	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Vis	ionary Action			
/Е	We will make Mississauga lo car-dependent by doubling current transit ridership, an		2011 year end ridership was approximately 32.8 million, an increase from 30.5 million in 2010.	Continue to attract ridership by increasing service as the budget allows, marketing the <u>MiWay</u> brand and constructing the <u>Bus Rapid Transit (BRT)</u> .
MOVE	matching the increase in active modes of transportation	\checkmark		Collect data on active modes to serve as a benchmark, continue to work on implementing the <u>Cycling Master</u> <u>Plan</u> and adding sidewalk network to increase pedestrian accessibility to the transit system.
Do	velop Environmental Respon	cibility		
MOVE	1. Provide "complete street that balance land uses and forms	-	Square One Drive, a flush street running from Duke of York Boulevard to Living Arts Drive adjacent to <u>Sheridan</u> <u>College</u> , was completed, incorporating unique design elements and a landscaped centre island. This complements Mississauga's first <u>roundabout</u> constructed at the intersection of <u>Square One Drive</u> and Duke of York Boulevard. A 1.7km stretch of Tenth Line (from Derry Road to Battleford Road) was widened to accommodate bike lanes and a new sidewalk was constructed.	Develop multi-modal road design guidelines for the downtown. Implement interim improvements to Burnhamthorpe Road through the downtown – construct a boulevard cycling trail on the north side and alter the intersections at Duke of York Boulevard and Kariya Gate to improve the pedestrian experience.
	2. Reduce our carbon footprint through "green" transit	\checkmark	In 2011, 4.76% of fuel was from renewable sources. 43 new fuel efficient and fully accessible buses were introduced into the <u>MiWay</u> fleet in November 2011. The	Monitor industry for fuel saving technologies such as light weight construction and electric fan cooling technologies.
			buses are replacing 15-year old buses and are lighter in weight contributing to more efficient use of fuel.	Replace change-off vehicles with affordable fuel efficient vehicles.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
	3. Implement a parking strategy that supports public transit	C	Paid parking began on July 4, 2011 in the downtown parking facilities (Civic Centre, Central Library, Living Arts Centre (LAC), and Sheridan parking lots). Parking is free evenings after 6pm and on weekends.Two municipal parking lots (a total of 352 spaces) were constructed to serve the Sheridan College Campus, along with public parking. Construction included the use of permeable asphalt, permeable pavers and new and 	Continuing to implement a parking strategy and encouraging more sustainable transportation options that reduce single occupant vehicle travel. An initial draft of the Phase II Parking Strategy is currently being reviewed. A final draft report is scheduled to be presented to the Planning and Development Committee in late summer 2012.
MOVE		\checkmark	A total of 64 pay and display machines were installed in the Celebration South (Central Library), Celebration North (Civic Centre) and LAC garages, including the parking management system and directional use of equipment signage.	
			BA Consulting was retained for Phase II of the Parking Strategy which will use the principles established in Phase I to develop a detailed parking management plan for Port Credit and a parking strategy plan for the Lakeshore Road East corridor in Lakeview. In July and September 2011, staff and BA Consulting met with the Port Credit BIA and culture groups to discuss preliminary findings and obtain their comments and ideas related to parking.	

Connect Our City

- 4. Investigate higher-order
- MOVE transit between downtown
- Mississauga and Union Station

Monitor any opportunities through Metrolinx or other upper tier government transportation planning initiatives and/or funding opportunities.

	Action Unde	rway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
	5. Provide alternatives to the automobile along major corridors		On September 6, 2011, <u>MiWay</u> introduced more frequent service, extended service hours and additional weekend service to serve the growing number of customers who travel on the Hurontario-Main Street Corridor.	Continued construction of the <u>BRT</u> . Continue to implement the <u>Cycling Master Plan</u> and encourage the <u>Region of Peel</u> to include multi-use trails along regional roads.
			Construction of the <u>BRT</u> continues within the first phase (from Rathburn Road at Hurontario to Fieldgate Dr); all stations are underway as well as much of the guideway. On September 15, 2011, <u>BRT</u> Project staff hosted a tour of the <u>BRT</u> corridor construction with the project's funding partners to provide them with a first-hand look at the progress.	
MOVE		v	The <u>BRT</u> Project Office is also involved with the Renforth Gateway Hub and has supported <u>Metrolinx</u> to initiate the Notice of Commencement for this project.	
			The <u>BRT</u> Project Office is involved with <u>Ministry of</u> <u>Transportation (MTO)</u> 's Highway 427 Transit Priority Measures at Eglinton and Dundas as part of the Rehabilitation Project which is underway.	
			The <u>Hurontario-Main Light Rail Transit (LRT)</u> project is in the preliminary design and Transit Project Assessment Process (TPAP) stage. This will position the project for funding and implementation.	
	6. Shorten the travel time to a transit stop	~	Access to transit stops is considered via the annual sidewalk construction program and review of pedestrian connections is to be provided through development applications.	Continuation of sidewalk program and integration with transit accessibility needs.



