800	Transfer half year full time budget between service program.
Recreation - Concessions	FPM - Utilities	14,600	Transfer Food Services utility budget to FPM.
CMS - Various service programs	CMS Culture Operations	68,700	Transfer the advertising and promotion budgets to a new cost centre due to re-organization.
Central Library Services Library Public Services	Library Administration & Shared Services	3,000 12,000	Transfer of Library Expense budgets across services programs.
Parks & Forestry Support Services	Administration Customer Service Support	13,700	Budget adjustment due to Recreation and Parks & Forestry reorganization.

Appendix 3: Operating Budget Adjustments by Service Area

From	To	Amount	Reason
T&W Engineering & Capital Works	T&W Road/Sidewalk Maintenance T&W Sewer Bridge & Watercourse T&W Traffic Management T&W Winter Maintenance	303,100 120,500 191,700 714,000	Internal Vehicle budget adjustment to reflect actual costs being charged to the program.
Transit Office of the Director	Transit Business Development	1,122,500	To consolidate remaining gas tax revenue budget in one cost centre.
	Transit Operations	440,000	To offset increased operator labour pressures using provincial gas tax funding.
T&W Maintenance Control	T&W Cleaning & Litter Pickup	337,900	Internal Vehicle budget adjustment to reflect actual costs being charged to the program.
Transit System Security	Transit Office of the Director	110,400	Adjustment to reflect actual costs of transit security officers from Corporate Services.
Traffic Management	Crossing Guards	40,000	Incorrect cost centre was used during the 2012 budget process. Budget Adjustment to allocate mileage and kilometres vehicle reimbursement budget to the correct cost centre.
Capital Project Management & Space Planning	Human Resources	95,200	Transfer 1 position from Capital Project Management to Human Resources for one Compensation Analyst.
Legislative Services	Facilities & Property Management Support Service	16,000	Departmental business services allocation requires expense budget alignment to Corporate Services' service areas.
Revenue, Materiel Management & Business Services	Information Technology	6,000	
Facilities & Property Management Support Service - Realty Services	Arts & Culture Support Services	82,000	Transfer the lease budget to Arts Culture division.
Non Departmental Worker's Compensation	Reserve	580,000	Align budget among cost elements with actual and increase transfer to WSIB reserve budget.
Garry W. Morden Training Centre	FPM - CP Building Maintenance	75,600	Transfer the building maintenance budget of Garry Morden Training Center to FPM Building Maintenance.
FPM-CP Security	Transit Office of the Director	17,900	Transit Security cost recovery budget alignment.
Legislative Services	Communications	3,700	Departmental business services allocation requires expense budget alignment to Corporate Services' divisions.
Corporate Services Departmental Business Services	Finance	2,200	
Revenue, Materiel Management & Business Services	Human Resources	9,600	
Library Administration & Shared Services	FPM Building Maintenance	73,500	Transfer the building maintenance budget to include the common area maintenance cost.
FPM Building Operations	FPM Building Maintenance	118,500	Budget alignment within FPM.
City Clerk's	Council Committees	1,700	COA conference budget transferred to Council committees cost centre.
Capital Project Management & Space Planning	Facilities & Property Management Support Service	68,700	Transfer one temp FTE within FPM.

Appendix 3: Operating Budget Adjustments by Service Area

From	To	Amount	Reason
Culture - Celebration Square	FPM - Building Maintenance	9,400	Celebration square-annualized cost to appropriate accounts.
Recreation- Youth Plan Initiatives	Culture Celebration Square	8,000	Various budget adjustment to reflect re-organization.
	CMS Administration Customer Service Su	10,500	
BS - Revenue, Materiel Management & Business Services	T&W Mobile Licensing	15,800	To allocate utilities budget for Mavis North Building based on occupancy information.
	T&W Parking Enforcement	10,500	
Financial Transactions	City Manager	43,200	Reallocate budget in Non Departmental to various departments and services programs for labour and benefits.
	Community Services	16,400	
	Corporate Services	84,600	
	Mayor & Council	8,000	
	Planning & Building	12,000	
Fire & Emergencies and various programs	Various service programs	286,400	WSIB re-allocation among various programs.
		169,400	Labour & Benefit reallocation from Financial Transactions to various programs.
BS CP Communications	CMS Administration Customer Service Support	64,000	Transfer position 4664 (Customer Service Advisor) from 311 Call Centre to CMS Customer Service.
Insurance	CP Finance	90,000	Move Adjuster Consulting Fee Savings to proper cost centre (was BR 12).
CMS Major Operations & Maintenance	CP Human Resources	60,600	Transfer position from Community Services to HR.
Various service programs	CP - Utilities	174,100	Allocation of Utilities efficiencies to various service areas.
Various service programs	Non Departmental	86,800	Transfer course & conference budget from various service programs to Corporate to capture the efficiencies.
HR-STRATEGIC HEALTHY WORKPLACE	Human Resources	31,000	Correct the cost centre to reduce funding from reserve within HR.
T&W Enforcement Administration	T&W Animal Services	27,800	Moved two Summer students budget within Regulatory Service.
Economic Development	Reserve	15,000	Reduce funding from reserve and professional services expense budget due to cost reduction.
City Strategy And Innovations	Economic Development	200	CMO 2012 Course & Conference Allocation Adjustments.
	Internal Audit	300	
	Legal Services	800	
	Environment	100	





# Corporate Report

BUDGET COMMITTEE

Clerk's Files

OCT 03 2012

Originator's  
Files

**DATE:** September 18, 2012

**TO:** Chair and Members of Budget Committee  
Meeting Date: October 3, 2012

**FROM:** Brenda R. Breault, CMA, MBA  
Commissioner of Corporate Services & Treasurer

**SUBJECT:** **Capital Works in Progress Status Review,  
as at May 31, 2012 and Adjustments**

**RECOMMENDATION:**

1. That the status of the Capital Works in Progress and required adjustments, as outlined in the Corporate Report dated September 18, 2012 from the Commissioner of Corporate Services and Treasurer entitled "Capital Works in Progress Status Review, as at May 31, 2012 and Adjustments," including Appendices 1 to 4 attached to the Corporate Report, be approved.
2. That the necessary by-laws be enacted, as outlined in the Corporate Report dated September 18, 2012 from the Commissioner of Corporate Services and Treasurer entitled "Capital Works in Progress Status Review, as at May 31, 2012 and Adjustments."

**REPORT  
HIGHLIGHTS:**

- The report outlines recommended adjustments to the capital program resulting in a revised net capital program funding of \$1,049.5 million allocated to 866 projects.
- 77 projects are recommended for closure.
- A total of \$21.0 million is being returned to Reserve Funds from 91 projects, including \$3.6 million to tax based Reserve Funds.

**BACKGROUND:**

The Finance Division of the Corporate Services Department periodically provides Council with a review of the status of capital projects as required in accordance with the Reserve and Reserve Fund and Budget Control By-laws. These by-laws require that Council approve any changes related to the Reserve Funds as well as projects

to be closed or those which require funding adjustments.

**COMMENTS:**

This report summarizes the status of the City's ongoing capital program as at May 31, 2011. Department staff have reviewed each of their projects. Significant project variances are highlighted in the report and a Summary of Capital Works-In-Progress is shown in Appendix 1. The approved net City Capital costs total \$1,070.5 million and the recommended revised net City Capital costs total \$1,049.5 million. A total of 77 projects with a budget of \$37.7 million are being closed and \$14.9 million is being returned to reserves or 39.5% of the budget amount for these projects as detailed in Appendix 2. There are 29 open projects with a budget of \$174.5 million that require funding adjustments as outlined in Appendix 3. These projects are returning a net \$6.1 million to reserves. Appendix 4 lists 33 projects that are being combined with no net financial impact as well as three projects that require changes to their funding sources. The result of all budget adjustments, transfers and project closures is a return of approximately \$21.0 million to the reserve funds.

Summary of Funding Adjustments (\$Million)		
Appendix 2	Projects Completed, Delayed or Cancelled and to Be Closed	(14.9)
Appendix 3	Open Projects Requiring Funding Adjustments	(6.1)
Appendix 4	Project Adjustments With No Net Capital Impact	0.0
	Net Funds Returned to Reserves	(21.0)

Net funds of \$21.0 million are being returned to the following reserves of which some may be re-budgeted in future years:

- \$8.1 million to Development Charges Reserve Funds;
- \$8.0 million to Transit speciality Reserve Funds;
- \$3.6 million to Tax Based Reserve Funds; and
- \$1.3 million to Developer Contribution Reserve Funds.

City staff are more carefully evaluating older projects and returning unspent funds to reduce the amount of capital funds that are needed to

be borrowed for future projects.

