



MINUTES

BUDGET COMMITTEE

THE CORPORATION OF THE CITY OF MISSISSAUGA

TUESDAY, JUNE 28, 2011 – 9:00 AM

COUNCIL CHAMBERS
SECOND FLOOR, CIVIC CENTRE
300 CITY CENTRE DRIVE, MISSISSAUGA, ONTARIO, L5B 3C1
www.mississauga.ca

Members

PRESENT:	Councillor Jim Tovey	Ward 1
	Councillor Pat Mullin	Ward 2 (departure at 11:01 a.m.)
	Councillor Chris Fonseca	Ward 3
	Councillor Frank Dale	Ward 4
	Vacant	Ward 5
	Councillor Ron Starr	Ward 6 (ACTING MAYOR)
	Councillor Katie Mahoney	Ward 8
	Councillor Pat Saito	Ward 9
	Councillor Sue McFadden	Ward 10
	Councillor George Carlson	Ward 11
	ABSENT:	Mayor Hazel McCallion
Councillor Nando Iannicca		Ward 7
STAFF PRESENT:	Janice Baker, City Manager and Chief Administrative Officer	
	Brenda Breault, Commissioner, Corporate Services and Treasurer	
	Jim Cirello, Acting Manager, Financial Planning and Policy and Acting Manager, Financial Systems Support	
	Patti Elliott-Spencer, Director, Finance	
	Crystal Greer, Director of Legislative Services and City Clerk	
	John Lohuis, Director, Recreation and Parks	
	Heather A. MacDonald, Director, Business Services Betty Mansfield, Area Manager, Library Services	

STAFF PRESENT (continued): Geoff Marinoff, Director, Mississauga Transit
John McDougall, Fire Chief
Paul Mitcham, Commissioner, Community Services
Ken Owen, Director, Facilities and Property Management
Joe Pitushka, Director, Engineering and Works
Martin Powell, Commissioner, Transportation and Works
Ed Sajecki, Commissioner, Planning and Building
Sharon Willock, Director, Human Resources

CONTACT PERSON: Julie Lavertu, Legislative Coordinator
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Julie.Lavertu@mississauga.ca

CALL TO ORDER – 9:01 a.m.

DECLARATIONS OF (DIRECT OR INDIRECT) PECUNIARY INTEREST

Councillor Dale declared an indirect interest, advising that his wife and son are part-time City of Mississauga employees.

Councillor Starr declared an indirect interest, advising that his daughter occasionally teaches fitness classes at a City of Mississauga community centre.

APPROVAL OF AGENDA

In response to questions from Councillor Saito, Councillor Mullin, and Councillor Mahoney, Ms. Baker discussed the purpose of today's meeting, the types of budget-related information provided to Council, and the budget process. Of note, she said that staff sought direction from Council on the City's budget challenges and the 2012 tax rate.

In response to comments from Councillor Mahoney, Ms. Baker noted that an Executive Summary Budget Committee document may assist Council during budget deliberations.

The Chair noted that several Councillors had other commitments this afternoon and requested that the meeting adjourn at approximately 12 noon, if possible. He also advised the Committee that Deputation D had been withdrawn.

Approved (S. McFadden)

Directive
Recommendation BC-0011-2011

DEPUTATIONS

A. 2012-2014 Budget Forecast & Directions PowerPoint Presentations

- Opening Remarks from Ms. Baker.

There was no discussion regarding this matter.

- Overview from Ms. Elliott-Spencer.

Councillor Mullin requested clarification on whether the 2.7 percent proposed tax levy included contract negotiations, the City's assessment growth in 2011, the projected

surplus in 2012, the timing of the mid-year budget report, and the impact of Mississauga Transit's service levels on the budget. She also requested additional information from Ms. Elliott-Spencer.

Ms. Elliott-Spencer noted that the proposed tax levy included a provision for the settlement of contract negotiations and an infrastructure levy, that the City's assessment growth in 2011 was 0.5 percent, and that no surplus was projected for 2012.

Ms. Baker indicated that Council would receive the mid-year budget report in September.

Directive

Recommendation BC-0011-2011

B. Service Area Reviews PowerPoint Presentations

- Mississauga Transit Overview from Mr. Marinoff.