	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
	7. Create mobility hubs	\checkmark	Metrolinx/GO Transit partnered with the City in two mobility hub studies (Cooksville and Port Credit) to look at the opportunities for developing hubs around these two GO stations. Construction of the structured parking at Cooksville is currently underway.	Create a vision for the Anchor Hub in the downtown and a strategy addressing evaluation criteria for locating the Mobility Hub and possible locations based on the <u>LRT</u> , <u>BRT</u> and <u>GO Transit</u> initiatives.
			A study is also underway for the Renforth Mobility Hub.	
	8. Improve transit service between Mississauga, Unior Station and Pearson International Airport	י ע		Continue with <u>BRT</u> construction and collaboration with <u>Metrolinx/GO Transit</u> .
MOVE	9. Improve the transportation network for pedestrians, cyclists and automobiles	on	Green pavement markings were added to the intersection of Dundas St W. and Mississauga Road to enhance the bike lanes and increase driver awareness of the presence of	Continued implementation of the <u>Cycling Master Plan</u> including adding an average of 30 kilometres of cycling facilities to the network each year.
Σ		\checkmark	cyclists. Over 20km of cycling facilities were constructed in 2011, including bike lanes, sharrows, boulevard multi-use trails and off-road trails, as well as the installation of new wayfinding signage.	Implementation of the <u>Living Green Master Plan</u> , which identifies alternate modes of transportation as a key to environmental sustainability (Action 4: Invest in the expansion of alternative forms of transportation including cycling, walking and car-sharing).
			Feedback on the city's first urban <u>roundabout</u> at Duke of York Boulevard and <u>Square One Drive</u> and the opening of <u>Square One Drive</u> west of Duke of York Boulevard has been very positive.	
	10. Encourage walking by establishing maximum block sizes	✓	Maximum block sizes have been addressed in the <u>Downtown21 Master Plan</u> and the <u>proposed new</u> <u>Mississauga Official Plan</u> contains policies regarding a finer grained street pattern.	Implementation of the <u>proposed new Mississauga</u> <u>Official Plan</u> and <u>Downtown21 Master Plan</u> .

	Action U	nderway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Bui	ld a Reliable & Convenient Sys	tem		
	11. Accommodate the needs of cyclists	√	 The Cycling Office was established in April 2011 and continues to implement new cycling facilities and programs including: Bicycle lanes on Webb Drive (Grand Park Dr to Duke of York Blvd); Camilla Road (North Service Rd to Dundas St); Truscott Drive (Southdown Rd to Lorne Park Rd); Lorne Park Road (Truscott Dr to Indian Rd); Multi-Use Trails on Rathburn Road West (Zonta Meadows to Living Arts Dr); Derry Road West (Zonta Meadows to Living Arts Dr); Derry Road West (Zonta Meadows to Living Arts Dr); the Sheridan Trail; the Queensway Trail. 	Continued implementation of the <u>Cycling Master Plan</u> . Negotiate lease agreements to permit a multi purpose trail along the Hydro corridor that runs approximately from Winston Churchill Boulevard and Royal Windsor Road to Queensway Road East and the Etobicoke Creek.
MOVE			In addition Park Development completed multi purpose trails: Etobicoke Creek Trail within Edward Scarlet Park; Queensway East between Stanfield to Dixie Rd; Samuelson Circle Trail – Derry Rd to Levi Creek Trail; resurfacing and widening of existing park pathways (Various Park Locations).	
			Construction completed for two new secure bike parking rooms constructed at the Civic Centre and Central <u>Library</u> .	
			In August 2011, new bike racks were installed in the Port Credit area as part of the City of Mississauga's Port Credit Cultural Node Pilot Project.	
	12. Implement "real time" bus tracking	5 🗸	All routes became active on the iBus system in April 2011.	Real time data to replace scheduled times in 2013.
	13. Establish transit stops within a 10-minute walk	\checkmark	Access to transit stops is considered via the annual sidewalk construction program and review of pedestrian connections are to be provided through development applications.	Continuation of sidewalk program and integration with transit accessibility needs.