### **Project Highlights**

The following are highlights of major projects which have been completed or projects that have been delayed or cancelled which may be re-budgeted in the future. Specific details of all projects are provided in Appendix 2:

- Transit Kipling Subway Inter-Regional Terminal (PN07-243) is returning funding in the amount of \$5.5 million to the Mississauga Rapid Transit Reserve Fund and the Capital Reserve Fund. The project has been delayed due to the position taken by Hydro One in disallowing any building construction within the Hydro corridor. Alternate solutions/locations are being investigated by Metrolinx. As a result, the project is being closed and will be re-budgeted in 2015.
- Derrycrest Road – Derry Road West to Hurontario Street (PN12-104) is returning funding in the amount of \$1.5 million. The project is no longer needed as the work was completed by the Developer and a Development Charges credit will be issued.
- Creekbank Road Extension - North Limit of Creekbank (PN12-103) is returning funding in the amount of \$0.9 million to the Development Charges Reserve Fund. The project is being cancelled and will be re-budgeted in the future subject to acquisition of the required property.
- Creekbank Road – Matheson Boulevard East to North Limit of Creekbank (PN12-102) is returning funding in the amount of \$0.7 million to the Development Charges Reserve Fund. The project is being cancelled and will be re-budgeted in the future subject to acquisition of the required property.
- River Grove Community Center Renovation – Design (PN11-446) is being closed and the funding in the amount of \$0.7 million is being returned to the Cash in Lieu of Parkland-Open Space Reserve Fund. The project will be re-budgeted to align with the timing of the construction project requested in the capital budget.
- Arsenal Park P\_358 Design (PN07-315) project is being closed

and funding in the amount of \$0.6 million is being returned to the Development Charges Reserve Fund and the Cash in Lieu of Parkland-Open Space Reserve Fund. This adjustment is in accordance with the corporate report presented to General Committee on April 18, 2012 on the Region of Peel's proposal to stock pile material on Park #358 ("Arsenals") which was approved by Council on April 25, 2012. The project will be re-budgeted to align with the revised timing.

- Property Acquisition of Addition to P270 Our Lady of the Airways (PN07-311) project is returning \$0.6 million to the Cash in Lieu of Parkland-Open Space Reserve Fund. The project is complete.
- Expansion Twin Oaks Park F\_327 (PN11-324) project is to be closed and the funding in the amount of \$0.4 million is to be returned to the Cash in Lieu of Parkland-Open Space Reserve Fund. The project will be re-budgeted to align with the revised timing of transaction.

The following are project highlights for open projects that require adjustments which are detailed in Appendix 3:

- Fire Training and Mechanical Centre project (PN08-250) is returning \$3.0 million to the Development Charges Reserve Fund and the Capital Reserve Fund due to lower tender price than expected and contingency carried for risks associated with earthworks and external servicing which did not fully materialize.
- Transit Facility Construction – Central Parkway Campus Expansion (PN07-236) is returning funding in the amount of \$1.5 million to the Federal Gas Tax Reserve Fund, and Federal Public Transit Reserve Fund. The surplus is a result of value engineering initiatives throughout the multi-year construction project and funds set aside for contingency which were not required.
- Transit Malton Satellite Bus Storage Parking Refurbishing (PN11-233) is returning funding in the amount of \$0.9 million to the Regional Federal Gas Tax Reserve Fund. The original budget estimate was based on the total removal and repaving of the bus storage parking area. A more in-depth analysis revealed that

resurfacing this area would provide the required surface improvement at a significantly reduced cost.

- Cooksville Creek Erosion Control – North of Dundas Street East (PN12-136) is requesting additional funding in the amount of \$0.6 million from the Capital Reserve Fund and DCA-Storm Water Reserve Fund. Detailed consultant estimates indicate additional budget is required for the construction work to include the creek realignment at the downstream limit. Project is scheduled to commence Fall 2012.
- Fusion Site Main House Redevelopment (PN09-332) project is requesting additional \$0.3 million from the Cash in Lieu of Parkland-Open Space Reserve Fund for elevator installation and required electrical upgrades.

**FINANCIAL IMPACT:** At May 31, 2012, there were 943 approved and open capital projects/programs, for a combined net City capital cost of \$1,070.5 million. Incorporating the recommendations in this report, the revised net City capital cost is \$1,049.5 million. The City is closing 77 projects which were completed under budget or delayed/cancelled and returning \$14.9 million to Reserves/Reserve Funds. There are 29 projects that are still open and require funding adjustments which are returning an additional \$6.1 million. A total of \$21.0 million is being returned.

City staff are more carefully evaluating older projects and returning unspent funds to reduce the amount of capital funds that are needed to be borrowed for future projects and recognizing significant pressure on the City's capital program.

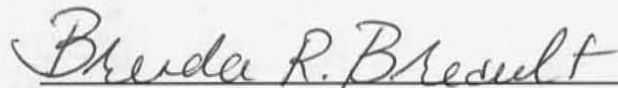
As at the end May, a total of \$566.4 million, or 54.0% of the revised total capital program budget had been spent. Once recommended closures are approved; 866 open projects/programs will remain with \$483.1 million unspent.



**CONCLUSION:** This report summarizes the status of the City's on-going capital program as at May 31, 2012. The report recommends a revised net capital program of approximately \$1,049.5 million and approval of the associated funding adjustments..

**ATTACHMENTS:**

- Appendix 1: Provides a summary of the status of capital projects as at May 31, 2012.
- Appendix 2: Lists the projects completed, delayed or cancelled to be closed.
- Appendix 3: List of open projects that require funding adjustments.
- Appendix 4: Lists the projects that require adjustments with no net capital impact.



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Brenda R. Breault, CMA, MBA  
Commissioner of Corporate Services & Treasurer

*Prepared By: Jim Cirello, Acting Manager of Financial Planning  
and Policy*

**APPENDIX 1**  
**SUMMARY OF CAPITAL WORKS-IN-PROGRESS**  
(Including projects/programs recommended for closure in Appendix 3&4)  
As at May 31, 2012

	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to May 31/2012 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
<b>Summary of All Projects/Programs *</b>							
Community Services	297	234,038.3	240,317.7	(6,279.4)	163,098.0	69.7%	70,940.3
Corporate Services	167	78,457.2	78,925.7	(468.5)	27,730.7	35.3%	50,726.5
Transportation & Works	334	668,740.8	682,961.4	(14,220.6)	309,591.5	46.3%	359,149.3
City Manager's Office	5	2,976.0	2,976.0	0.0	764.2	25.7%	2,211.8
Planning and Building	1	100.0	100.0	0.0	0.0	0.0%	100.0
ISF Projects	133	53,211.5	53,211.5	0.0	53,211.5	100.0%	(0.0)
RInC Projects	6	12,000.0	12,000.0	0.0	12,000.0	100.0%	0.0
<b>TOTAL CITY</b>	<b>943</b>	<b>1,049,523.8</b>	<b>1,070,492.3</b>	<b>(20,968.5)</b>	<b>566,395.9</b>	<b>54.0%</b>	<b>483,127.9</b>
<b>Summary of 2012 Projects/Programs</b>							
Community Services	102	21,950.6	24,524.6	(2,574.0)	(113.8)	-0.5%	22,064.4
Corporate Services	59	25,697.7	25,699.8	(2.1)	516.9	2.0%	25,180.8
Transportation & Works	78	74,591.3	99,453.1	(24,861.8)	1,021.0	1.4%	73,570.3
City Manager's Office	3	1,596.0	1,596.0	0.0	73.5	4.6%	1,522.5
<b>TOTAL CITY - 2012</b>	<b>242</b>	<b>123,835.6</b>	<b>151,273.5</b>	<b>(27,437.9)</b>	<b>1,497.6</b>	<b>1.2%</b>	<b>122,338.0</b>
<b>Summary of 2011 Projects/Programs</b>							
Community Services	77	33,013.4	31,300.4	1,713.0	9,458.9	28.7%	23,554.5
Corporate Services	57	17,288.4	17,630.5	(342.1)	3,319.5	19.2%	13,968.9
Transportation & Works	80	61,623.3	66,640.7	(5,017.4)	30,229.6	49.1%	31,393.7
City Manager's Office	2	1,380.0	1,380.0	0.0	690.7	50.1%	689.3
Planning and Building	1	100.0	100.0	0.0	0.0	0.0%	100.0
<b>TOTAL CITY - 2011</b>	<b>214</b>	<b>111,925.1</b>	<b>115,571.6</b>	<b>(3,646.5)</b>	<b>43,008.0</b>	<b>38.4%</b>	<b>68,917.1</b>
<b>Summary of 2010 Projects/Programs</b>							
Community Services	41	11,591.6	12,381.3	(789.7)	8,930.8	77.0%	2,660.8
Corporate Services	29	14,440.7	14,551.0	(110.3)	6,648.3	46.0%	7,792.4
Transportation & Works	60	78,978.2	73,903.2	5,075.0	26,723.3	33.8%	52,254.9
ISF Projects	133	53,211.5	53,211.5	0.0	53,211.5	100.0%	(0.0)
RInC Projects	6	12,000.0	12,000.0	0.0	12,000.0	100.0%	0.0
<b>TOTAL CITY - 2010</b>	<b>269</b>	<b>170,221.9</b>	<b>166,046.9</b>	<b>4,175.0</b>	<b>107,513.9</b>	<b>63.2%</b>	<b>62,708.0</b>
<b>Summary of 2009 and Prior Project/Programs</b>							
Community Services	77	167,482.7	172,111.4	(4,628.7)	144,822.1	86.5%	22,660.6
Corporate Services	22	21,030.4	21,044.4	(14.0)	17,246.1	82.0%	3,784.3
Transportation & Works	116	453,548.1	442,964.5	10,583.6	251,617.6	55.5%	201,930.5
<b>TOTAL CITY - 2009 &amp; Prior</b>	<b>215</b>	<b>642,061.2</b>	<b>636,120.3</b>	<b>5,940.9</b>	<b>413,685.8</b>	<b>64.4%</b>	<b>228,375.4</b>
* After recommended closures on Appendix 2, there will be 866 active projects/programs with a revised budget of \$1,021.1million and \$483.1 million unspent.							