Councillor Mahoney, Councillor Carlson, Councillor Tovey, Councillor Fonseca, Councillor Mullin, Councillor Saito, and Councillor Starr spoke to the matter and requested additional information from Mr. Marinoff.

In response to questions from Councillor Mullin and Councillor Saito, Mr. Powell stated that the City was constrained by collective agreements and suggested that staff provide the Committee with an educational session regarding this matter in the future.

Directive

Recommendation BC-0012-2011

- Roads, Storm Drainage, & Watercourses Overview from Mr. Pitushka.

Councillor Tovey, Councillor Mullin, Councillor Carlson, Councillor Fonseca, Councillor Mahoney, and Councillor Saito spoke to the matter and requested additional information from Mr. Pitushka.

In response to a question from Councillor Tovey, Commissioner Powell updated the Committee on the City's deliberation of stormwater service charges.

In response to a question from Councillor Mullin, Ms. Baker said that updating development charges was possible and that the Committee would be updated in the fall.

In response to a question from Councillor Fonseca, Commissioner Powell advised that parking tickets would be discussed later on in the meeting.

Directive

Recommendation BC-0013-2011

- Fire & Emergency Services Overview from Mr. McDougall.

Councillor Mahoney spoke to the matter and requested additional information from Mr. McDougall. She requested clarification on the impact of mandatory retirement for Fire & Emergency Services and charging residents for false alarms and motor vehicle accidents.

Directive

Recommendation BC-0014-2011

- Recreation & Parks Overview from Mr. Lohuis.

Councillor Saito spoke to the matter and requested additional information from Mr. Lohuis. She also asked for clarification on low fill rates for registered programs.

In response to a question from Councillor Saito, Ms. Baker confirmed that the rationalization of fees report would be provided to the Budget Committee in the fall.

In response to an earlier question from Councillor Fonseca, Mr. Lohuis spoke about charging user groups and individuals for littering in parks, sports fields, and facilities.

Directive

Recommendation BC-0015-2011

- Land Development Services Overview from Ms. MacDonald.

Councillor Saito spoke to the matter and requested additional information from Ms. MacDonald.

Directive

Recommendation BC-0016-2011

- Facilities & Property Management Overview from Mr. Owen.

There was no discussion regarding this matter.

- Mississauga Library Overview from Ms. Mansfield.

Councillor Saito spoke to the matter and requested additional information from Ms. Mansfield. She requested clarification on the introduction of self-service technology and the timing of the new catalogue system.

Directive

Recommendation BC-0017-2011

- Other Services Overview from Ms. Elliott-Spencer.

There was no discussion regarding this matter.

- Financial Transactions Overview from Ms. Elliott-Spencer.

There was no discussion regarding this matter.

- Next Steps Overview from Ms. Elliott-Spencer.

Councillor Fonseca spoke to the matter and requested additional information from Ms. Elliott-Spencer.

In response to a question from Councillor Fonseca, Commissioner Powell spoke about unpaid parking tickets from out of province residents and strategies to recover these monies.

Councillor Starr noted that implementing additional licensing fees to generate revenue may impact the number of licensing staff and, as such, may not be cost-effective.

Ms. Baker said that additional Budget Committee dates would likely be scheduled in the fall so that the Committee could receive the information requested today from staff.

Directive

Recommendations BC-0010-2011 and BC-0011-2011

MATTERS TO BE CONSIDERED – Nil

CLOSED SESSION – Nil

ADJOURNMENT – 12:18 p.m.

REPORT 2-2011

TO: MAYOR AND MEMBERS OF COUNCIL

The Budget Committee presents its second report for 2011 and recommends:

BC-0010-2011

That the following PowerPoint presentations regarding the 2012-2014 Budget Forecast & Directions, introduced at the Budget Committee meeting on June 28, 2011, be received:

- A. 2012-2014 Budget Forecast & Directions
 - Opening Remarks (Janice Baker, City Manager)
 - Overview (Patti Elliott-Spencer, Director, Finance)
- B. Service Area Reviews
 - Mississauga Transit (Geoff Marinoff, Director, Transit)
 - Roads, Storm Drainage, & Watercourses (Joe Pitushka, Director, Engineering and Works)
 - Fire & Emergency Services (John McDougall, Fire Chief)
 - Recreation & Parks (John Lohuis, Director, Recreation and Parks)
 - Land Development Services (Heather A. MacDonald, Director, Business Services)
 - Facilities & Property Management (Ken Owen, Director, Facilities and Property Management)
 - Mississauga Library (Betty Mansfield, Area Manager, Library Services)
 - Other Services (Patti Elliott-Spencer, Director, Finance)
 - Financial Transactions (Patti Elliott-Spencer, Director, Finance)
- C. Next Steps (Patti Elliott-Spencer, Director, Finance)