	Action U	nderway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Inc	rease Transportation Capacity			
	14. Implement transit priority measures		The Centre View Drive <u>Transit Priority</u> intersection improvements at Mavis Road are completed. The first exclusive bus lane with a white Bar Transit Signal Phase was opened at Centre View Drive and Mavis Road.	Continued construction of the <u>BRT</u> .
OVE		\checkmark	The <u>"Bus Only" Lane</u> from southbound Hurontario Street to Rathburn Road westbound is complete and opened in late August 2011.	
ž			Construction works continue within Phase I of the <u>BRT</u> (Rathburn Road from Hurontario to Fieldgate Drive). All stations are underway and approximately 2km of the guideway is paved and bridge structures are ongoing.	
	15. Provide sidewalks to all transit stops	\checkmark	Access to transit stops is considered via the annual sidewalk construction program and review of pedestrian connections is to be provided through development applications.	Continuation of the sidewalk program and integration with transit accessibility needs.
Dir	ect Growth			
	16. Use development revenues from "density bonusing" to support higher- order transit	\checkmark	A public meeting was held on February 14, 2011 regarding Phase 1 of the Planning Tools study, which considered proposed policies for Community Improvement Plans and bonus zoning in general.	Follow up through an implementation study to finance higher-order transit. Implementation of the <u>proposed</u> <u>new Mississauga Official Plan</u> .
	17. Use special development levies to support higher-order transit			Planned for future consideration.
MOVE	18. Require development standards for mixed-use development to support transit	\checkmark	Standards were reviewed as part of the <u>proposed new</u> <u>Mississauga Official Plan</u> update process.	Implementation of the <u>proposed new Mississauga</u> <u>Official Plan</u> .
	19. Accelerate the creation of higher-order transit infrastructure	\checkmark	Construction continues on Phase I of the <u>BRT</u> (Rathburn Rd from Hurontario to Fieldgate Dr). All stations are underway and approximately 2km of the guideway is paved, bridge structures are ongoing. The <u>Hurontario-Main LRT</u> project is in the preliminary design and TPAP stage. This will position the project for funding and implementation.	Completion of the <u>Hurontario-Main LRT</u> study planning process. Commence construction of the <u>BRT</u> East including portions east of Fieldgate Drive to Commerce Boulevard.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Vis	ionary Action			
BELONG	We will attract five new pos secondary educational institutions	t- ✓	Classes at <u>Sheridan College's Hazel McCallion Campus</u> commenced in September 2011 and the Official Opening for the Campus was held on November 30, 2011.	Monitor for future opportunities.
Ens	uring Affordability & Accessi	bility		
	1. Attract and keep people in Mississauga through an affordable housing strategy		Housing Choices: Mississauga's Affordable Housing Strategy and Action Plan is underway. In June 2011, both the Summary of Housing Needs and the Vision and Framework for the Strategy were completed. A Council Education Session regarding second units was held in June 2011, and a Stakeholder Forum was held in November 2011.	The Planning Act amendments included in Bill 140 came into effect on January 1, 2012 requiring municipalities to permit second units in single family dwellings. A series of 5 public consultation workshops were held in February and March 2012 to hear thoughts and ideas on how to permit second units in Mississauga. A report on implementation is scheduled to be brought forward in June 2012. A Rental Housing Protection Review is also scheduled to be completed in 2012. Work on incentives and implementation of housing targets is scheduled for 2013.
BELONG	2. Designate older adult clusters in mixed-use areas	\checkmark	The <u>proposed new Mississauga Official Plan</u> states that "Major nodes are intended to serve as older adult clusters where community infrastructure, services and programs to serve the nodes of older adults will be directed."	Implementation of the <u>proposed new Mississauga</u> <u>Official Plan</u> .
BE	3. Introduce an affordable service card	\checkmark	To date, the <u>ActiveAssist</u> program has supported over 7,600 residents participate in Recreation Services and programs.	Completed
				The City's current <u>ActiveAssist</u> program will enable 8,000 Mississauga residents to participate in recreation programs in 2011/2012.
	4. Introduce an affordable transit card			Planned for consideration after 2016.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
BELONG	5. Expand the Malton Neighbourhood Services partnership model	√	Through the recent Burnhamthorpe Branch Library redevelopment, space was created to permit a partnership between the Burnhamthorpe Branch Library and Dixie <u>Bloor Neighbourhood Centre (DBNC)</u> to develop a community hub for residents and provide opportunities for joint programming and cost sharing. The Official Re- Opening of the Library was held on August 6, 2011 and featured an Open House of the <u>DBNC</u> offices.	Continue to monitor opportunity for redevelopment and partnerships that strengthen local neighbourhoods, provide opportunity for joint programming and share costs.
BEL	 Expand inclusionary zonir to permit more housing typ and social services 	•	It is currently unclear under provincial legislation whether municipalities can enforce inclusionary zoning policies. Provincial Bill 58 (formerly Bill 198), an Act to amend the Planning Act with respect to inclusionary zoning, has been proposed to address this issue. Bill 58 remains with the Standing Committee on Regulations and Private Bills, however the committee is not discussing the Bill at this time.	Completion and approval of <u>Housing Choices</u> followed by implementation.
Sup	porting Aging in Place			
BELONG	7. Legalize accessory units	✓	Housing Choices: Mississauga's Affordable Housing Strategy and Action Plan is underway. In June 2011, both the Summary of Housing Needs and the Vision and Framework for the Strategy were completed. A Council Education Session regarding second units was held in June 2011, and a Stakeholder Forum was held in November 2011.	The Planning Act amendments included in Bill 140 came into effect on January 1, 2012 requiring municipalities to permit second units in single family dwellings. A series of 5 public consultation workshops were held in February and March 2012 to hear thoughts and ideas on how to permit second units in Mississauga. A report on implementation is scheduled to be brought forward in June 2012. A Rental Housing Protection Review is also scheduled to be completed in 2012. Work on incentives and implementation of housing targets is scheduled for 2013.
	8. Expand community link fo older adults	or √	The <u>Library</u> continues to offer programs for Older Adults including reading clubs, internet and e-mail basics, and seniors' social clubs.	The <u>Library</u> is looking to deliver coordinated strategies and programs relating to older adults.

	Action Underw	y Progress from January 1 to December 31, 2011	Next Steps to be Taken
BELONG	9. Enable older adults to age in place √	The <u>Older Adults in the Know</u> website continues to be updated, linking seniors to available services and resources in the following categories: active aging, health, transportation, support and safety, housing and government. On October 26, 2011 Council approved the extension of	Partner with the <u>Region</u> , <u>Local Health Integration</u> <u>Netoworks</u> , etc. to implement. Coordination with <u>Peel</u> <u>Health</u> to develop partnership opportunities (Aging at Home Initiative).
		the <u>Driveway Windrow Program</u> . Additionally, the <u>Snow</u> <u>Subsidy Program</u> continues to be available.	



Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
ttract & Retain Youth			
10. Implement a youth attraction and retention strategy		On July 25, 2011 Recreation and Parks with the <u>Mayor's Youth</u> <u>Advisory Committee (MYAC)</u> and the Mississauga Youth Action Team hosted "YouthConnect 2011", a youth led symposium to connect youth serving agencies, groups and individuals with one another. 200 youth participated in the event.	Continue Implementation of the recommendations identified in the <u>Youth Plan</u> . Introduce new elements to youth opportunities and continue to build participation/involvement of youth through the Youth Task Force and Youth Advisory
		The City of Mississauga submitted an application for the Playworks "Youth Friendly Community Recognition Program" for 2011.	Groups.
		All of the City's 24 <u>Community Centres</u> and <u>Libraries</u> have youth advisory groups who meet regularly to plan and organize programs and events at the facilities.	
		421 free youth drop-in programs and events led by youth at <u>Community Centres</u> and <u>Libraries</u> attracted 33,552 youth participants.	
	\checkmark	2,500 students in 35 high schools participated in <u>Mississauga</u> <u>Transit's</u> outreach campaign through the <u>MiWay</u> student ambassador program.	
		40 students attended the <u>Living Green Master Plan</u> "Imagine Mississauga's Environmental Future" event where youth and older adults came together to discuss their respective visions. At the event, there was also an art display called "Biodiversity through Art" by students from West Credit Secondary School.	
		155,000 young people attended 9 free youth events held at <u>Mississauga Celebration Square</u> this summer.	
		The Youth Movement assisted a number of youth serving agencies in delivering youth mentoring programs and events that resulted in over 2,000 youth participants in new programs. These partnerships have helped to attract and retain youth and create new employment and leadership opportunities for them.	

Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
11. Implement a you retention strategy	ıng adult	The City of Mississauga was recognized as one of Canada's <u>Top Employers for Young People</u> two years in a row based on workforce demographics, opportunities for education and development as well as entry level openings.	Planned for future consideration by Recreation and Parks.
12. Create "cool plac attract youth and yo		Mississauga Celebration Square is a state-of-the-art event destination with tons of things to do year round ranging from free concerts, outdoor movie nights, fitness and yoga classes, skating, open mic nights, free wifi throughout the square, food vendors and a water feature that is a skating rink in the winter.	Continued implementation of the <u>Youth Plan</u> and the <u>Culture Master Plan</u> .
ttract Post-Secondary I	nstitutions		
13. Promote employ opportunities by bec university and colleg "workplace co-op fri	coming a 🗸	Addressed in the <u>Economic Development Strategy</u> .	Implementation of the <u>Economic Development</u> <u>Strategy</u> .
lurture Diverse Cultures	3		
14. Encourage newc establishing a Missis citizenship program		<u>The Mississauga Library System</u> launched a new initiative – the Canadian Citizenship Study Guide – which compiles Civic and Citizenship information from all three levels of government into one package.	Planned for future consideration by the City Clerk.

government into one package.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
	15. Establish a strategy to integrate newcomers		The <u>Library</u> has created a <u>newcomers web page</u> which contains information and links to great programs for newcomers.	Examine the potential of the <u>Libraries</u> as central to the implementation of this strategy. Create a Community Advisory Group for the
		/	Recreation has received a "Newcomer On the Move" Grant. This is a four-year grant to create an initiative for newcomer girls to get active and increase their participation in sport and recreation. The first workshop drew 45 community sport and multicultural agencies who learned about barriers to participation in sport and recreation for girls who are new to Canada.	"Newcomer On the Move" program and then a four- year program initiative.
BELONG	\checkmark	V	Representatives from local settlement agencies (e.g. Newcomer Information Centre, Peel Multicultural Council, etc.) provide information, referrals to services and offer commissioner oath services at several locations monthly, including Central, Burnhamthorpe, Erin Meadows and Mississauga Valley Libraries.	
			Several <u>Libraries</u> (including Central, Meadowvale and Woodlands) regularly host English Conversation Circles.	
			The Central <u>Library</u> hosts a "Welcome to Canada" Drop-in Family Storytime.	
	16. Encourage multicultura festivals and events	I ✓	Mississauga, in combination with Toronto and Brampton, was awarded the 2011 International Indian Film Academy (IIFA) Awards. A series of events were held in Mississauga the weekend of June 24-26 including an official opening of the buzz weekend festivities, Bollywood dance workshops, live entertainment, a fashion show and other events.	Continue to provide funding through the <u>Community</u> <u>Celebrations and Festivals Grant</u> program to a variety of events, including those that showcase the various cultural communities.
	17. Develop opportunities f residents to learn about different cultures	for V	The <u>Mississauga Cultural Resource Map</u> is currently undergoing internal testing and is scheduled to be officially launched in 2012.	Official launch of the <u>Mississauga Cultural Resource</u> <u>Map</u> .