APPENDIX 2  
PROJECTS COMPLETED, DELAYED OR CANCELLED AND TO BE CLOSED

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN06-302	Bicycle pedestrian - class 1 & 3 trails	Invoice outstanding. Project to be closed. Return remaining funds.	1,690.5	1,700.5	(10.0)	DCA-Recreation
PN07-311	Acq addn to P270 Our Lady of the Airways	Project completed. PN to be closed and remaining fund to be returned.	3,546.9	4,040.0	(493.1)	Cash in Lieu of Parkland Reserve Fund
PN07-315	Arsenal Park P_358	Account to be closed and funding to be returned in accordance with Corporate Report April 3, 2012 - Peel Proposal to Stock pile Material on Park #358 ("Arsenals") presented to General Committee April 18, 2012 and recommendation GC-0286-2012 was adopted by Council on April 25, 2012.	69.5	700.0	(630.5)	DCA-Recreation / Cash in Lieu of Parkland
PN07-414	Streetscape beautification	Project completed and PN to be closed.	367.0	367.0	0.0	Capital Reserve Fund
PN08-370	Lit Sports Field Maintenance - Various Locations	Project complete. Request \$0.3K and close the PN.	823.3	823.0	0.3	Capital Reserve Fund
PN08-430	Vic Johnston Arena Redevelopment	Project complete. PN to be closed and remaining balance returned.	7,113.5	7,157.8	(44.3)	Capital Reserve Fund
PN09-265	Fire Station 106 - Land Acquisition	Project has been completed and can be closed.	0.0	0.0	0.0	Facilities Repair and Renovations Reserve Fund
PN09-320	City Wide Facilities - Site Investigations/ Appraisals/ Audits- Various Community Parks	Project completed. PN to be closed and remaining fund to be returned.	83.4	108.0	(24.6)	Cash in Lieu of Parkland Reserve Fund
PN09-382	Landscape work - raised garden, benches and signs-Streetsville Village Hall	All fencing projects complete. Request \$0.3K and close PN.	21.9	21.6	0.3	Capital Reserve Fund
PN09-415	Surveying and Removal of Encroachments	Resolution of identified encroachment sites completed. PN to be closed and remaining funds to be returned.	25.0	26.0	(1.0)	Capital Reserve Fund
PN10-254	Traffic Signal Equipment	Project has been completed and can be closed.	11.3	20.0	(8.7)	Fire Vehicle and Equipment Replacement Reserve Fund
PN10-320	Site investigations, appraisals and audits	Project completed. PN to be closed and remaining fund to be returned.	42.0	108.0	(66.0)	Cash in Lieu of Parkland Reserve Fund
PN10-381	Installation of Recognition Plaques	Purchases of recognition plaques are complete. Request \$0.3K and close PN.	10.3	10.0	0.3	Capital Reserve Fund
PN11-307	Birchwood Park - Design and Construction	To meet the Future Direction recommendations for this service area, the project will be carried out at Petro Canada Park. Project is scheduled to commence design in August 2012, construction to commence following close of field permitting and be complete June 2013.	0.0	40.0	(40.0)	Capital Reserve Fund/DCA-Recreation

**COMMUNITY SERVICES**

4-8



**APPENDIX 2**  
**PROJECTS COMPLETED, DELAYED OR CANCELLED AND TO BE CLOSED**

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN11-324	Not Yet Named F32	Compensation for 2007 Lakeshore Rd. W. Developer has extended the agreement to occupy the building until December 2014. PN to be closed. Funds to be returned and rebudgeted for 2014.	0.0	421.0	(421.0)	Cash in Lieu of Parkland Reserve Fund
PN11-446	River Grove Community Centre renovation - design	PN to be closed and re-budgeted to align with the timing of construction.	0.0	718.0	(718.0)	Cash in Lieu of Parkland
PN12-259	Life Cycle Replacement of Semi-automatic Defibrillator	Will be replacing defibrillators in all front line vehicles. This project will be started in 2015. Funds are being returned and rebudgeted in 2015	0.0	120.0	(120.0)	Fire Vehicle and Equipment Replacement Reserve Fund
PN12-418	Paid Parking Machines - Destination Parks	Project not moving forward at this time. PN to be closed and funding returned.	0.0	350.0	(350.0)	Capital Reserve Fund
PN12-440	Iceland Arena Study	PN to be closed and balance returned. Study to be realigned with future redevelopment plans.	0.0	60.0	(60.0)	Capital Reserve Fund
<b>Total - Community Services</b>			<b>13,804.6</b>	<b>16,790.9</b>	<b>(2,986.3)</b>	
<b><u>CORPORATE SERVICES</u></b>						
PN09-503	Point of Sale System in City Facilities	This phase of the project was completed.	100.0	100.0	0.0	Capital Reserve Fund
PN09-522	Tools & Utilities - 2009	Project was completed.	36.0	50.0	(14.0)	Capital Reserve Fund
PN10-641	Misc Equipment - Print Shop - 2010	Acquisition of Misc.Equipment project completed.	12.0	15.0	(3.0)	Capital Reserve Fund
PN10-780	Replace Various Electrical Parts-Electrical Systems Closed	Project complete. Savings due to better pricing received from competitive bidding.	132.4	191.0	(58.6)	Facilities Repair and Renovations Reserve Fund
PN11-700	Capital Construction & Improvement - Corporate Facilities Closed	Project complete. Savings due to better pricing received from competitive biddings.	126.2	212.0	(85.8)	Facilities Repair and Renovations Reserve Fund
PN11-708	Lifecycle Maintenance - Roofing Systems Closed	Project complete.	761.8	758.0	3.8	Facilities Repair and Renovations Reserve Fund
PN11-716	Lifecycle Maintenance - Mechanical Systems Closed	Project cancelled. Existing refrigeration components sufficient to maintain summer ice requirements at Vic Johnson Arena.	0.1	281.0	(280.9)	Facilities Repair and Renovations Reserve Fund
PN11-717	Lifecycle Maintenance - Electrical Systems Closed	Project complete.	13.2	19.0	(5.8)	Facilities Repair and Renovations Reserve Fund

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PROJECTS COMPLETED, DELAYED OR CANCELLED AND TO BE CLOSED**

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN11-732	Facility Services - Signage Closed	Project completed. Savings of \$16.5K due to fewer signs requiring replacement than originally planned.	10.5	27.0	(16.5)	Facilities Repair and Renovations Reserve Fund
PN11-738, PN11-739, PN11-740	Space Planning - Furniture Closed	Health and safety and lifecycle furniture replacements completed.	185.9	187.0	(1.1)	Capital Reserve Fund
PN11-753	Vehicles & Equipment - Equipment Closed	Installation of roof racks on new vehicles completed. Savings of \$15.8K due to lower parts cost than originally expected.	17.2	33.0	(15.8)	Capital Reserve Fund
PN12-706	Lifecycle Maintenance-Mechanical Systems Closed	Gas tank replacement completed.	19.9	22.0	(2.1)	Facilities Repair and Renovations Reserve Fund
<b>Total - Corporate Services</b>			<b>1,415.2</b>	<b>1,895.0</b>	<b>(479.8)</b>	