(BC-0010-2011)

BC-0011-2011

That Finance staff be directed to provide the Budget Committee with the following information by coordinating with relevant service area staff when applicable:

1. A list of existing services that are doable and can be cut.
2. A list of new services that are being implemented and/or proposed.
3. A summary of new staff positions with detailed impact statements.
4. The development of three user fee scenarios for all user fees.
5. User fee comparisons with other municipalities for benchmarking purposes.
6. The PILT history, process, and payments, particularly the \$600,000 for the Toronto Pearson International Airport.
7. The amount of money lost annually due to unpaid parking tickets from out of province residents and strategies to recover these monies.

(BC-0011-2011)

BC-0012-2011

That Mississauga Transit staff be directed to provide the Budget Committee with the following information:

1. The ten (or as many that can be identified) lowest performing routes, the cost per passenger per ride on these routes, the ridership history and overall trends of these routes, and any other information regarding these routes.
2. The advantages and disadvantages of implementing small and medium buses or “dial-a-buses” on underperforming routes, borderline routes, and/or during peak times, including information regarding other municipalities that currently use small and medium buses and “dial-a-buses.”
3. The possibility of implementing a two-tier bus driver model.
4. The cost of Sunday service as a percentage of the overall transit budget, including the cost per passenger per ride and ridership statistics.
5. The number and activity levels of ticket sales kiosks.
6. The number of telephone calls currently handled by the call centre, the current wait times for the call centre, and how reduced staffing levels at the call centre would impact wait times, by percentage.
7. The current traffic statistics for Mississauga Transit’s website and strategies to encourage transit users to obtain information through the website.
8. Cost-effective and efficient alternatives to provide the current transit service, including reviewing the advantages and disadvantages of weekend service, contracting out, privatization, and other innovative methods used by other municipalities.
9. Multi-year cost versus revenue comparisons with other municipalities.
10. Fare comparisons with other municipalities.

(BC-0012-2011)

BC-0013-2011

That Roads, Storm Drainage, & Watercourses staff be directed to provide the Budget Committee with the following information:

1. Cost recovery versus service information for parking tickets.
2. Detailed information regarding slide 73 of the PowerPoint presentation introduced at the Budget Committee meeting on June 28, 2011 (specifically, Cycling – slow down implementation (operating and DC capital), Noise barriers – slow down replacement program (capital-tax), Road resurfacing – reduction in service levels for residential roads (capital-tax), Litter pick up – reduction in collection resources and frequency, and Winter maintenance service level reduction – clearing time, windrow subsidy elimination), including the current service levels and long-term impact of road resurfacing reductions for residential roads.
3. Revenue opportunities, including specific locations, for on-street paid parking permits (residential and industrial), off-street paid parking (surface lots outside of City Centre), and increased parking fees.

(BC-0013-2011)

BC-0014-2011

That Fire & Emergency Services staff be directed to provide the Budget Committee with the following information:

1. Strategies to increase and/or amend cost recovery initiatives.

(BC-0014-2011)

BC-0015-2011

That Recreation & Parks staff be directed to provide the Budget Committee with the following information:

1. The feasibility of deferring street tree block pruning to 2013, including the advantages, disadvantages, and risk factors.

(BC-0015-2011)

BC-0016-2011

That Land Development Services staff be directed to provide the Budget Committee with the following information:

1. Opportunities for non-tax revenue increases.
2. The financial and service provision impacts of deferring 2012 new initiatives.
3. The service levels and services that could be cut.

(BC-0016-2011)

BC-0017-2011

That Mississauga Library staff be directed to provide the Budget Committee with the following information:

1. Detailed information regarding slide 131 of the PowerPoint presentation introduced at the Budget Committee meeting on June 28, 2011 (specifically, Defer 2012 new initiatives, Increase non-tax revenues, and Cut existing service levels and/or services).

(BC-0017-2011)