	Action Under	vay Progress from January 1 to December 31, 2011	Next Steps to be Taken
Int	egrate Places of Religious Assembly		
BELONG	18. Encourage community- building through the location of places of religious assembly ✓	The proposed new Mississauga Official Plan identifies the preferred location of places of religious assembly as the downtown, major nodes or community nodes. Alternatively, places of religious assembly are encouraged to locate along corridors, preferably at intersections. If places of religious assembly choose to locate in employment areas they are encouraged to do so at the periphery of the area.	Implementation of the <u>proposed new Mississauga</u> <u>Official Plan</u> .
	19. Partner with places of religious assembly to expand city programs and services		Planned for consideration in 2015.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Vis CONNECT	ionary Action We will collaborate with our residents to drive bold move to complete our neighbourhoods		Public consultation for new and ongoing projects such as Inspiration Lakeview, the <u>Credit River Parks Strategy</u> and Living Green Master Plan.	Ongoing collaboration with residents.
Dev	velop Walkable, Connected N	leighbourho	ods	
	1. Complete neighbourhood with accessible public squar	v	The new <u>Mississauga Celebration Square</u> officially opened on June 22, 2011.	Implementation of the <u>proposed new Mississauga</u> <u>Official Plan</u> .
	2. Establish a library or community facility within a 10-15 minute walk for all Mississauga residents	\checkmark	Accessibility to public facilities and precinct planning are strong considerations in program delivery and location design.	Ongoing consideration through the <u>Future Directions</u> <u>Master Plans</u> for Library, Recreation and Parks and Natural Areas.
CONNECT	3. Design streets around the idea of "pedestrian first"	2 √	The first downtown <u>roundabout</u> , at the intersection of Duke of York Boulevard and <u>Square One Drive</u> , opened on Monday August 22, 2011. The <u>roundabout</u> was designed to improve safety for pedestrians and cyclists as well as vehicular traffic within the downtown. A flush street was opened in 2011: the section of <u>Square</u> <u>One Drive</u> through the <u>Sheridan College</u> campus.	Ongoing implementation. Interim improvements to Burnhamthorpe Road through the downtown include altering the intersections at Duke of York Boulevard and Kariya Gate to improve the pedestrian experience. Work is underway to review the design of the intersection of Erin Mills Parkway and Eglinton Avenue, in anticipation of future development, to consider ways to improve pedestrian crossing.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Bui	Id Vibrant Communities			
CONNECT	4. Make Mississauga a destination by developing major tourist attractions	\checkmark	Mississauga Celebration Square is the first major tourist attraction developed under this action. It is a state of the art destination in downtown Mississauga. It officially opened on June 22, 2011 and hosted more than 72 events in 60 days and its website had 171,000 hits in the month of July. 416,515 people attended events on the square and an additional 14,100 people visited during non-event times for an overall attendance of 430,615, which represents a 65% increase in attendance at community festivals to over 206,000 visitors and a 410% increase in visitors to the <u>My Mississauga Summer Series</u> .	Continued programming of <u>Mississauga Celebration</u> <u>Square</u> .
CO	5. Capitalize on the Credit River to foster all-season activities	\checkmark	The consultant for the <u>Credit River Parks Strategy</u> has prepared the preferred concepts for the seven key parks sites and an overall strategy for the Credit River Parks System which are currently under review by City and Agency staff prior to community consultation anticipated for May and June with a final strategy being presented to General Committee by October 2012.	Completion and approval of the <u>Credit River Parks</u> <u>Strategy</u> , followed by implementation.
	 Give communities a "hea by building identifiable mai streets 	-	A main street in downtown Mississauga has been identified through the <u>Downtown21 Master Plan</u> .	Ongoing implementation of the <u>Downtown21 Master</u> <u>Plan</u> .
Cre	ate Great Public Spaces			
CONNECT	7. Build an international landmark destination on th waterfront	e √	The City, the <u>Province of Ontario</u> and <u>Ontario Power</u> <u>Generation (OPG)</u> are working together to develop a Master Plan for the Lakeview lands in southeastern Mississauga using Mississauga's <u>Inspiration Lakeview</u> Vision as a starting point.	Development of the Master Plan as well as initiatives that could help people experience the lakefront in the short term.
	8. Establish a "Central Park' for our downtown			The potential for Riverwood to become our "Central Park" will be addressed through the <u>Credit River Parks</u> <u>Strategy</u> .
	9. Maximize the year-round potential of golf courses	√	BraeBen offers Winter Golf using High Definition Golf Simulators available for practice or as part of a mixed golf league.	Continue to assess opportunities to maximize year round use.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Cel	ebrate our Community			
CONNECT	10. Develop vibrant cultural districts	\checkmark	Port Credit was the site of a Culture Node Pilot Project for the summer of 2011, which allowed for temporary encroachments on sidewalks to permit street furniture and retail displays, additional on-street parking for the farmers' market and additional bicycle facilities.	Phase II of the pilot project is scheduled for summer 2012 which includes continuing with the temporary encroachment on the municipal right of way and farmers' market on street parking as well as a parking spot transformation creative project and streetscape design workshop.
CONI	11. Celebrate the heritage of the Credit River	f		Work and support with <u>Credit Valley Conservation</u> (CVC) on the overall plan to designate the entire Credit River as a <u>Canadian Heritage River System</u> .
	12. Develop an annual event that puts Mississauga on the world stage			Planned for consideration in 2015-2019.
Pro	ovide Mobility Choices			
	13. Prohibit the addition of new automobile lanes to existing streets	V	The proposed new Mississauga Official Plan contains a policy limiting road widenings except for the purposes of accommodating transit, cycling and pedestrian facilities or to provide additional through lanes in employment areas if deemed essential to goods movement. The construction of any other additional lanes to existing streets will only be done on an exception basis subject to special study.	Implementation of the <u>proposed new Mississauga</u> Official Plan.
СТ	14. Create more bike-friendl facilities	у 🗸	Construction was completed for two new secure bike parking rooms at the Civic Centre and Central Library.	Continued implementation of the Cycling Master Plan.
CONNECT	15. Use incentives to encourage work commutes b public transit	oy √	The <u>Discount Transit Program (DTP)</u> in conjunction with <u>Smart Commute Mississauga</u> continues to operate. <u>Paid parking</u> was introduced in the Civic Precinct Parking Garages in June 2011. The school of urban and regional planning at Ryerson University, in partnership with BA Consulting Group Ltd. conducted research on suburban employee travel characteristics, utilizing downtown Mississauga as a case study.	The <u>DTP</u> will continue to be monitored during the pilot phase with evaluation in 2011-2012.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Bui	ld & Maintain Infrastructure			
	16. Establish a development corporation			Will be examined in the context of the downtown Main Street, the Port Credit and Cooksville mobility hubs, and other sites as appropriate.
	17. Increase our population target	\checkmark	The 2031 population forecast for Mississauga is 807,000 in Regional Official Plan Amendment (ROPA) 24; City Council has endorsed this new forecast number. ROPA 24 has	The decision made by the <u>OMB</u> will determine if this action has been completed or if more work will be required.
			been approved by Regional Council, but has been appealed to the Ontario Municipal Board (OMB).	The growth forecast project is scheduled to start in the first quarter of 2012.
	18. Focus on infrastructure maintenance and		The 153 ISF and RINC projects addressing infrastructure across the city are complete.	Continued refinement of the Pavement Management System.
	improvement		The City's Pavement Management System provides the basis for the ongoing update of the roadway rehabilitation	Updating of the Bridge Management System in 2012.
			program based on pavement life cycle and proactive asset management principles. 100 City streets were resurfaced as part of the 2011 Resurfacing Program.	Updating and expansion of the Rain Gauge Network to provide improved rainfall data.
CONNECT			The City's Bridge Management System provides the basis for determining priority rehabilitation to Mississauga's bridges and culverts, which are given top priority in terms of infrastructure funding needs.	Work in partnership with <u>CVC</u> on a pilot project for storm sewer network modelling with consideration for eventual implementation city-wide. Review future needs and the funding mechanism for
		✓	As the City of Mississauga shifts from growth to full build- out and the City's infrastructure ages, there is a shift underway from new construction to capital maintenance of existing City facilities. F&PM has been working over the past two years on the development of a Facility Asset Management Program to lead this transition and ensure that the City is equipped with the information and tools needed for proactive capital life cycle planning. This has been achieved by conducting detailed condition assessments of the City's facility assets and utilizing a life cycle software system (VFA facility) with sophisticated capital analysis and reporting capabilities.	storm water infrastructure and maintenance.
			The City of Mississauga has been awarded the <u>2011</u> <u>Barrier-Free Design Award of Merit from the Ontario</u> <u>March of Dimes</u> to the renovations to the Malton <u>Community Centre</u> Indoor Pool.	