**TRANSPORTATION AND WORKS**

PN05-130	Storm Sewer Oversizing	Project is complete. Funds to be returned and project closed.	964.1	1,055.0	(90.9)	DCA-Storm Water
PN05-165	Backup Generators - Meadowvale and Malton Yards	Project is complete. Funds to be returned and project closed.	171.2	194.0	(22.8)	DCA-Public Works
PN06-125	Roadway Infrastructure Review	Project is complete. Funds to be returned and project closed.	184.2	197.0	(12.8)	Roadway Infrastructure Maintenance Reserve Fund
PN07-102	Burnhamthorpe Rd - Hurontario Street to Dixie Road	Project is complete. Funds to be returned and project closed.	378.6	395.0	(16.4)	DCA City Wide Engineering / Capital Reserve Fund
PN07-152	Bridge/Culvert Structure Appraisal and Improvement Priority	Project is complete. Funds to be returned and project closed.	26.1	29.0	(2.9)	Capital Reserve Fund
PN07-157	Bridge & Structure Rehabilitation-Rathburn Rd. Ramp, 0.10 km S. of Rathburn Rd.	Project is complete. Funds to be returned and project closed.	66.5	94.2	(27.7)	Capital Reserve Fund
PN07-159	Burnhamthorpe Rd Bridge - Credit River & Mullet Cr Design/Survey	Project is complete. Funds to be returned and project closed.	489.2	495.0	(5.8)	DCA City Wide Engineering / Capital Reserve Fund
PN07-220	Transit Bus Security Cameras	Project is complete. Funds to be returned and project closed.	64.5	150.0	(85.5)	Federal Gas Tax

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**PROJECTS COMPLETED, DELAYED OR CANCELLED AND TO BE CLOSED**

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN07-243	Kipling Subway Inter-Regional Transit Terminal	Funds to be returned and project closed. Project will be re-budgeted in 2015.	0.0	5,500.0	(5,500.0)	Federal Gas Tax
PN08-128	Reconstruction of Mississauga Rd N	Project is complete. Funds to be returned and project closed.	370.5	420.0	(49.5)	Roadway Infrastructure Maintenance Reserve Fund
PN09-005	Sheridan Utility Relocations	Project is complete. Additional funds required and project closed. Recovery for Enersource utility work will be included as a part of Phase II with Sheridan.	254.4	125.0	129.4	Capital Reserve Fund
PN09-101	Intersection Capital Program	Project is complete. Funds to be returned to DC and project closed.	905.8	1,235.0	(329.2)	DCA City Wide Engineering/Traffic Signal Developer Contribution
PN09-160	Vehicle & Equipment Replacement	Project is complete. Funds to be returned and project closed.	3,422.9	3,428.0	(5.1)	Main Fleet Vehicle and Equipment Reserve Fund
PN09-164	Automated Vehicle Locator	Project is complete. Additional funds required and project closed.	155.5	150.0	5.5	Capital Reserve Fund
PN09-173	Traffic System and ITS	Project is complete. Funds to be returned and project closed.	24.1	100.0	(75.9)	DCA City Wide Engineering
PN09-218	Transit Radio System Acquisitions - Growth	Project is no longer required. Funds to be returned and project closed.	27.1	150.0	(122.9)	DCA-Transit/Capital Reserve Fund
PN10-115	Courtneypark DR E - Kennedy Rd to Dixie	Funds to be returned and project closed. Project will be re-budgeted in 2013.	0.0	250.0	(250.0)	DCA City Wide Engineering
PN10-173	Traffic System and ITS	Project is no longer required. Funds to be returned and project closed.	0.0	100.0	(100.0)	DCA City Wide Engineering/ Capital Reserve Fund
PN11-108	Transportation Master Plan	Funds to be returned and project closed. Project will be re-budgeted in 2014.	0.0	50.0	(50.0)	DCA-City Wide Engineering
PN11-134	Monitoring and minor modification of SWM	Project is complete. Funds to be returned and project closed.	19.8	80.0	(60.2)	DCA-Storm Water
PN11-174	Traffic Signal Pre-Emption	Funds to be returned and project closed. Project will be re-budgeted when required.	0.0	479.7	(479.7)	DCA City Wide Engineering
PN11-180	Overland Flow Route Improvements	Project is no longer required. Funds to be returned and project closed.	0.0	100.0	(100.0)	Developer Contributions-Drainage

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PROJECTS COMPLETED, DELAYED OR CANCELLED AND TO BE CLOSED

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN11-190	Radio Replacement - Parking Enforcement	Project is complete. Funds to be returned and project closed.	20.2	33.0	(12.8)	Capital Reserve Fund
PN11-200	Pay & Display City Centre/Lakeshore	Funds to be returned and project closed. Project will be re-budgeted in future years.	0.0	300.0	(300.0)	Capital Reserve Fund/Developer Contribution-Parking Port Credit
PN11-206	Transit Route Supervisor Vehicle Acquisition-Replacement	Project is no longer required. Funds to be returned and project closed.	0.0	70.0	(70.0)	Transit Vehicle and Equipment Replacement Reserve Fund
PN12-102	Creebank Road, Matheson Blvd East to North Limit of Creebank	Funds to be returned and project closed. Project will be re-budgeted in 2013/14 subject to property acquisition.	0.0	780.0	(780.0)	DCA-City Wide Engineering
PN12-103	Creebank Road Extension North Limit of Creebank	Funds to be returned and project closed. Project will be re-budgeted in 2013/14 subject to property acquisition.	0.0	930.0	(930.0)	DCA-City Wide Engineering
PN12-104	Derrycrest - Derry Road West to Hurontario Street	Project is completed. Development Charge Credit will be issued. Funds to be returned and project closed.	0.0	1,520.0	(1,520.0)	DCA-City Wide Engineering/ Developer Contribution Roads
PN12-166	Topographical Updating	Project is complete. Funds to be returned and project closed.	40.8	45.0	(4.2)	Capital Reserve Fund
PN12-174	Traffic Signal Pre-Emption	Funds to be returned and project closed. Project will be re-budgeted when required.	0.0	479.7	(479.7)	DCA-City Wide Engineering
PN12-206	Transit Route Supervisor Vehicle Acquisitions - Replacement	Project is no longer required. Funds to be returned and project closed.	0.0	105.0	(105.0)	Transit Vehicle and Equipment Replacement Reserve Fund
<b>Total - Transportation and Works</b>			<b>7,585.5</b>	<b>19,039.6</b>	<b>(11,454.1)</b>	
<b>Total - City</b>			<b>22,805.3</b>	<b>37,725.5</b>	<b>(14,920.2)</b>	

4-12

## OPEN PROJECTS REQUIRING FUNDING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN06-301	Sports Complex-blding/o/d soccer/washrm	Tenants have moved into the building. Currently monitoring warranty issues to the end of Sept 2012. Require \$107K to complete all outstanding work. \$160k to be returned. PN to be closed December 2012.	39,670.6	39,830.6	(160.0)	DCA-Recreation/ Cash in Lieu of Parkland Reserve Fund
PN07-321	Bicycle pedestrian - class 1 & 3 trails	Trail head signage and planting installation to be complete July 2012. Project to be closed 2012 Dec WIP. Retain \$25K for outstanding work and return the remaining fund.	4,248.5	4,293.0	(44.5)	DCA-Recreation/ DCA-City Wide Engineering
PN08-250	Fire Training and Mechanical Centre	Facility achieved substantial completion as of March 19, 2012. Currently working on deficiencies and addressing warranty items. MFES staff have moved into the building, with DND staff to move in end of May 2012. Funding has been received from DND. Agreement with Peel Police still under review with no recoverables received to date. Change order costing still being received from contractor and will need to be complete before reconciliation of capital recoverables can take place with DND and Peel Police. Return \$3,000K.	19,040.2	22,040.2	(3,000.0)	DCA-Fire / Capital Reserve Fund/ Investing in Ontario Act (IOA) Reserve Fund
PN08-319	Sheridan Park - Baseball Diamond Lighting	Construction under contract to commence June 2012 and be complete Sept. 2012. Return \$20K this WIP.	228.0	248.0	(20.0)	DCA-Recreation
PN08-372	Unlit Sports Field Maintenance - Various Locations	Construction to commence September 2012 to allow 1 additional season of play (post season construction) and be completed December 2012. Returning \$30K.	287.0	317.0	(30.0)	Capital Reserve Fund
PN09-316	City Wide Facilities - Streetscape Pathway - Burnhamthorpe- Davis Smith-Variou Bike Route Parks	Invoicing to be paid following amendments to developments agreement. PN to be closed December 2012 WIP. Two year warranty period commenced January 2012 to January 2014 secured under Letter of Credit. Return \$40K.	110.0	150.0	(40.0)	Capital Reserve Fund
PN09-317	Parkland Development - Basic Development 7 ha (17.2 ac) - O'Connor Park	Post construction monitoring plan required for final CVC approvals to be complete December 2012. Additional site work required to address recent vandalism damage and groundwater seepage underway. Project to be closed at the December 2012 WIP. Return \$50K.	2,892.3	2,942.3	(50.0)	DCA-Recreation/Capital Reserve Fund
PN09-321	Ridgewood Park - Landscape Improvements - Construction	Project complete with consulting warranty commitment outstanding. PN to be closed May 2013 WIP after the expiry of the warranty period. Retain \$10K to offset potential issues with the contractor and return the remaining fund.	436.2	516.5	(80.3)	Capital Reserve Fund
PN09-326	Park Redevelopment - Landscape Improvements - construction-Red Oaks Park	Consultant warranty review to be complete August 2012. Project to be closed December 2012 WIP. Return \$15K.	315.6	330.6	(15.0)	Capital Reserve Fund

**COMMUNITY SERVICES**



## OPEN PROJECTS REQUIRING FUNDING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN09-332	City Wide Facilities - Fusion site redevelopment - main house-Not Yet Named P_389 (Fusion)	Site plan application and Building Permit submitted. Heritage Permit obtained. Construction expected to start July 2012. Substantial completion planned for June 2013. Requesting an additional \$150k for elevator installation and \$150K for electrical upgrades for a total of \$300k.	4,057.5	3,757.5	300.0	Cash in Lieu of Parkland Reserve Fund/Facilities Repairs and Renovations Reserve Fund/Capital Reserve Fund
PN09-352	Trail from Glamorgan Way to Culham Trail	Consultant warranty review work outstanding. Project warranty work to be complete August 2013. Return \$40K.	590.0	630.0	(40.0)	Capital Reserve Fund
PN09-370	Sports Field Maintenance-Lit Sports Field Maintenance-Max Ward Park, Wildwood Park, Clarkson Park, Dr. Martin Dobkin Park	Contractor invoices outstanding. Max Ward and Dr. Martin Dobkin irrigation to be complete September 2012 following close of permitting season. Return \$120K.	294.0	414.0	(120.0)	Capital Reserve Fund
PN09-372	Sports Field Maintenance-Unlit Sports Field Maintenance	Derry Side Green irrigation complete. Iroquois Flats reconstruction and Birchwood Park ball field reconstruction to be complete November 2012. Return \$40K.	422.2	462.2	(40.0)	Capital Reserve Fund
PN09-393	Installation of Water Service to Football Field-Mississauga Valley	Secondary line installations complete. Realignment of service requires additional field line to be complete July 2012. Project to be closed December 2012 WIP. Return \$25K.	30.0	55.0	(25.0)	Capital Reserve Fund
PN10-317	Albert McBride - Landscape Improvements	Project complete with consulting warranty commitment outstanding. PN to be closed May 2013 WIP after the expiry of the warranty period. Retain \$10K to offset potential issues with the contractor and return the remaining fund.	478.5	526.8	(48.3)	Capital Reserve Fund
PN12-314	Convert Leash Free/Softball Facility at Petro Canada Park	Petro Canada Park conversion is scheduled to commence design in August 2012, construction to commence following close of field permitting and be complete June 2013.	255.0	215.0	40.0	Capital Reserve Fund
PN12-335	Parkland Acquisition - Evanstown Court & Creditview Road	Project ongoing. Anticipated completion by December 2012.	80.0	0.0	80.0	Cash in Lieu of Parkland
<b>Total - Community Services</b>			<b>73,435.6</b>	<b>76,728.7</b>	<b>(3,293.1)</b>	

## OPEN PROJECTS REQUIRING FUNDING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN10-733	Implement Energy audit-various locations	Implementation of energy audit recommendations in progress. Expected completion Dec 2012.	573.3	562.0	11.3	Facilities Repair and Renovations Reserve Fund
PN12-724- PN12-729, PN12-731- PN12-733	Lifecycle Maintenance-Structural	Various structural repairs at various locations in progress.	1,092.0	1,192.0	(100.0)	Facilities Repair and Renovations Reserve Fund
PN12-730	Lifecycle Maintenance-Structural-Frank McKechnie-various retrofitting and renovations	Various retrofits and renovation at Frank McKechnie Community Centre in progress.	2,456.0	2,356.0	100.0	Facilities Repair and Renovations Reserve Fund
<b>Total - Corporate Services</b>			<b>4,121.3</b>	<b>4,110.0</b>	<b>11.3</b>	

**TRANSPORTATION AND WORKS**

PN07-236	Transit Facility Construction (Major) - CPKY Campus Expansion	Purchases in 2012 include: lighting (\$50K), signage (\$40K), tagmaster readers (\$10K), paint booth issues (\$16K), total of \$116K. Will also include resurfacing on the East and North sides of 975 CPY. Funding in the amount of \$1.5M is being returned. Project to be closed December 2012.	84,071.4	85,571.4	(1,500.0)	Federal Gas Tax/ Federal Public Transit Reserve Fund/ Federal Gas Tax - Region
PN09-150	Bridge Repairs - Bridge Repairs	Invoices related to engineering professional services for design are outstanding. Funding in the amount of \$100K is being returned. Anticipated completion is Fall 2012.	102.0	202.0	(100.0)	Capital Reserve Fund
PN10-160	Vehicle & Equipment Replacement	Project is ongoing. Anticipated completion is year end 2012. Funding in the amount of \$325K is being returned. Savings are a result of 2 Works plow trucks transferred to Parks as their replacement vehicles.	1,371.0	1,696.0	(325.0)	Main Fleet Vehicle and Equipment Reserve Fund
PN10-200	Parking Garage Modifications	Project is ongoing. Security improvements and loop detection system work will be undertaken in Fall. Anticipated completion is year end 2012. Funding in the amount of \$250K is being returned.	1,250.0	1,500.0	(250.0)	Capital Reserve Fund
PN11-133	Basement Flood Remedation & Action Plan	Purchase order will be issued to the Region of Peel related to this project. Anticipated completion is year end 2012. Funding in the amount of \$100K is being returned.	150.00	250.00	(100.0)	Capital Reserve Fund
PN11-160	Vehicle & Equipment Replacement	Project is ongoing. Anticipated completion is year end 2012. Funding in the amount of \$250K is being returned. Savings are a result of 2 fleet units (plow truck & large mower) being declared surplus and not needing replacement.	1,570.0	1,820.0	(250.0)	Main Fleet Vehicle and Equipment Reserve Fund

OPEN PROJECTS REQUIRING FUNDING ADJUSTMENTS

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN11-233	Malton Satellite Bus Storage Parking Ref	Project commitments include: \$10K for a gate (F&PM doing work), \$10K for washroom repairs and \$15K for building signage in the parking lot - \$50K required to end of year 2012. Remainder to be returned.	598.5	1,500.0	(901.5)	Regional Federal Gas Tax
PN12-136	Cooksville Creek Erosion Control - North of Dundas Street East	Detailed consultant estimates indicate additional budget is required for this work. \$550K in additional budget is requested. Construction is anticipated to commence Fall 2012. Anticipated completion is Fall 2013.	1,500.0	950.0	550.0	Capital Reserve Fund/DCA-Storm Water
PN12-148	Sheridan Creek Erosion Control - Downstream of Benedet Drive	Detailed consultant estimates indicate additional budget is required for this work. \$110K in additional budget is requested. Construction is anticipated to commence Fall 2012. Anticipated completion is Fall 2013.	300.0	190.0	110.0	Capital Reserve Fund/DCA-Storm Water
<b>Total - Transportation and Works</b>			<b>90,912.9</b>	<b>93,679.4</b>	<b>(2,766.5)</b>	
<b>Total - City</b>			<b>168,469.8</b>	<b>174,518.1</b>	<b>(6,048.3)</b>	