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Nu	rture Villages			
5	19. Recognize and revitalise our historical villages	2 √	The <u>Leslie Log House</u> , located on Mississauga Road, north of Highway 403 officially opened as the third <u>Museums of</u> <u>Mississauga</u> site in May 2011, in partnership with the Streetsville Historical Society.	Ongoing efforts through designation of historical structures under the Ontario Heritage Act.
CONNECT	20. Fix our historical facade	2S ✓	13 grants totalling \$40,921 were allocated through the 2011 <u>Designated Heritage Property Grant</u> program. These are annual grants given to owners of heritage designated buildings to assist them in maintaining the heritage attributes of the building by providing up to 50% of costs.	Ongoing implementation.
	21. Beautify our villages			Planned for consideration in 2016.
Ma	intain a Safe City			
	22. Reduce crime risks	\checkmark	The <u>Youth Plan</u> made a number of recommendations regarding youth engagement to help reduce crime rates.	Partnering with the <u>Region of Peel</u> (particularly the <u>Peel Youth Violence Prevention Network</u>) will be required.
CONNECT	23. Increase after-school activities	√	In November 2011, Burnhamthorpe <u>Community Centre</u> staff partnered with the Toronto Raptors Community Liaison Officer to host a skills program for teenagers as part of the facility's after-school program. The skills event was attended by over 70 teenage youth and was run by Toronto Raptors Assistant Coach Johnny Davis and other members of the coaching staff. The event emphasized basketball skills and development, but also the importance of leadership and respect in the lives of youth and young adults.	Implementation of the <u>Future Directions Master Plans</u> .
			The <u>Libraries</u> offer a variety of programs including book clubs, reading buddy programs and writing contests. The Teen Advisory Groups at the <u>Libraries</u> assist staff in creating captivating programs for young adults.	
			<u>Community Centres</u> offer drop-in sport programs, fitness centres, museum tours and more. The Recreation Youth Advisory Committees assist <u>Community Centre</u> staff in creating fantastic programs and events.	

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
CONNECT	24. Make streets safer	\checkmark	The City's first urban <u>roundabout</u> was constructed at the intersection of Duke of York Boulevard and <u>Square One</u> <u>Drive</u> . <u>Roundabouts</u> regulate vehicular and pedestrian traffic by allowing continuous lower speed traffic flows, which generally increase both safety and capacity of the intersection.	Ongoing implementation.
			Square One Drive has been constructed as a "flush street" which encourages slow and safe speeds, while maintaining the same volumes as a conventional street.	
Cre	ate a Vibrant Downtown			
c	25. Attract an integrated po secondary education facility		Sheridan College's Hazel McCallion Campus in downtown Mississauga opened for classes in September 2011 and was officially opened on November 30, 2011.	Completed
CONNECT				Funding for phase II has been announced by the provincial government and planning is underway.
0	26. Create a downtown "anchor hub"	\checkmark	Progress on <u>BRT</u> implementation. The <u>Hurontario Main</u> <u>Street Study</u> and <u>Downtown21 Master Plan</u> identify downtown route for LRT.	Ongoing implementation as part of the development of the downtown.
	27. Establish an arts, culture and entertainment district	2 √	Being examined through the <u>Downtown21 Master Plan</u> .	Implementation of the <u>Downtown21 Master Plan</u> .

	Action U	nderway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Visi	onary Action			
PROSPER	We will create a model sustainable creative community on the waterfront	✓	The Inspiration Lakeview project team was assembled to develop a vision for the OPG lands which is owned by the Province and located in southeast Mississauga along the Lake Ontario shoreline. A vision for Lakeview was endorsed by City Council on April 25, 2011, which was developed through consultations with over 1,000 people. The June 20, 2011 joint announcement by the Province and the City marked the official signing of a Memorandum of Understanding (MOU) agreement to work together to develop a shared vision for Mississauga Lakeview. The signed MOU represents a clear commitment by the provincial government that the community's vision for a sustainable and mixed-use model community on the Lakeview waterfront property can be developed and a first stop in realising the community's vision.	Development of a Master Plan as well as initiatives that could help people experience the lakefront in the short term are underway. Launch of the Inspiration Port Credit project.
Dev	velop Talent			
PROSPER	1. Harness the talent of foreign trained professionals	\checkmark	Mississauga Business Enterprise Centre (MBEC) conducted a presentation on starting a business and skilled trades in Mississauga to the Canadian Coptic Centre as part of a series for newcomers to Canada. Over 150 people were in attendance at the event.	Ongoing participation and support through partnerships.
•	2. Build linkages to identify talent and skill needs	\checkmark	The City is playing a supportive role in the achievement of this action.	Ongoing support of organizations through partnerships.
Att	ract Innovative Businesses			
	3. Facilitate dialogue on emerging industries	\checkmark	Addressed in the <u>Economic Development Strategy</u> .	Implementation of the <u>Economic Development</u> <u>Strategy</u> .
PROSPER	4. Develop knowledge-based industries	\checkmark	Addressed in the <u>Economic Development Strategy</u> .	Implementation of the <u>Economic Development</u> <u>Strategy</u> .

emerging industries			<u>Strategy</u> .
4. Develop knowledge-based	\checkmark	Addressed in the Economic Development Strategy.	Implementation of the <u>Economic Development</u>
industries	•		<u>Strategy</u> .



	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Me	et Employment Needs			
	5. Showcase emerging technologies	\checkmark	Addressed in the <u>Economic Development Strategy</u> .	Implementation of the <u>Economic Development</u> <u>Strategy</u> .
PROSPER	6. Cultivate and nurture the business environment	√	MBEC on behalf of the Economic Development Advisory Committee co-ordinated a roundtable meeting with 10 Mississauga small and medium sized businesses. This event was facilitated by Mayor McCallion and hosted by Baylis Medical Company on September 23, 2011. A second meeting was held on November 25, 2011 with seven Mississauga small and medium sized businesses. The purpose of the meetings was to discuss the challenges, issues and opportunities affecting local businesses.	Implementation of the <u>Economic Development</u> <u>Strategy</u> .
Stre	engthen Arts & Culture			
PROSPER	9. Showcase innovative development partnerships	V	Addressed in the Economic Development Strategy and Innovations Action Plan report. In 2011, the Economic Development Office (EDO) leveraged funding from the Province to prepare an action plan for innovation in Mississauga. A framework was proposed with recommendations to strengthen Mississauga's innovation system. The framework identifies four action areas: building leadership capacity; building a talent advantage by developing and linking skills for innovation; building a connected innovation community; and leveraging existing innovation infrastructure.	The engagement of the private sector together with the City and our education partners is required to complete the action plan for innovation in Mississauga.
	10. Strengthen arts, culture and heritage organizations	\checkmark	The 2011 <u>Arts and Culture Grant Program</u> awarded a total of \$1,234,815 in 2011 to 21 organizations for capital, operating, project and technical assistance support.	Ongoing distribution of grants.
	11. Encourage community celebrations and festivals	\checkmark	The <u>Community Cultural Festivals and Celebrations Grant</u> <u>Program</u> awarded \$415,905.58 in 2011 to groups for long- term growth and development of arts and culture in our community.	Ongoing distribution of grants. Development of a Celebrations and Festival Strategy for Mississauga.