## PROJECT ADJUSTMENTS WITH NO NET CAPITAL IMPACT

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN09-301	Park Improvements - Redevelopment - Corner Park at Hwy10 and Dundas	Detail design and working drawings complete - permit approvals pending. Construction to be complete September 2012. Funding Adjustment Only	589.2	589.2	0.0	BIG-MDFA / 2009 Special Reserve Fund
PN09-331	Park Facility Installation - Dr. Martin Dobkin washrooms - design-Dr. Martin Dobkin Washrooms	Washroom program to be reviewed for efficiencies and cost savings by June 2012. Detailed design and working drawings to be completed March 2013. Project to be combined with Dr Martin Dobkin washrooms-construction (PN11-309). PN to be closed and funds to be returned and requested under Dr Martin Dobkin washrooms-construction (PN11-309).	0.0	61.0	(61.0)	Cash in Lieu of Parkland Reserve Fund
PN10-302	Parkway Belt Development - Design	Final invoicing outstanding from Region of Peel fill relocation. Pre-site work investigations and testing complete. Risk Management plan has delayed consultant procurement. Consultant procurement process to be complete August 2012. Detail design to be complete June 2013. Project to be combined with Parkway Belt Development (P302) Construction (PN11-302) and Parkway Belt - Construction (P302) (PN12-302). Funds under PN10-302 and Parkway Belt - Construction (P302) (PN12-302) to be returned and requested under Parkway Belt Development (P302) Construction (PN11-302).	231.0	820.0	(589.0)	DCA-Recreation/Capital Reserve Fund
PN10-306	Lisgar Fields Washrooms - Design	Washroom program to be reviewed for efficiencies and cost savings by June 2012. Detailed design and working drawings to be completed March 2013. Project to be combined with Lisgar Fields washrooms - construction (PN11-313). PN to be closed and funds to be returned from Lisgar Fields Washrooms - Design (PN10-306) and requested by Lisgar Fields washrooms - construction (PN11-313).	0.0	58.0	(58.0)	Cash in Lieu of Parkland Reserve Fund
PN10-316	Restoration of bridge in Valley Pk-design	Proposal currently with City of Toronto to co-share future restoration work. Detail study underway to establish scope of bridge repairs to be complete December 2012. Project to be combined with Valley Park-Restoration of bridge-construction (PN11-315). PN to be closed and funds to be returned and requested by Valley Park-Restoration of bridge-construction (PN11-315).	0.0	30.0	(30.0)	Capital Reserve Fund
PN10-491	Cultural Mapping	The consultant work has been completed December 2011. The project was launched May 2012. Funds of \$10K is being returned from Mississauga Cultural Map (PN12-491) and being requested in this project. In addition, funds of \$12K has been budgeted in Culture's 2013 capital budget for the remaining expenses and the project can be closed May 2013.	45.0	35.0	10.0	Grant-Ont Ministry of Culture/Capital Reserve Fund

**COMMUNITY SERVICES**

## PROJECT ADJUSTMENTS WITH NO NET CAPITAL IMPACT

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN11-263	Fire rescue - new VCOM radio system	City's share of cash flows for infrastructure are quarterly at approx \$137,000. The City received one invoice for March 31. Remainder is ancillary equipment involving RFP being developed by the Region. Balance of funds should be returned and requested in Upgrade to Voice Communication Radio System-cash flow funding (PN12-263).	0.0	200.0	(200.0)	Capital Reserve Fund
PN11-302	Parkway Belt Development (P302) Construction	Pre-site work investigations and testing complete. Risk Management plan has delayed consultant procurement. Consultant procurement process to be complete August 2012. Detail design to be complete June 2013. Construction to commence July 2013 and be complete July 2014. Project to be combined with Parkway Belt Development - Design (PN10-302) and Parkway Belt - Construction (P302) (PN12-302). Funds under Parkway Belt Development - Design (PN10-302) and Parkway Belt - Construction (P302) (PN12-302) to be returned and requested under Parkway Belt Development (P302) Construction (PN11-302).	3,291.0	540.0	2,751.0	Capital Reserve Fund/DCA-Recreation
PN11-309	Dr Martin Dobkin washrooms-construction	Washroom program to be reviewed for efficiencies and cost savings by June 2012. Detailed design and working drawings to be completed March 2013 with construction completion December 2013. Project to be combined with Park Facility Installation - Dr. Martin Dobkin washrooms - design-Dr. Martin Dobkin Washrooms (PN9-331). Funds to be returned from Park Facility Installation - Dr. Martin Dobkin washrooms - design-Dr. Martin Dobkin Washrooms (PN09-331) and requested by Dr Martin Dobkin washrooms-construction (PN11-309).	662.0	601.0	61.0	Cash in Lieu of Parkland
PN11-310	Fallingbrook community washrooms-design	Washroom program to be reviewed for efficiencies and cost savings by June 2012. Detailed design and working drawings to be completed March 2013. Project to be combined with Fallingbrook Community Washrooms-Construction (PN12-312). PN to be closed and funds to be returned from Fallingbrook community washrooms-design (PN11-310) and requested by Fallingbrook Community Washrooms-Construction (PN12-312).	0.0	58.0	(58.0)	Cash in Lieu of Parkland
PN11-313	Lisgar Fields washrooms - construction	Washroom program to be reviewed for efficiencies and cost savings by June 2012. Detailed design and working drawings to be completed March 2013 with construction completion December 2013. Project to be combined with PN10-306. Funds under Lisgar Fields Washrooms - Design (PN10-306) to be returned and requested under (PN11-313).	638.0	580.0	58.0	Cash in Lieu of Parkland

## PROJECT ADJUSTMENTS WITH NO NET CAPITAL IMPACT

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN11-315	Valley Park-Restoration of bridge-construction	Proposal currently with City of Toronto to co-share future restoration work. Detail study underway to establish scope of bridge repairs to be complete December 2012. Construction to be complete December 2013. Project to be combined with Restoration of bridge in Valley Pk-design (PN10-316). Funds to be returned from Restoration of bridge in Valley Pk-design (PN10-316) and requested by Valley Park-Restoration of bridge-construction (PN11-315).	148.0	118.0	30.0	Capital Reserve Fund
PN11-363	Lakeview Golf-upgrade irrigation system	Re-tendering of this project is required. Course irrigation work to commence in November 2013 thru March 2014. Project to be combined with Lakeview GC - Upgrade Irrigation System - cash flow funding (PN12-363). Funds in Lakeview GC - Upgrade Irrigation System - cash flow funding (PN12-363) to be transferred to Lakeview Golf-upgrade irrigation system (PN11-363).	481.0	231.0	250.0	Capital Reserve Fund
PN12-263	Upgrade to Voice Communication Radio System-cash flow funding	Cash flows for infrastructure are quarterly at approx \$137K. Balance of funds from Fire rescue - new VCOM radio system (PN11-263) should be returned and requested in Upgrade to Voice Communication Radio System-cash flow funding (PN12-263). To be completed by year end 2013.	550.0	350.0	200.0	Capital Reserve Fund
PN12-302	Parkway Belt - Construction (P302)	Pre-site work investigations and testing complete. Risk Management plan has delayed consultant procurement. Consultant procurement process to be complete August 2012. Detail design to be complete June 2013. Construction to commence July 2013 and be complete July 2014. Project to be combined with Parkway Belt Development - Design (PN10-302) and Parkway Belt - Construction (P302) (PN12-302). Funds under Parkway Belt Development - Design (PN10-302) and Parkway Belt - Construction (P302) (PN12-302) to be returned and requested under Parkway Belt Development (P302) Construction (PN11-302).	0.0	2,162.0	(2,162.0)	DCA-Recreation/Capital Reserve Fund
PN12-312	Fallingbrook Community Washrooms-Construction	Fallingbrook Community Park Washrooms - new PN Work program & full project scope to be finalized with F&PM July 2012. Detailed design and working drawings to be completed March 2013 with construction completion December 2013. Project to be combined with Fallingbrook community washrooms-design (PN11-310). Funds to be returned from Fallingbrook community washrooms-design (PN11-310) and requested by Fallingbrook Community Washrooms-Construction (PN12-312).	638.0	580.0	58.0	Cash in Lieu of Parkland Reserve Fund
PN12-363	Lakeview GC - Upgrade Irrigation System - cash flow funding	Re-tendering of this project is required. Course irrigation work to commence in November 2013 thru March 2014. Project to be combined with Lakeview Golf-upgrade irrigation system (PN11-363). Funds in Lakeview GC - Upgrade Irrigation System - cash flow funding (PN12-363) to be transferred to Lakeview Golf-upgrade irrigation system (PN11-363).	0.0	250.0	(250.0)	Capital Reserve Fund

PROJECT ADJUSTMENTS WITH NO NET CAPITAL IMPACT

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN12-491	Mississauga Cultural Map	Project to be closed and funds of \$10k to be returned and requested in Cultural Mapping (PN10-491).	0.0	10.0	(10.0)	Capital Reserve Fund
<b>Total - Community Services</b>			<b>7,273.2</b>	<b>7,273.2</b>	<b>0.0</b>	
<b><u>CORPORATE SERVICES</u></b>						
PN10-714 to PN10-716, PN10-718	Replace Various Electrical Parts-Electrical Systems	Replacement of various electrical parts at LAC/ Library and Civic Center and upgrading elevators at Central Library in progress. Transferred \$60K to Lifecycle Maintenance - Structural (PN11-726) Adamson, Benares and Chappell estate structural repair project. Expected completion Dec 2012.	1,621.0	1,681.0	(60.0)	Facilities Repair and Renovations Reserve Fund
PN11-701	Capital Construction & Improvement - Corporate Facilities	Food service improvement at Civic Precinct (BR 579) in progress. Transferred \$200K to Grate Hall acoustic panel installation project Space Planning - Relocation & Office Accomodation (PN11-742). Expected completion Dec 2012.	1,000.0	1,200.0	(200.0)	Facilities Repair and Renovations Reserve Fund
PN11-719, PN11-720, PN11-726	Lifecycle Maintenance - Structural	Structural repairs at various locations in progress. Structural Repairs at Adamson, Benares and Chappell estate required additional funding of \$60K due to minimum tender came higher than the original budget. Funds are being transferred from Upgrade 4 Elevators-Central Library (PN10-716).	1,392.0	1,332.0	60.0	Facilities Repair and Renovations Reserve Fund
PN11-741, PN11-742, PN11-744	Space Planning - Relocation & Office Accomodation	Office accommodation at various locations in progress. Additional funding of \$200K required to Great Hall acoustic panel project, Consultant's review found that advanced technology required for the project than originally planned. Funds are being transferred from Capital Construction & Improvement - Corporate Facilities (PN11-701). Expected completion May 2013.	5,320.0	5,120.0	200.0	Capital Reserve Fund
<b>Total - Corporate Services</b>			<b>9,333.0</b>	<b>9,333.0</b>	<b>0.0</b>	