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
	12. Strengthen cultural infrastructure	√	Through the 2011-2020 business planning process a capital budget was established for repairs and adaptive reuse of existing and new cultural facilities. A collaborative relationship between Culture and Facilities and Property Management exists to ensure the specific needs for repair and rehabilitation of our historical designated buildings. Additionally, <u>Meadowvale Theatre</u> has benefited from new lighting and sound equipment, as well as recent upgrades to the stage and lobby area.	Ongoing implementation of repairs through the budget process. Implementation of the <u>Living Arts Centre and</u> <u>Meadowvale Theatre Report and Recommendations</u> .
PROSPER			The Living Arts Centre and Meadowvale Theatre Report and Recommendations was approved by City Council on April 27, 2011, which provides guidance to the Living Arts Centre and Meadowvale Theatre management Boards of Directors on future plans and budget submissions. Both organizations have begun to implement the report recommendations including areas of governance and planning sessions for 2012.	
	13. Build partnerships and increase collaboration	\checkmark	The Mississauga Cultural Resource Partnership is a high- level forum for Mississauga-area organizations and institutions who engage in culture related research, policies, programs and initiatives. They meet formally twice a year and share useful information of collective interest.	Bi-annual Mississauga Cultural Resource Partnership meetings. Ongoing partnership between the Culture Division and <u>Mississauga Arts Council</u> .
			The Culture Division and the <u>Mississauga Arts Council</u> have formed a partnership and through on-going meetings and communication, areas for cooperation are identified and duplication is avoided.	



	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
	14. Strengthen the flow of information	V	As of Wednesday September 7, 2011, the Culture Division has officially partnered with <u>CADAC (Canadian Arts</u> <u>Data/Données sur les arts au Canada)</u> – a web-based application dedicated to the collection, dissemination and analysis of financial and statistical information about Canadian arts organizations. <u>CADAC</u> uses a web-based application that lightens the administrative burden on arts organizations applying for funding to one or more public funders by enabling them to submit one set of financial and statistical information.	Launch of the <u>Mississauga Cultural Resource Map</u> in early 2012. Release of the Cultural Report Card in Spring 2012.
PROSPER	15. Identify cultural nodes a create an artful public realm		The <u>Mississauga Cultural Resource Map</u> is well underway. Port Credit was selected as the first area in Mississauga to implement a Cultural Node Pilot Project. Initiatives were approved by Council in the spring of 2011 for staff, in cooperation with the Port Credit BIA, to implement during the summer season.	Report on the outcomes of the Port Credit Cultural Node and proposal for continuation of the project. Installation of public art in the <u>roundabout</u> at Duke of York Boulevard and <u>Square One Drive</u> .
			A number of public art projects have been implemented with opportunities for artists from a wide range of disciplines. Some of these projects include the downtown crosswalk initiative, and public art in community parks such as Harold Kennedy Park.	
	16. Attract and support creative individuals	\checkmark	In Spring 2011, the Culture Division conducted a film competition for film makers to develop short silent films to be shown on Mississauga's new LED screens on <u>Mississauga Celebration Square</u> .	Provide exhibition and performance opportunities for individual artists through such events as Culture Days.

	Action U	nderway	Progress from January 1 to December 31, 2011	Next Steps to be Taken			
Cre	Create Partnerships for Innovation						
PROSPER	17. Promote Mississauga as an international centre of health care excellence	√	The Terrence Donnelly Health Sciences Complex, Mississauga Academy of Medicine opened on November 1, 2011 at the <u>University of Toronto Mississauga</u> . <u>EDO</u> developed a new international marketing strategy "Mississauga – Canada's Global Investment Destination".	Implementation of the <u>Economic Development</u> <u>Strategy</u> .			
	18. Share information about emerging innovative and creative industries	\checkmark	Addressed in the <u>Economic Development Strategy</u> .	Implementation of the <u>Economic Development</u> <u>Strategy</u> .			
	19. Establish a "Centre for Innovation"	\checkmark	EDO was involved in supporting the <u>Research Innovation</u> <u>Commercialization Centre</u> as they conducted a feasibility study to develop a Centre of Innovation in Mississauga.	Completed			



	Action Underw	ay Progress from January 1 to December 31, 2011	Next Steps to be Taken				
Vis	Visionary Action						
GREEN	We will transform Mississauga into a "net-zero" carbon city to become a leader in green initiatives by reducing greenhouse gas emissions in our city	 Mississauga City Hall continues to be powered by <u>Bullfrog</u> <u>Power</u>, Canada's 100% green energy provider. The City's first all electric vehicle was introduced into the fleet for daily use by Transportation and Works. The City aims to improve energy performance of facilities through efficient operations and maintenance practices of its facilities through the Energy Benchmarking and Retro- Commissioning Programs. An Energy Awareness Program will target facility users through a communications and training campaign. The Living Green Master Plan was completed in 2011 and adopted by Council on January 18, 2012. The Living Green Master Plan identifies priorities and organizes actions to move the City towards environmental sustainability. 	Expand the City's purchase of green energy. Implement public awareness campaign to engage residents in select activities and programs that reduce greenhouse gas emissions in our city. Update corporate and community greenhouse gas emissions and criteria air contaminant inventories. Evaluate the results of the Green Fleet Program and make recommendations for future Green Fleet Program.				