4-20



## PROJECT ADJUSTMENTS WITH NO NET CAPITAL IMPACT

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN07-240	Transit BRT - Land Acquisition	Land acquisitions are complete, utility agreements and final closing costs are ongoing. Anticipated completion is year end 2012. For ease of project management, BRT Provincial Land Access (PN11-240) will be combined with this project Transit BRT - Land Acquisition (PN07-240).	12,493.2	10,000.0	2,493.2	Mississauga Rapid Transit Reserve Fund / Capital Reserve Fund
PN07-242	Transit BRT - Preliminary Design	Engineering professional services related to design is ongoing. Anticipated completion is Summer 2012. For ease of project management, Transit BRT - Detailed Design (PN12-242) will be combined with this project Transit BRT - Preliminary Design (PN07-242).	9,105.0	7,305.0	1,800.0	Mississauga Rapid Transit Reserve Fund / Capital Reserve Fund
PN08-232	Transit BRT - Construction	Contract #1 is ongoing. Contract #2 will be awarded shortly with construction anticipated to commence August 2012. Contract #3 will be tendered Fall 2012. Anticipated completion is year end 2014. For ease of project management, Transit BRT - Construction (PN12-232) will be combined with this project Transit BRT - Construction (PN08-232).	127,592.0	113,889.1	13,702.9	Capital Reserve Fund / Mississauga Rapid Transit Reserve Fund
PN09-108	Road Improvements - City Centre - Transportation Studies	Project will be completed in conjunction with the Hurontario LRT phase II study. Anticipated completion is Summer 2013. For ease of project management, Downtown-Transportation Functional Design (PN11-104) & Downtown- Transportation Functional Design (PN12-108) will be combined with this project Road Improvements - City Centre - Transportation Studies (PN09-108).	800.0	400.0	400.0	DCA City Wide Engineering
PN10-231	Transit Hurontario Corridor Study	Engineering professional services contract was awarded Winter 2011. Anticipated completion is year end 2013. For ease of project management, Transit Hurontario LRT Corridor Study (PN12-231) will be combined with this project Transit Hurontario Corridor Study (PN10-231).	15,150.0	9,150.0	6,000.0	Mississauga Rapid Transit Reserve Fund/ Move Ontario 2020 Higher Order Reserve Fund/Capital Reserve Fund
PN11-104	Downtown-Transportation Functional Design	Funds to be returned and project closed. For ease of project management, Downtown-Transportation Functional Design (PN11-104) will be combined with Road Improvements - City Centre - Transportation Studies (PN09-108).	0.0	200.0	(200.0)	DCA-City Wide Engineering
PN11-240	BRT Provincial Land Access	Funds to be returned and project closed. For ease of project management, BRT Provincial Land Access (PN11-240) will be combined with Transit BRT - Land Acquisition (PN07-240).	5,306.8	7,800.0	(2,493.2)	Provincial Transit Grant Reserve Fund
PN12-108	Downtown- Transportation Functional Design	Funds to be returned and project closed. For ease of project management, Downtown- Transportation Functional Design (PN12-108) will be combined with Road Improvements - City Centre - Transportation Studies (PN09-108).	0.0	200.0	(200.0)	DCA-City Wide Engineering

PROJECT ADJUSTMENTS WITH NO NET CAPITAL IMPACT

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
PN12-231	Transit Hurontario LRT Corridor Study	Funds to be returned and project closed. For ease of project management, Transit Hurontario LRT Corridor Study (PN12-231) will be combined with Transit Hurontario Corridor Study (PN10-231).	0.0	6,000.0	(6,000.0)	Capital Reserve Fund
PN12-232	Transit BRT - Construction	Funds to be returned and project closed. For ease of project management, Transit BRT - Construction (PN12-232) will be combined with Transit BRT - Construction (PN08-232).	0.0	13,702.9	(13,702.9)	Mississauga Rapid Transit Reserve Fund / Capital Reserve Fund
PN12-242	Transit BRT - Detailed Design	Funds to be returned and project closed. For ease of project management, Transit BRT - Detailed Design (PN12-242) will be combined with Transit BRT - Preliminary Design (PN07-242).	0.0	1,800.0	(1,800.0)	Capital Reserve Fund
<b>Total - Transportation and Works</b>			<b>170,447.0</b>	<b>170,447.0</b>	<b>(0.0)</b>	
<b>Total - City</b>			<b>187,053.2</b>	<b>187,053.2</b>	<b>(0.0)</b>	



# Corporate Report

BUDGET COMMITTEE

Clerk's Files

OCT 03 2012

Originator's  
Files

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**DATE:** September 26, 2012

**TO:** Chair and Members of Budget Committee  
Meeting Date: October 3, 2012

**FROM:** Paul A. Mitcham, P.Eng., MBA  
Commissioner of Community Services

**SUBJECT:** **Meadowvale Community Centre and River Grove Community  
Centre Redevelopment (Wards 6 and 9)**

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**RECOMMENDATION:**

1. That the Corporate Report dated September 26, 2012 from the Commissioner of Community Services entitled "Meadowvale Community Centre and River Grove Community Centre Redevelopment" be received.
2. That the timing of the redevelopment of the Meadowvale Community Centre and the River Grove Community Centre be approved in principle.

**REPORT  
HIGHLIGHTS:**

- The redevelopment of the Meadowvale Community Centre "Meadowvale CC" would address its high Facility Condition Index (FCI); and make possible the relocation of the Meadowvale Library from its current space to a city owned site
- The redevelopment of the River Grove Community Centre "River Grove CC" would address inadequate size of the change rooms and fitness centre and; critical mechanical issues
- The 2013-2022 Capital Budget Submission includes the required funding for both projects.

- The proposed timing for these projects considers the needs of customers and members by providing sufficient access to aquatic, fitness and community space in the North West district, during the redevelopment phase

**BACKGROUND:**

Meadowvale CC and River Grove CC had been identified for redevelopment in the 2012-2021 Recreation: Capital Budget for Major Redevelopment Projects.

Meadowvale CC had been identified for expansion and full facility closure in 2013, re-opening in late 2015 while River Grove CC had been identified for expansion and full facility closure in 2015, re-opening in 2016.

Both facility renovation projects have been pushed out from their original redevelopment dates (River Grove CC-2008) and (Meadowvale CC-2010) due to capital funding pressures.

**Meadowvale CC**

Meadowvale Community Centre is located at 6655 Glen Erin Drive and officially opened in January 23, 1982. Minor improvements were made to the lobby in the 1990s and fitness area in the late 1980's. The centre redevelopment project was first budgeted for construction in 2010.

The current configuration is approximately 41,000 square feet and includes:

- 6 lane 25 metre pool;
- Fitness centre with racquetball and squash courts;
- Meeting rooms (including a large auditorium); and
- Administrative/lobby space.

**River Grove CC**

River Grove Community Centre is located at 5800 River Grove Avenue adjacent to the Culham Trail along the Credit River. It officially opened on September 14, 1996. Since then, the facility has undergone minor repairs and renovations including the replacement of the auditorium floor in 2009. The centre was originally budgeted for expansion of aquatic and fitness facilities in 2008.



The current configuration is approximately 67,000 square feet and includes:

- 5 lane, 25 metre pool, play pool/hot tub and two-story flume slide;
- Fitness centre with aerobic studio and squash courts;
- Meeting rooms (including a large auditorium/gymnasium combination); and
- Administrative/lobby space.

**PRESENT STATUS:**

**Current Conditions**

There are a number of factors, summarized in Table 1, that have contributed to the decision that the redevelopment of the Meadowvale CC and River Grove CC are an important and strategic capital priority.