	Action Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
Lea	ad & Encourage Environmentally Respon	sible Approaches	
GREEN	1. Pursue renewable energy production and use	Facilities and Property Management developed a project to lease seven rooftops of selected City buildings for the purpose of generating green electricity by installing photo-voltaic (PV) solar panels proposed to be done under the <u>Ontario Power</u> <u>Authority's (OPA) "Feed in Tariff" (FIT)</u> program. In December 2011, a request for proposals was developed and a vendor was selected. The developer invests the capital, manages the project, maintains the PV system and pays the City an annual rent. If all seven facilities are successfully developed, enough energy to power 175 homes would be generated and greenhouse gas emissions would be reduced by 410 tonnes, the equivalent of removing 125 cars from our roads.	Implement the Living Green Master Plan. Revisions to OPA's FIT program are expected by April 2012 after which the developer will complete a structural evaluation of the rooftops unless the FIT program's new rules prevent this. The intention is to obtain approval of the FIT application by OPA in July 2012 and have the design and installation of the PV solar systems by December 2012.
	\checkmark	The City is a partner of the <u>FleetWise EV300</u> initiative. This program is an understanding between the <u>Toronto</u> <u>Atmospheric Fund (TAF)</u> and FleetWise EV Fleet Partners. The <u>TAF</u> works with a consortium to procure, drive, charge, maintain and evaluate at least 300 plug-in hybrid and/or battery electric vehicles in the GTA by 2012. Mississauga's first all electric car (Nissan Leaf) was brought on- line and commissioned into service in the fourth quarter of 2011. The Nissan Leaf will be used by road technician staff with the Transportation and Works department. Each night the vehicle will be plugged in and recharged.	
		Fire Prevention took delivery of four new hybrid vehicles to replace older models in their fleet.	
		At Huron Park <u>Community Centre</u> , solar panels were installed on the roof to preheat water before it's fed into the boilers. It is estimated that the solar system will provide 25% of the water heat and save approximately 22,700 cubic metres of natural gas annually.	
		The City's new Fire Station 116 is using geothermal heating (a renewable energy which uses heat from the ground), saving an estimated 9,800 cubic metres of natural gas per year.	

	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
GREEN	2. Implement water conservation programs	\checkmark	The <u>Living Green Mater Plan</u> was completed in 2011 and adopted by Council on January 18, 2012. The <u>Living Green</u> <u>Master Plan</u> identifies actions related to water conservation.	Implement the <u>Living Green Master Plan</u> . Implement public awareness campaign to engage residents in select activities and programs that reduce water use.
	3. Develop a green development standard strategy that addresses resource consumption and pollution emissions	\checkmark	Central Parkway Transit Campus Garage expansion and renovation project was recognized as a <u>High Performance</u> <u>New Construction (HPNC)</u> by OPA. The project has incorporated several green building measures that are in keeping with the city's ambitious energy and environmental initiatives. <u>HPNC</u> incentive award was granted by <u>OPA</u> for incorporating various energy efficiency measures including ultrasonic occupancy sensors for lighting and energy star rated rooftop air conditioning units in this project. These energy efficient choices will deliver long term savings and environmental benefits to the facility.	Completed Continue to implement the <u>Green Development</u> Strategy (for private developments) which was approved by Council in 2010.

Conserve, Enhance & Connect Natural Environments				
GREEN	4. Plant one million trees in Mississauga	✓	In 2011, 26,267 trees were planted. 23,330 were potted material planted by volunteers as a component of our naturalization programs. 2,607 large calliper street trees (50mm diameter and approximately five feet tall) were supplied and planted by contractors. An additional 330 large calliper trees were supplied by contractors in parks and playgrounds.	Increase the number of trees planted annually by forestry. Engage residents and businesses to contribute to the action. Implement public awareness campaign to engage residents in selecting activities and programs that increases tree planting.
	5. Implement a city boulevard beautification program to foster civic pride and raise environmental awareness	\checkmark	Pilot projects on boulevards on Burnhamthorpe Road at the Credit River bridge were implemented in 2010 and maintained in 2011. Planting of annuals, perennials, bushes and trees have been met with widespread approval.	Consideration is underway for expanding the project to other areas of the city.



	Action	Underway	Progress from January 1 to December 31, 2011	Next Steps to be Taken
GREEN	6. Pro-actively acquire and/ enhance land along the waterfront and in natural areas for recreational and ecological value	or √	In 2011, the City acquired 6ha (14.8 ac) of additional land through various acquisitions within various natural areas. Also in 2011, the City undertook several naturalization plantings to restore 0.9ha (2.2ac) of land to a natural habitat.	Ongoing land acquisitions for lands within the Credit River Watershed and the waterfront. Completion of the <u>Credit River Parks Strategy</u> . Naturalize areas within the Credit River watershed.
Pro	mote a Green Culture			
GREEN	7. Implement an incentive loan program for energy improvements	\checkmark		This action has been deferred pending an appropriate opportunity.
	8. Use resources efficiently implementing eco-business zones	• /	The City of Mississauga is a founding and ongoing municipal partner of <u>Partners in Project Green</u> .	Implementation of the <u>Economic Development</u> <u>Strategy</u> .
	9. Create a City of Mississau "living green" award progra	-	A Living Green criterion was added to the <u>Mississauga</u> <u>Urban Design</u> awards in 2010 and was maintained in 2011. The Living Green criterion evaluates the nominee's integrated approach to design which supports environmental and sustainable site and building practices.	Implement the award as part of the <u>Mississauga Urban</u> <u>Design</u> program. Implement <u>Living Green Master Plan</u> Action #31: Launch a new design award to complement the Mississauga Urban Design Awards.
	10. Implement an education program that promotes "liv green"		The <u>Living Green Master Plan</u> was completed in 2011 and adopted by Council on January 18, 2012.	Implement the <u>Living Green Master Plan</u> . Implement <u>Living Green Master Plan</u> Action #42: Develop a Living Green Public Education Campaign that encourages community action in environmental priority areas.