**Conditions: Table 1 (check table)**

	Meadowvale CC	River Grove CC
<b>Areas of deficiencies that redevelopment would address.</b>	<ul style="list-style-type: none"> <li>• <b>Accessibility</b> Accessibility in the common area, pool change rooms and fitness change rooms.</li> <li>• <b>Age and General Condition</b> Facility is 30 years old and mechanical systems are reaching and/or at the end of their lifecycle.</li> <li>• <b>FCI* 0.42</b> 42% of the facility systems require some form of renewal or replacement.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Change Rooms</b> Size of pool change rooms currently insufficient to meet the volume of utilization.</li> <li>• <b>Fitness Centre</b> Size of the fitness centre which is insufficient to meet the space requirements of members and equipment.</li> <li>• <b>FCI* 0.11</b> 11% of the facility systems require some form of renewal or replacement.</li> </ul>

	<b>Meadowvale CC</b>	<b>River Grove CC</b>
<b>Other factors for redevelopment.</b>	<ul style="list-style-type: none"> <li>• <b>Library</b> The expansion of the Community Centre makes it possible to relocate the Meadowvale Library from its current space to a City owned site which would save \$399,500 in annual lease costs. This objective was first identified in the Future Directions Master Plan for Library Services.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Mechanical Issues</b> While the FCI index is currently 0.11, failing of essential mechanical systems are creating service disruptions, customer complaints and cannot be replaced without the shutdown. Current timing will result in continued challenges to maintain systems in a state of "good repair".</li> </ul>
<b>2009-2011 Capital Maintenance Costs (Includes F&amp;PM and Recreation Capital Projects)</b>	<ul style="list-style-type: none"> <li>• \$0</li> </ul>	<ul style="list-style-type: none"> <li>• \$248,000 replacement of flooring in auditorium accounting for 60% of expenditure).</li> </ul>
<b>2009-2011 F&amp;PM Demand Maintenance Costs</b>	<ul style="list-style-type: none"> <li>• \$43,000</li> </ul>	<ul style="list-style-type: none"> <li>• \$120,000</li> </ul>

### Utilization

Both facilities have and continue to be well used by local area residents. They are within the same facility distribution area North West District and therefore, would likely be promoted to customers as a convenient alternate location during the closure periods.

Based on 2011 data including registrations, memberships and foot traffic, River Grove CC has substantially greater use than Meadowvale

CC (Table 2). River Grove in fact is currently the highest facility for attendance in aquatic programs, membership, drop-in swim programs and rentals.

**Utilization: Table 2**

<b>2011 Data</b>	<b>Meadowvale CC</b>	<b>River Grove CC</b>
<b>Facility Foot Traffic</b>	480,403	645,029
<b>Aquatics – Number of Visits</b>	32,055	85,395
<b>Fitness: Number of Visits</b>	77,208	152,497

**COMMENTS:**

While planning this year's capital budget submission, staff considered the optimal timing and scheduling for these significant closures and recommended, through the 2013-2022 Recreation: Capital Budget for Major Redevelopment Projects that River Grove CC be redeveloped beginning in 2013 and Meadowvale CC with design beginning in 2013 and construction beginning in 2014. Both projects would be complete by 2016, one year ahead of the schedule that had been proposed through the 2013-2022 Capital Budget Forecast. Table 3 outlines the proposed planning, design and construction phase for both projects.

**Project Timetable: Table 3**

	<b>Design</b>		<b>Construction</b>	
	<b>Start</b>	<b>Finish</b>	<b>Start</b>	<b>Finish</b>
<b>Meadowvale CC</b>	Jan-13	Apr-14	Jul-14	Sep-16
<b>River Grove CC</b>	Jan-13	Jul-13	Sep-13	Sep-14

**Meadowvale CC:**

Design for the redevelopment would begin Winter 2013. Anticipated time of complete facility shut-down - Summer 2014. Anticipated time of facility re-open - Fall 2016. Meadowvale CC: Anticipated duration of construction phase - 26 months.

**River Grove CC:**

Design for the redevelopment would begin Winter 2013. Anticipated time of complete facility shut-down - Fall 2013. Anticipated time of

facility re-open - Fall 2014. River Grove CC: Anticipated duration of construction - 12 months.

Anticipated period of overlap for construction of both facilities is July 2014 August 2014 (2 months).

The proposed timing has allowed for both projects to begin in 2013 (Meadowvale CC design, River Grove CC construction) and includes a short overlap period in the summer 2014 when both facilities would be closed. Closing both facilities at the same time, for an extended period is problematic because there is limited capacity to absorb users of programs and services at other facilities in close proximity, it would be difficult to redeploy the number of staff who would be displaced and customer retention difficult to maintain. However, during the summer period, use of aquatic services, fitness facilities and rentals are typically lower. High use summer programming including fun swims, summer lessons and summer camps can be accommodated in the City's newly renovated outdoor pools, community halls, arena floors and school rentals.

The Overlap Plan recognizes the expectations of customers and residents in both the Meadowvale and River Grove communities that these projects proceed. By communicating a firm redevelopment schedule at Meadowvale CC, which includes community design meetings beginning in 2013 and construction in mid-2014, staff believe, residents will be satisfied that their project has Council's commitment. At the same time, Council will be able to address the significant building deficiencies at River Grove CC which are causing service interruptions, customer complaints and cannot easily wait until 2017 to be completed, as is currently proposed in the Capital Budget Forecast.

Another benefit of the proposed phasing for customers of Meadowvale CC, who will be displaced for 26 months, is the opportunity to use the renovated River Grove CC with enlarged changerooms and fitness facilities, improved HVAC system, currently under sized and underperforming.

### **The Building Program**

Meadowvale CC's program responds to previously held public consultation meetings. Facility design is conceptual and includes the

relocation and integration of the Meadowvale Library from its current leased space; full demolition and re-building of all areas with the exception of the existing pool tank. At the end of the project, the facility will be modernized, fully accessible, have improved security and control access points, enlarged and integrated fitness space, new meeting rooms and program space as well as a therapeutic tank to reflect the aging demographic in the Meadowvale area.

As detailed design commences in 2013, residents and users will be engaged and have opportunity for greater input on the buildings features and lay-out as well as future programming and services.

River Grove CC's program responds to customer and member input which is received by staff with regularity. Complaints about the pool change rooms (gender specific and family change rooms) and fitness space are continuous and require resolution.

River Grove's program also includes a number of mechanical upgrades. These include the ground source heat system, domestic hot water lines, roof leaks, Pool HVAC unit replacement and other site issues. These repairs cannot occur with the building open to the public and therefore, have been planned to occur at the same time as the facility expansion. Mechanical deficiencies identified by F&PM account for 33% of the total facility redevelopment project.

Once approved by Council for a 2013 construction start, staff will commence with the design work for River Grove project immediately and begin to engage residents and customers in the necessary consultations. Staff will develop the program and staff re-deployment process and ensure the appropriate public communication plan is prepared.

**STRATEGIC PLAN:** Having community facilities that address the changing recreational needs of a changing community demographic is necessary in order to achieve the strategic pillars of "connect and belong".

**FINANCIAL IMPACT:** The project timetable related to the closure and redevelopment of Meadowvale CC and River Grove CC has attempted to mitigate revenue loss, maximize efficiencies, and maintain capacity in the system to provide a reasonable level of service to our customers. From



a building lifecycle perspective, the capital budget submission considered the FCI, used to determine funding priorities for the F&PM Capital Budget. Industry standards state that a building is considered to be in critical conditions of the FCI is over 0.3.

Table 4 illustrates the current estimated operating budget savings, assuming that full time staff be accommodated through a re-deployment process.

**Operating Impact: Table 4**

(\$000)

	<b>TOTAL Operating</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Meadowvale CC</b>	<b>-\$1,023</b>		-\$236	-\$472	-\$315
<b>River Grove CC</b>	<b>-\$442</b>	-\$147	-\$295		

Table 5 illustrates the capital budget breakdown of Meadowvale CC (including Library) and River Grove.

**Capital Impact: Table 5**

(\$000)

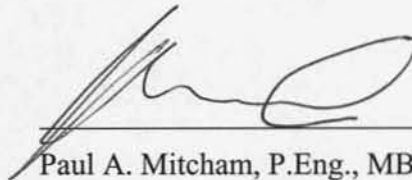
	<b>TOTAL Capital</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Meadowvale CC</b>	<b>\$33,465</b>	\$1,200	\$4,800	\$18,000	\$8,265	\$1,200
<b>River Grove CC</b>	<b>\$10,720</b>	\$3,000	\$7,720			

**CONCLUSION:**

The rationale for the redevelopment of both facilities has been recognized by Council and the public for several years. Moving forward with both projects will assist the Recreation division in its ongoing efforts to deliver high quality, innovative and responsive programs and services in facilities that are accessible and comfortable for our customers. Revenue and customer retention, needed to ensure community centres operate in a financially efficient manner, requires continued capital investments to provide modern, efficient and appropriately equipped facilities.

The phasing of these projects provides customers with alternative and appropriately equipped facilities during the closure periods, addresses immediate mechanical issues, cash flows the capital financing in an affordable manner and ensures both are complete in a shorter timeframe than had originally been contemplated.

With a strong and well developed communication and public engagement plan, staff will make every effort to help customers understand the rationale for the timing and sequencing of these projects.



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